US money-makers take their skills to China, Page 24

No. 30,080

Monday November 10 1986

D 8523 B

### World news

### **Boost for** Kohl in regional \$1.6bn elections offer

Democratic party (SPD) suffered a crushing defeat yesterday in important regional elections in the nor-

thern city of Hamburg.
Gains by the conservative Christian Democratic Union (CDU) gave Mr Helmut Kohl, the Chancellor and CDU chairman, another pow-erful boost in the campaign leading to the country's general elections on January 25.

Last night's results look likely to lead to complicated coalition nego-tiations between the SPD and CDU over forming a new government in the Hamburg city-state. Page 24

### Tamils held

Several hundred Tamil militants were detained in the south Indian city of Madras and a large quantity of arms seized as Sri Lankan guerrillas predicted a co-ordinated push by New Delhi and Colombo to end the Tamil insurgency. Page 4

### Atomic accord

An agreement between Cuba and Argentina calling for collaboration in the peaceful use of atomic energy, the first of its kind in Latin America, has been signed in Havana.

### **Britain defies boycott**

Britain defied a west European boycott of ceremonies honouring South Africans killed in both world wars, Britain, the US and Taiwan were the only foreign countries represented at a ceremony in Johannes-burg attended by President P. W. Botha.

### Soweto gun battle

South African police fought a gun battle with black youths as the latest round of violence continued in the township of Soweto, Johannesburg. There were no injuries in the

### PLO pledge

The Palestine Liberation Organisa-tion said it would continue its mil-tary operations against Israel desraeli leftists in Romania.

### Air suspect arrest Japan arrested a man suspected of

smuggling a grenade aboard the Thai Airways aircraft that made a forced landing last month after a mid-air explosion. **Israel denies kidnap** Israel admitted holding Mordechai Vanunu, said to have leaked details

## but denied kidnapping him in Brit-

Volcano victim Vincenzo Monti, a 20 year-old Italian, fell to his death on Mount Etna, Sicily, after the remains of a lava

of the country's nuclear weapons,

### flow crumbled beneath him. Tankers attacked

fragi military aircraft were reported to have hit two supertankers, one with a Cyprus flag, the other framian, in a renewal of Gulf war raids on shipping.

### Whaling boats sink

Two whaling boats sank in Reykja-vik harbour, Iceland, and harbour officials said they were probably sabbtaged. Iceland has been urged by the US to halt whating.

### Melilla vote

Moslem inhabitants of Spain's north African enclave of Melilla have voted to end all contacts with the government in Madrid, saying they have been deceived over promises of Spanish nationality.

### Aguino's warning

Philippine President Corazon Aquino warned dissident military groups against staging a coup dur-ing her four-day visit to Japan which begins today. Page 6

## Hutton rebuffs

Business summary

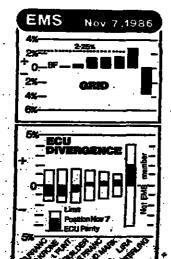
E F HUTTON, troubled Wall Street brokerage firm, has rebuffed a \$1.5bn takeover approach by American Express, US financial services giant. Fage 24

BURROUGHS, Detroit-based computer maker, is selling the bulk of its Memorex computer peripheral operations for \$500m to an investor group which includes several senior emorex executives, Page 25

WICKES, US building products and retail group, said it had agreed to acquire Collins & Aikman, major producer of textile products, for \$1.16bn in a cash merger. Page 25

AMSTRAD'S next generation of personal computers is likely to be even cheaper than that recently launched through savings on key components. Page 9

EUROPEAN Monetary System: The Danish krone and the Belgian franc remained close together as the two weakest members of the system last week. However, there was no



rencies started to recover slowly against the D-Mark. This was possible because of the D-Mark's failure to regain recent losses against the US-dollar. A stronger D-Mark members as funds are switched into the German currency to a greater extent than into other EMS curren-

The chart shows the two constraints on European Monetary System ex-change rates. The upper grid, based on the spenkest among the spenkest on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2% per cent may move more than 2% per cent. The lower chart gives each currency's divergence from its "central rate" against the European Currency Unit (ECU), itself a basket of Eu-

UNCTAD, United Nations Confer ence on Trade and Development, is proposing a coordinated interna-tional effort to solve the crisis in world shipping. Page 24

ALEXANDER and Alexander wirld's second largest insurance broker, yesterday reported a third quarter loss of \$900,000 after taking a \$16.6m charge from discontinued operations. Page 25

POWER of Canada, holding compa ny of Montreal financier Mr Paul Desmarais, and its financial services arm have reported higher earnings of CS97.9m (\$75.3m) for the third quarter. Page 28

GTE, US telecommunications and electrical equipment group, took ac-tion to thwart a possible unfriendly takeover bid by announcing a buy back of up to 10m shares. Page 28

VIRGIN GROUP plans to become the leading UK-based international media and entertainment group,

the prospectus for its offer for sale, published today, says. DITTA, publicly listed property com-pany controlled by Datak Yap Yong Song, a Malaysian businessman,

DAVY, UK engineering contractor, is to build a \$200m chemical plant

has been placed under receivership

# Netherlands on the alert as Rhine pollution spreads

BY DAVID MARSH IN BONN AND LAURA RAUN IN AMSTERDAM

from Switzerland as a wave of pollution caused by last weekend's fire at the Sandoz chemical company in Basie spread down the Rhine.

Meanwhile, the Netherlands moved swiftly yesterday to counter the effects of the toxic chemicals being washed down one of Western

Europe's greatest rivers.
The accident, which has killed everal hundreds of thousands of reactor disaster in the Soviet Union cial Democratic Party (SPD) yester-

BY QUENTIN PEEL IN BRUSSELS

states of the EEC are set today to

agree on a four-part package of ac-tions against Syria, including a ban on armes sales, in support of Brit-

ain's decision to break off diplomat-

The measures are expected to be

approved by the Community for-eign ministers meeting in London,

following their failure to agree on

any concerted action at their last

meeting in Luxembourg and subse-

quent high-level negotiations among senior officials last week in

The single member state still

holding out against the package,

and indeed any measures to isolate Syria, is Greece. But British offi-

ials are hoping to persuade Athens

to agree. However, the measures

seem certain to be taken by the 11,

Mr Helmut Kohl, the West Ger-

man Chancellor, and Mr Jacques.

Chirac, the French Prime Minister

yesterday held out the possibility that EEC foreign ministers' meeting foday would decide a joint line to intensify action against Syria

After a lunchtime meeting at Mr

Kohl's home near Ludwigshafen on

the Rhine, Mr Kohl said the foreign

minister's session was likely to find

Britain in the diplomatic crisis over

Mr Chirac said he believed EEC

solidarity over the affair should be

possible" at today's gathering.

over international terrorism.

egardless of the Greek attitude.

ic relations last month.

WEST GERMANY yesterday fish and eels in the Rhine and stepped up its calls for damages prompted emergency procedures to prompted emergency procedures to safeguard municipal water supplies, is emerging as one of Europe's most serious environmental

> It seems likely to increase further general concern over international control of evironmental damage. This has already become a signifi-cant issue in European public opin-ion following the Chernobyl nuclear

EEC set to agree

onse to British evidence

April, a crime for which Jordanian Nezar Hindawi was sentenced last

month to 45 years' imprisonment.
Details of the implementation of

the four measures have to be fina-

lised at today's meeting. They still fall short of the full range proposed by Sir Geoffrey Howe, the British

Foreign Secretary, at the Luxem-

bourg meeting.

They include: a ban on arms

tween EEC countries and Syria;

tighter restrictions on activities of

In addition to those measures,

rent EEC financial aid for Syria, which expires at the end of the

Luxembourg where he was accused

by other member states of trying to rush them into action without ade-

understanding and support for the British action in severing its diplo-

except for Greece, which rejected the evidence of Syrian involvement

matic relations with Damas

ministers did agree on that occasion on a statement expressing

Arab Airlines.

ending high-level visits be-

of Syrian involvement in the at- it Syrian diplomats expelled from

tempted bombing of an Israeli El Al London to any Syrian embassy in airliner at Heathrow airport last their own capitals.

arms sales ban

against Syrians

in the Rhine is being discussed between the West German Government and the Rhine-side states which have responsibility for envir-onmental issues. The states of Rhineland Palatinate, Baden-

made clear at the weekend their intention to press for damages. West Germany's opposition So-

Württemberg and Hesse, however,

They also promised not to accred

Other measures on the table in

Luxembourg included visa restric-

tions on Syrian nationals and the

recall of EEC ambassadors for con-

sultations. The latter gesture has

British officials insisted yeste

secret service - would not affect to-

day's meeting. In spite of reports in

of the Reagan-Gorbachev su

Chirac row, Page 24

powers in Vienna.

da and the US both did so.

The question of compensation for day criticised Mr Walter Wallmann, ing to alert neighbouring countries damage caused by poisonous waste the Minister for Environment and to the extent of damage caused by of the full consequences Mr Wallmann has called a meet-

> discuss the economic and environmental costs of the accident. The Federal Government has already accused Switzerland of fail-

Reacter Safety, for what it claimed the November 1 fire. The "second was his failure to inform the public wave" of pollution travelling down river yesterday consisted of a 70km stream containing several thousand litres of mercury wastes leaked into ing today of the Rhine protection

commission, grouping federal and the river at the Sandoz works at the state representatives, for today to end of last week. An internal report of the Associa tion of German Chemical Indus

Continued on Page 24

# Lawson ready to back pound with rates rise

BY PETER RIDDELL AND JANET BUSH IN LONDON

Chancellor of the Exchequer, does in the lead. not want to see sterling going any lower and would be prepared to raise interest rates again if there is

Mr Lawson sought during a television interview yesterday to dampen election speculation and reas-sure financial markets about the Government's fiscal and monetary prodence in the wake of the large reases in public spending announced on Thursday.

only been carried out by Belgium of the EEC members - although Cana-After arguing that the foreign ex-change markets had already taken day that the row in Paris over al-leged remarks by Mr Chirac in an into account the forecast current account deficit next year, Mr Lawson claimed that sterling might come under pressure for political reasons interview with the Washington Times - quoting West German Gov-ernment suspicions that the bomb Syrian embassies in the Communi-ty - as yet unspecified; and tighter plot at Heathrow was actually engineered by Mossad, the Israeli with fears of the impact of a Labour Government. That is something which I have to contend with. It may require interest rates to rise and if so, so be it. If there is presthe British Government has promised to veto any renewal of the curarms sales to Syria, France was ready even in Luxembourg to agree sure on sterling, then that is how we have responded in the past and that is how we would have to respond in the future." on the proposed ban on such con-

month.

Successful agreement on the Frence and West Germany are package at today's meeting should both understood to have assured repair some of the damage done by the Foreign Office that they accept the Geoffrey's abortive effort in the British evidence of Syrian in-"Certainly I have no wish to see sterling go any lower. There had to be a fall in the exchange rate in order to adjust for the very sharp fall in the oil price. That inevitably had volvement. However they are opto occur and has now happened." ors as are Spain and Greece.

This goes further than his comment in his speech three weeks ago when, similarly relating sterling to The foreign ministers' meeting tement that there were of East-West relations in the wake rly limits to the neces desirable extent of that fall." at Reykjavik, and last week's abor-tive talks between the two super-

Mr Lawson also sought to cool the growing speculation about an early general election. This has been further fuelled by a Market and Opinion Research International poll putting the Conservatives at 40 per cent, ahead of Labour at 39 per cent and the SDP/Liberal Alliance at 18 per cent. This is the

MR NIGEL LAWSON, the UK fourth recent poll putting the Tories

The Chancellor said be was cer tain there was "no quick dash to the country in mind." He later added "I am quite content to go the whole way until 1988 and indeed it would have the advantage of giving me an extra budget in this parliament."

The same themes will be reinforced this evening by the Prime Minister in her annual address to the Lord Mayor's Banquet in the City of London. Much of the speech, which Mrs Thatcher was drafting yesterday, will be about the economy and she is also expected, either rectly or indirectly, to dampen election speculation.

Mrs Thatcher has made it known that she wants to serve at least four years from her 1983 victory before seeking re-election. This means an earliest possible date of mid-lune and most senior ministers still favour autumn next year.

However, many City commenta-tors, opposition leaders, and Con-servative MPs believe that the economic risks of delay will result in an earlier election.

Mr Lawson also attacked criticism that monetary policy had become too loose. He said there was an inconsistency between saying there is too much credit, too much money sloshing around the economy - I don't think there is - and saying at the same time that inter-

Apart from continued reaction to the autumn economic statement the other main political interest this week will be in the Queen's Speech on Wednesday outlining the Gov-ernment's legislative programme and the Knowsley North local election on Thursday, which Labour is expected to win by a comfortable

# names new PM amid fears over economy

PRESIDENT Hosni Mubarak of Egypt yesterday appointed a new Prime Minister in a surprise announcement that reflects his disquiet over a continuing deterioration in the Egyptian economy. There have recently been worrying increases in prices and little progress on basic economic reform

ress on basic economic reform.

Dr Atef Sidki, a 55-year-old economist who has not previously held political office, becomes Egypt's fourth Prime Minister in five years at a time when the country is entered in contract in the prime Minister in the political office. gaged in sensitive talks with the In-ternational Monetary Fund (IMF) on emergency relief. His two predecessors served for about a year

While there have been persistent rumours about a possible Cabinet reshuffle, the sudden departure of Dr Ali Lutfi, the outgoing Prime finister, came as a surprise.

In his letter appointing Dr Sidki, Mr Mubarak implied criticism of the outgoing administration. He said Egypt's economic situation "still needs more and higher rates of accomplishment and progress." Egypt's President hoped the new government would "respond better to the aspirations and requests of

The appointment of Dr Sidki coincides with uncertainty in Egypt's financial markets over the activities of Islamic investment companies.

Reports are circulating in Cairo of a run on one of these companies. The sector itself, which has grown fast outside effective official control, is said to be under investigation by central banking authorities. A foreign banker said the sudden

change in government was unlikely to add to Western confidence in Egypt which is burdened by foreign debts of \$38.6bn and a worrying build-up of arrears on debt pay ments which reached \$4.3bn by the middle of this year.

Dr Luth, the 50-year-old technoc-rat appointed Prime Minister 14 months ago, said in his resignation letter. We find it is our duty to announce that the public interest calls for giving a chance to another group of Egypt's children to continue the march .... It was not immediately clear why

Dr. Lutfi resigned. Associates said that he had been unhappy at diffi-culties he faced in establishing authority over the cabinet which in-cludes powerful elements from pre-Surprise is being expressed at

the choice of the relatively inexperi-enced Dr Sidki as Prime Minister at a critical time for Egypt.

# White House under fire over weapons for Iran

BY STEWART FLEMING, US EDITOR, IN WASHINGTON

The measures against Syria are a in the Hindawi case.

THE WHITE HOUSE was subjected to a barrage of criticism yeste lay over its handling of reports that it had sought the release of U.S. hostages held in Lebanon by supplying military equipment to Iran. Despite charges from the political

opposition that the credibility of US foreign policy was being under-mined, the White House still declined to comment beyond earlier statements that disclosures put at risk efforts to free the hostages.

Mr Donald Regan, the White House chief of staff, said in a television interview yesterday that the news media did not realise how much (its reporting) puts the remaining hostages in jeopardy. He said the White House would not give a full account of its efforts to Congress or the American people

until "all the hostages are out. Amid authoritative reports that Mr George Shultz, the US Secre-tary of State, might consider the issue as one of possible resignation. the White House stance was threatening to become a major confrontation on the direction of foreign policy between the White House and

jority in the Senate.

in the US for Standard Oil. Page 10

Mr Regan said: "I have never seen them angry over what we are doing for the hostages. I simply do not believe those stories but I will leave it to them to answer any direct question you might have."

So for however its refusal to disclose details of its efforts to secure the release of American hostages is merely fuelling speculation about covert US activities.

Senator Robert Byrd, expected to be elected majority leader of the up-per house in succession to Republi-can Senator Robert Dole, described the Administration's policy on the release of the hostages as "a major bhinder".

He maintained vesterday that the policy undermined the credibility of US foreign policy at home and abroad. Senator Dole has also been critical of making any "payoffs for hostages" but he indicated that he did not know whether the present reports involving Iran were true.

Senator Richard Lugar, chairman of the Senate foreign relations com-mittee, avoided direct criticism of the White House but said he bethe newly elected Democratic malieved that Mr Shultz ought to be involved in the formulation of American foreign policy. Asked about reports that Mr

The White House decision to Shultz and Mr Caspar Weinberger, the US Defence Secretary, were fustonewall in the face of questions on its alleged dealing with Iran is rious about the White House-led ef-

leading to allegations of a cover-up. Senator Byrd said yesterday that if, as has been claimed, the White House was using the National Secarrity council to run covert operations to evade laws requiring that ies such as the Central Intelligence Agency report to Congress, then "perhaps the laws ought to be

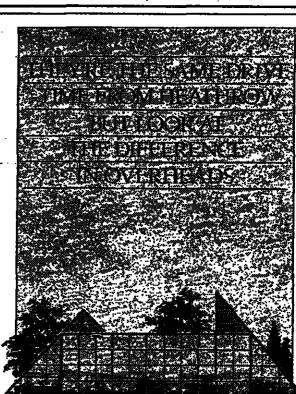
Dr Henry Kissinger, a former US

Secretary of State, argued yester-day that providing arms to Iran in return for its help in releasing hostages merely made it more likely that more hostages would be taken. It is argued that it is not in US

strategic interests for Iran to win its war with Iraq but that an American decision to supply arms or spare parts to Iran could have this effect depending on the scale of ac-

Senator Patrick Leaby, the Democrat who is vice chairman of the Senate intelligence committee was reported yesterday as saying: "There is nothing wrong with secret diplomacy, but if you are doing it as a way to get around specific laws, there is everything wrong. The basic question is whether they are using the National Security Council to get around American law."

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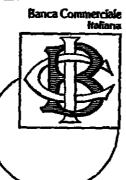
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Chase Investment Bank **Chemical Bank** International Group

Credit Suisse First Boston

**Dominion Securities Inc.** 

Kidder, Peabody International

Samuel Montagu & Co.

Salomon Brothers International

Swiss Bank Corporation International

Union Bank of Switzerland (Securities)

Westpac Banking Corporation

# **OVERSEAS NEWS**

# Neue Heimat faces fresh crisis

BY ANDREW FISHER IN FRANKFURT

to a Berlin bakery owner for Mr Horst Schiesser, the Ber-that I a nominal DM 1, cannot be lin businessman who bought the saved. kept going for much longer in scandal and debt-ridden group. Alth

decide its fate, though most appear keen that any solution by the main banks to continue should stop short of bank-ruptcy. Neue Heimat owes ments, already agreed with the German and foreign banks and other creditors about DM 176bn of the year.

But some hanks have called

A meeting of the 15 main give him time to turn it round creditor banks today could help decide its fate. though

OPINION IS hardening among (composition), proceedings a special working group to keep west German banks that the floundering Neue Heimat housing group sold by trade unions to a Berlin bakery owner for a nominal DM 1, cannot be lin businessman who bought the saved briefly for refusing to talk to a special working group to keep parliamentary commission about house institutions informed, have brought a growing conviction that Neue Heimat cannot be lin businessman who bought the

Although the unions hoped to rid themselves of an embarrassing problem, the sale concentrated public attention on the company's murky past and lax management. Mr Schiesser's own business affairs and associates have also come under increasingly critical scrutiny.

other creditors about DM 176bn of the year.

(E5.77bn).

But some banks have called forced sales of homes and push down property prices. Instead, some banks are arguing for an orderly winding up under German liquidation, or Vergleich the banks, which have set up increasingly critical scrutiny.

The standing of the unions has been most tarnished by the affair. The future of Mr Ernst Breit, head of the German trade union federation (DGB), has been called into question, as has that of Mr Atfons Lappas, who was imprisoned

The union movement has agreed to sell Bank fuer Gemelawirtschaft, the fifth higgest German non-state bank, to the Aachener und Muen chener insurance company, because of the financial impact

of Neue Heimat's problems.

Mr Lappas is expected to
step down shortly as head of step down shortly as head of BGAG, which owned Neug Heimst on the unions' behalf. Whatever happens to the housing group and whether or not banks agree to extend the debt moratorium beyond 1986, the gost-war concept of Gemeinwirtschaft, or capitalism with a socialist flavour, has been shattered.

# Transport ministers in search for compromise on air fares

BY TIM DICKSON IN BRUSSELS

THE British Government's alm to force down European air fares through greater competition among airlines hinges on a crucial meeting of EEC transport ministers starting in Brussels today.

Britain claims that con-sumers would begin to feel the

sumers would begin to feel the benefits next year if member states could agree on its new compromise proposals for more liberalisation.

Mr John Moore, Britain's Transport Secretary and chairman of the Transport Council, however, faces an uphili struggle since several countries are clearly reluctant to approve Britain's moderately reformist package. Much will depend on France and Germany, for example, whose many, for example, whose limited enthusiasm appears to have been waning in recent

weeks.

Even if ministers can adopt
a common approach their
actions are bound to be fiercely
criticised by consumer groups
and treated with at least a
degree of scepticism by the
European Commission. Following a firm prod from the European Court of Justice in April,
it was the commission which
initiated much more radical initiated much more radical proposals in the summer.

EUROPE's leading motor manufacturers have called on the EEC to take a tough line against state aid to overseas, especially Japanese, competi-tors setting up factories in the community, writes William Dawkins in Brussels.

A white paper by the Committee of Common Market Automobile Constructors, Automobile Constructors, timed to coincide with today's meeting of transport minis-ters, says "Any encourage-ment towards inward investment by new overseas com-petitors on terms not available to established EEC manu-

facturers can only have a negative influence" on Eurooptimism, claiming that the public has been "badly misled," and said last week that no agreement was better than the one now on the table.

More towards liberalising Moves towards liberalising airline regulations — a system described last week by the EEC's Competition Commissioner Mr Peter Sutherland as "majorate and participation as "majorate and "majorate and "majorate and "majorate and "majorate and "majorat

"uniquely anti-competitive"— have focused on three major areas: air fares, capacity sharing and market access-

• There are many views on the Britain says these proposals conditions under which airlines had to be watered down in the can fix discount and deep disinterests of finding a consensus count fares without needing interests of finding a consensus count fares without needing but that they still represent a authorisation from governments worthwhile "first step." The The proposal tabled by Britain Bureau of European Consumer today is that a discount fare Unions does not share this could go as low as 65 per cent

pean producers' attempts to improve their competitive-

Sir John Egan, the committee's president, presented the paper to the European Commission last week in what appears to be a direct attack on the the UK Government's assistance for the Nissan factory, which recently opened in Washington, Tyne and Wast

The committee argued that Japanese investmen in new capacity in Europe should only be accepted if it involves a very high level of integra-tion with local industry.

and a deep discount fare to 45 per cent of the normal fare.

As for capacity sharing, there is general agreement that the share of seats on a particular route could move to a 45/55 split in the first two years, but Britain's idea of 60/40 in the third year is likely to prove

The French and the German among others may argue for a slower pace of reform while the enthusiastically liberal Dutch and Irish want to aban-don seat-sharing arrangements On market access Exitain

wants to end the old idea that EEC routes should be restric-ted to one carrier per country.

in Moscow PARTY LEADERS from the 10-nation Communist trade group Comecon arrived in Moscow yesterday for a working meet-ing, the Soviet news agency Tass reported, Reuter writes from Moscow.

Comecon party

leaders arrive

The brief statement was the first official Soviet confirmation that the meeting was taking place. The party leaders have met very unfrequently on Comecon business.

East European sources here said on Friday that a two-day meeting of Moscow's allies would open today, partly to review the international situa-tion since Mr Mikhail Gorbachev, the Soviet leader, met in Keland last month with President Ronald Reagan of the

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BEHIND the bizarre mission of President Ronald Reagan's former National Security

Adviser Mr Robert McFarlane

and the effort to provide secret

military advice and arms to the Contra rebels fighting the lefist Sandinista Government

The link begins with two

adviser, and Lt Col Oliver North, a serving Marine and close friend of Mr McFarlane

who is curently a senior mem-

staff in the White House.

### Guerrillas' threat hangs over Peru poll

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By Barbara Durr in Lima

PERUVIANS go to the polls today to elect nearly 2,000 pro-vincial and district mayors for

the next three years.

The ruling party, Apra (American Popular Revolutionary Alliance), will be testing whether President Alan Garcia's manually and make it the Manually and make it is a manually and manually and make it is a manually and make it is a manually and manually and make it is a manually and make it is a manually and manually an popularity can make it the undisputed leading political force, soldiers will ring 45,000 polling booths because of threats by radical Maoist Sendero

by radical Maoist Sendero Luminoso (Shining Path) rebels to disrupt the poll.

At the weekend, in the central city of Huancayo, four hooded rebels shot dead an Apra council candidate as she was broadcasting a political news programme, police said.

Apra's main competitor in the election is the left-wing coalition United Left (UL), led by the Mayor of Lima, Mr Alfonso Borrantes Lingan.

Mr Borrantes, Peru's first Marxist mayor, is fighting a tough battle for re-election. Not only has Apra mounted a vigorous campaign in Lima, but the right-wing Popular Christian Party has stood its national leader, Mr Luis Bedoya Reyes, as candidate.

The three-way race in metropolitizan Lima, where one-third of the country's population is concentrated, is considered to be a guide to the country's political direction.

concentrated, is considered to be a guide to the country's political direction.

A wactory for Mr Bedoya would provide the tiggest upset. Both Apra and UL had believed the right's political future evaporated with its crushing defeat in the 1985 presidential election. One recent opinion poll, however, put Mr Bedoya ahead.

If Mr Borrantes wins again

If Mr Borrantes wins again, he is expected to purge his coalition of its more radical left

coalition of its more radical left elements and set his sights on the next presidential race in 1990. He came second in the presidential contest last year Although it is contrary to his party's interests, Mr Garcia is widely believed to favour a victory in Lima for the United Left leader. Mr Borrantes, to the ire of his extreme left colleagues, has lead a mild-mannered opposition and became a friend of the president.

Apra's candidate in Lima, M Apra's candidate in 1.ma, M
Jorge del Castillo, is a relative
political novice, with little personality. A victory for him
would be a triumph for Apra's
political machine and a testimony on how long Mr Garcia's
electoral coat tails are.

Apra a pationalist hybrid of

Apra, a nationalist hybrid of populism and democratic socialism, is expected to poll the most votes in Perus 26 depart-ments. It has stood more candidates than any other party, but its margins are predicted Left.

# Lifting the veil on covert action

Lionel Barber in Washington on the Reagan Administration's liking for undercover operations

to Iran lies a running theme in Mr Reagan's foreign policy: the love of undercover Intelligence Agency (CIA) had operation in which Lt-Col directed the mining of Nica-North and Mr McFarlane now ragua's harbours and then told appear to have figured: the the Contras to claim public arms-for-hostages deal between credit for the operations. Contrast to the US and Iran. For all the half-denials in Washington, there is little doubt that the McFarlane misthrough its oversight sion fits into a pattern of covert operations set up soon after President Reagan took office in committees, learnt of these covert operations only belatedly and the ensuing controversy led directly to the cut-off of CIA

It takes its inspiration largely, but not solely, from what has become known as the "Reagan doctrine": US military and financial support for anti-Communist rebels in countries This was a severe blow to the Reagan Administration. The Contras, described by the President as "freedom fighters," faced a losing battle against the better-trained and better-equipped Sandinista troops (helped by supplies from the Soviet Union). such as Angola, Afghanistan and Nicaragua. The Reagan Administration's activities have largely escaped public scrutiny through Con-

The private aid network grew out of the desire to skirt the legal restrictions on US aid to the Contras. Lt Col North, working with other US officials in public scrutiny through Congress, thanks to the Republican-controlled Senate's unwilling-ness to delve too deeply. That is likely to change now that the Democrats are back in con-trol following their victory last week in the mid-term mig with other US limitals in
the Pentagon and State Department, made contact through
intermediaries with a string of
former CIA employees.

A retired army Major
General John K. Singlaub,

elections.

Full details of the reported arms shipments to Iran in return for Tehran helping to secure the release of American whose intelligence experience dates back to the Second World hostages held in Lebanon have yet to emerge. Yet it is pos-sible to draw some parallels between the Iranian operation War, was recruited to organise fund-raising and provide mili-

lowed the story closely, the Contra aid programme was a classic covert operation "with deniability built in for the White House at every level." The crash of an arms-laden

men who figure largely in both operations: Mr McFarlane, a former Marine, who resigned last December as President Reagan's National Security The crash of an arms-laden transport aircraft in southern Nicaragua last month exposed the operation. The sole survor, Mr Eugene Hasenfus, was captured by the Sandinistas and put on trial, having made and then retracted claims that he was working for the CIA. Mr McFarlane has claimed that the spirit and letter of the

Mr McFarlane has claimed that the spirit and letter of the Congressional ban on Contra aid was observed by fine Administration but the leak of Lt-Col North's involvement in the summer of 1985 suggested that some US officials had their doubts.

These doubts are stready It was Mr McFarlane who in early 1984 secured President Reagan's approval for a Reagan's approval for a "private aid network" to help the Contra rebels. a proposal developed by Lt Col North in order to evade a ban on US aid imposed by Congress.

The ban followed the disclosure that the US Central surfacing in the other covert

The key difference between the Nicaraguan effort and the Iran operation is that the latter was essentially a White House was essentially a write noise affair, co-ordinated through the National Security Connell. High-ranking State Department officials do not appear to have been informed and the US Secretary of State, Mr George Shultz, and the US Defence Shultz, and the US Defence Secretary, Mr Caspar Wein-berger had severe doubts.

The problem centred what was publicly declared US Government policy, no hostage deals with terrorists or govern-

The US has pledged neutrality in the Iran-Iraq war and has imposed an arms embargo against Iran since 1979, following the takeover of the US Embassy and its diplomats

as hostages in Tehran by Mos-lem extremists.

term, it was argued that the US should promote ties with Iranian military and political leaders jockeying for power under the ageing leader, Aya-



covert operations, co-ordinate purely Reagan phenomenon. Other US leaders such as President Richard Nixon used

# tollah Khomeini. the National Security Council Conventional diplomacy, as a way of side-stepping the through the State Department, was cast aside and replaced by

Canada reforms medicines law

CANADA IS to introduce The licensing system, legislation modifying a controdesigned to hold down domestic versial system of compulsory medicine prices, has been an According to Mr Robert between multinational pharma-Parry, an Associated Press central companies and generic agency reporter who has fol-lowed the story closely. ceutical companies and generic introduced in 1969.

In terms of draft amend-ments to the Patent Act, brandname manufacturers will have seven years of patent protection before having their medicines copied by the generic companies. The time will be extended to

10 years if the generic manu-facturers import the fine

important irritant in Canada's commercial relations with the Multinational drug companies

have complained provides inadequate patent protection, discourages re-search and has enabled generic manufacturers to compete unfairly in export markets. Patent protection on pharmaceuticals has been as short as three or four years, compared with the 17 years provided on

return for greater

system, protection, the brand-name lomestic producers have promised to seen an increase research and development spending from 4.9 per cent of sales to 10 per cent over the next 10 years. Three companies, Upjohn, Ortho and Parke-Davis, last Friday announced investment projects totalling C\$100m (£50.5m).

Consumer groups and the parliamentary opposition have vowed to fight the proposals, arguing that they will lead to higher medicine prices. To meet these objections, the Government proposes to set up a prices review board to ensure they do not rise faster than

# **Kennedy in Senate** challenge to Reagan on 'neglect of needy'

By Stewart fleming, us editor in Washington

SENATOR Edward Kennedy, of the party.
the 54-year-old liberal Democrat Senators from the south of
from Massachusetts, has anothe US such as Senator Sam the 54-year-old liberal Democrat from Massachusetts, has anthe chairmanship of the Senate labour and human resources committee, and has promised to challenge the Reagan Administration's "shameful recent trend of neglect for the

Senator Kennedy's decision clears the way for prospective Democratic presidential candidate Senator Joseph Biden to become chairman of the judi-ciary committee. Senator Biden, who is also seen as leaning to the liberal wing of the party, will make it more difficult for President Reagan to appoint ideological conservatives to the Federal Courts since such appointments must be processed through the judiciary committee and approved by the full

As a result of last week's victory in the mid-term elec-tions, the Democratic Party now Senate, giving it the right to appoint Democrats as chairmen of committees which oversee legislative proposals, hold hear-ings into administration policy and are the first stage in the process of approving many appointments by the executive branch of government, including the appointment of Federal

Reserve board governors. Political analysts observe that of the 17 key senate committees, nine seem likely to be chaired by senators from the right wing

Nunn of Georgia and Senator Lloyd Bentsen of Texas in particular are expected to have a far-reaching impact on the policy agenda which Senate Democrats will be drawing up. The conservative influence of southern Democrats could, it is argued, move the party more towards the centre on many.

Senator Kennedy and Senator Senator Remedy and Senator Biden, however, will be able to speak out strongly on behalf of organised labour and minorities, traditional core groups in the Democratic Party coalition.

Democrats are also emphasis ing the importance of education in improving the competitive-ness of American industry. Senator Kennedy, announcing his decision in Boston over the weekend, stressed the importance he attaches to education. "I welcome the opportunity to participate in creating a new America." he said.

Mr Kennedy, because of his seniority—he was first elected to Congress in 1962—could have chosen to chair either the labour or judiciary committees. He said that he had chosen labour because both his brothers, former President John F. Kennedy and Robert Kennedy served on the labour committee which deals with issues "my family has been involved in since they came to

# World Economic Indicators

FOREIGN	EXCHANGE	RESERVES
	(Sm)	

ļ ·	Sept.'86	Aug '86	July '86	Sept '85
US	16.785	16,810	16,147	8,671
UK	15.244	. 11,667	. 11,676 .	8,187
West German	v 43.195	49,960	39,607	37,556
Italy.	17,546	18,734	<b>19.084</b> .	18,410
Janan	36,956	36.646	33,778	23,106
Netherlands -	19.125	10.590	10,238	8,933
Belgium	4,434	4,580	4,857	3,800
	Ang '86	July '86	June '86	Aug '85
France	31,003	29,628	32,984	20,536
Į.				Source: IMF

### **BRITISH-BORNEO PETROLEUM** SYNDICATE, P.L.C.

INTERIM REPORT FOR THE HALF YEAR TO 30th SEPTEMBER 1986

At a meeting of the Board of British-Borneo Petroleum Syndicate, P.L.C. held today it was resolved to pay an interim dividend of 7.0p (1985/86—6.0p) per stock unit. In the hands of a United Kingdom Stockholder this interim dividend is equivalent, with the applicable tax credit, to 9.8592p (1985/86—8.5714p).

The dividend will be paid on 19th December 1986 to stockholders registered at the close of business on 20th November 1986.

The unaudited results, based on historic costs, for the half year to 30th September 1986 are as follows:

٠	Profit on dealing activities Short Term Interest receivable and other income Income from Investments Income from Oil and Gas Producing Properties Exchange Profit/(loss) on Currency Conversions	
	Amortisation of U.S. Oil and Gas Producing Properties Administration Expenses Consultants Fees Interest Payable Exploration Expenditure in Canada Profit on ordinary activities before taxation	

Distributable Profits

£70,121 52,971 864,068 24,072 (37,685) £55,241 76,481 850,708 1,321 4,274 £657,962 117,897 1,427,408 973,547 (16,600) (57,906) (9,922) (69,219) (1,325) 983,025 (16,616) (64,850) (3,993) (107.659) 818,575 (262,066) 1,907,173 (668,249) 890,721 (264,432) 556,509 (270,000) 626,289 (315,000) 1.238.924 £338,924 £311,289 £286,509

Earnings per Stock Unit

13.9p

12.4p

27.5p

Profit on dealing activities in the half year to 30th September 1986 includes unrealised losses of £49.500 (‡ year to 30.9.85—£34.071).

The activities of the Group continue to be in investment holding and dealing, and also in oil and gas production in the U.S.A.

The company's investments in Shell and B.P. have performed well and the directors The company's investments in Shell and B.P. have performed with 1985/86. expect to be able to show improved results for the full year, compared with 1985/86. Net Assets of the Company and its Subsidiaries at 31st March and 30th September 1986, were as follows:

1986 (Audited) (Unaudited) £167,858 602,603 Tangiole Assets
Oil and Gas Interests
Quoted Investments held by Subsidiary 599,475 Current Assets 1.872.933 123,750 540,591 Juoted Lovestm Inquoted Investments 1,408,411 3,945,685 1,458,252 3,462,379 644,929 Creditors (falling due within one year) 2,817,450 2,487,433 Net Current Assets

The market value of the quoted Investments shown above, under fixed assets and current assets, was £20.651,758 at 30th September 1986 and £18.509.393 at 31st March current assets, was £20.651,758 at 30th September 1986 and £18.509.393 at 31st March 1986 showing an unrealised appreciation of £18.257,447 and £16.033,857 respectively.

The above financial information does not amount to full accounts within the meaning of the Companies Act 1985. The results for the year to 31st March 1986 have been of the Companies Act 1985. The results for the year to 31st March 1986 have been fined with the Register of Companies.

In a supplied to the Register of Companies.

Copies of this Announcement are being sent to all stockholders and copies may be obtained from the Secretaries at the Registered Office.

RUSSELL LIMEBRER Secretaries

£3,568,230

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6th November 1986

£3,257,894

# No Photographs, Yet Still The Most Detailed Daily Picture of World Financial Markets

The Wall Street Journal/Europe contains no photographs.

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When The Journal covers world capital markets, for example, it captures the complexities of the subject without losing sight of the human element.

It adds background and perspective to the financial facts and figures, by presenting them as the results of real people's successes and failures.

In fact, in covering finance or any other business subject. The Journal goes far beyond the limits of conventional photography. Every business day it gives a 360° picture - a global view captured by the largest reporting staff of any international business publication.

And so we couldn't seriously recommend it to aspiring photographers.

But to aspiring professionals, certainly

Dollar's Fall Aids Multinationals That Work the Currency Markets

THE BIG U.S. MULTINATIONAL COMPANIES that have I for dealing with volatile for ... ign-exchange mark for dealing with volatile for light-exchange markets.

For many U.S. multinational corporations, the past year and a half-and especially the past 11 months—have been good times. The falling dollar has made "this year the greatest free hunch I've ever seen in currency management," says the head of foreign-exchange operations for a major U.S. multinational company.

A weakening dollar typically helps most big U.S. multinationals because they take in more nondollar currencies than they spend. Thus, as The U.S. multi falls, those foreign currencies can be converted into more dollars. A weaker dollar also makes their dollar-priced products more competitive on world markets.

tive on world markets

dollar-priced products more competitive on world n
After plunging 35% against the Japanese
the Deutsche mark since last September, foreca where the currency is headed. While many seers believe the dollar basn't much further to drop, others say the current wranging over economic

# WALL STREET JOURNAL.

THERE'S NOTHING LIKE IT FOR INTERNATIONAL BUSINESS.

Unctad urges united

excess shipbuilding

action to curb

### **Pricing** committee of Opec to meet

THE PRICING committee of the Organisation of Oil Exporting Countries is to meet in Ecuador before the end of this week, it was announced in Kuwait yes-

The main task for the committee, comprised of Kuwait, Ecnador and Libya, will be to consider a strategy for returnconsider a strategy for returning to a fixed market price. Mr Hisham Nazer, the new Saudi Oil Minister, said after the sack-ing of Sheikh Ahmed Zaki Yamani at the end of last month that the target should be \$18 a

barrel.

Opec set up the three-member pricing committee during its 17-day meeting in October. Under its terms of reference any other Opec member can sit in on its meeting.

There was speculation last the summit meeting.

week during the summit meeting of the Gulf Co-operation Council that the pricing com-mittee could turn into a full

ministerial conference.

However, Saudi Arabia is anxious for the fullest consultation between members before going into a full conference, which is currently scheduled to convene in Geneva on Decem-

# India in surprise swoop on Tamils

by K, K, sharma in New Delhi and Mervyn de Silva in Colombo

weekend on Sri Lankan Tamil raided their offices.

The crackdown were refuge there. About 1,000 were Colombo as a signal arrested and thousands disarmed.

Among the arms seized were launchers, machine rocket guns, automatic rifles and an unspecified quantity of ammunition. Among those arrested were leaders of the groups who for more than three years have organised operations in north-ern Sri Lanka from Tamil

The crackdown was seen in

Colombo as a signal by Delhi in advance of the second South Asian summit opening next Asian summit, opening next week in Bangalore, where cross-border terrorism is expected to be high on the agenda and where negotiations between Mr Rajiv Gandhi, the Indian leader, and Mr J. P. Jayewardene, the Sri Lankan

POLICE IN the southern being released after police Indian soil. Observers believe been given refugee status by it.

Indian state of Tamil Nadu took an inventory of their that the security forces may Many believe that militants' have been referring to the kill-training camps in Tamil Nadu weekend on Sri Lankan Tamii raided their offices.

The crackdown was seen in worker in Madras last week by orities. The crackdown was a members of a Sri Lankan guerrilla group.

Reports from Madras, where the Tamil groups are based, say the state government informed central government of plans for the crackdown but said the operation was ordered by New Delhi. This is not widely believed.

Sri Lanka Tamil militants and

surprise because of India's sym-pathies for the Tamil struggle for independence.

Mr Jayewardene's latest proposals for a settlement to the ethnic strife were rejected last week by the Tamil militants on the ground that they did not go far enough to satisfy their demands for autonomy for the northern and eastern provinces Government, which



# Nadu. Police warned the guerrilla conducted their operations with The proposals are thought to could mean that the Indian for up to eight hours before from terrorist activities on Indian Government and have militant groups by the Indian Government. Israel admits holding 'missing' nuclear technician

THE Israeli Government yes-

convene in Geneva on December 11.

Oracle In Geneva on December 11.

It said there was no basis to a report that Mr Shimon Peres, the former Labour Prime Minister, had contacted Mrs franian vessels shuttling oil from its main terminal at Kharg Island yesterday.

terday publicly admitted that it was holding Mr Mordechai Cabinet meeting, said Mr for the first time since his disvanuu, the nuclear technician was "under legal appearance. Speaking on the detention," following a court weeks ago after leaking the country's nuclear weapons which he had had legal protested against the authorited against the au An official statement, issued

dent Israeli was being held in a police facility. Mr Vanunu is believed to have been originally picked up abroad by Israel's intelligence services.

t, issued Mr Vanunu's voice was yester the former technician from the regular day heard—albest indirectly— Dimona nuclear research centre secrets.

At the same time, the Government denied that he had been kidnapped on British soil. It said there was no basis to a report that Mr Shimon Peres

Mr Zichronl, a prominent left-winger, said his client was well but said he was unable to comment on the investigation because of security restric-

is under arrest in Israel carries far-reaching implications which go well beyond the particular circumstances of Mr Vanunu's Israel.

It tacify acknowledges the veracity of his claims to a British newspaper that over the past 20 years Israel has secretly developed a nuclear weapons capacity,

Brief though it was, the public debate in Israel over the belated official admission that possession or use of nuclear might

weapons, even though it has long been widely believed both within Israel and abroad that the Jewish state had become the world's sixth nuclear

Israelis have traditionally comforted themselves with the belief that—if the worst came to the worst-the "bomb in the hasement "indeed existed. Mr Amos Rabin, the Prime Minister's economic adviser, for example, is well known as advocating that Israel should

### ing the crisis in world shipping, the secretariat of the United Nations The Organisation for Economic Conference on Development and Co-operation and Development Trade (Unctad) states in the cheer- (OECD) calculated that substities to less report it will submit today to the organisation's shipping commit- about \$5nn worldwide. This would indicate a general Restructuring of shippards in the 1970s following the oil and tanker crisis reduced world shipbuilding new ships delivered in the same than 1970s.

of about 40 per cent in 1988, the re-Given the oversupply of tonnage pressure on prices for new ships of about 25 per cent in the present merchant fleet, it cannot be realistically expected that demand will develop in the foreseeable fu-

ture to meet the excess shipbuilding capacity. Separate action by individual governments or interest groups will not restore the balance, the Unctad economists argue. A series of measures taken simultaneously in several areas by governments, in-tergovernmental organisations, shipowner and shipbuilding associations and ship financing sources

Total surplus tonnage was estimated last year at 161.8m dwt (deadweight tonnes) or 24.3 per cent of the world merchant flest. In tankers alone, the surplus amounted to 102.7m dwt or 37.1 per cent of the world tanker fleet. In the dry bulk sector the surplus is put at 51.5m dwt or 23.1 per cent of the to-

The situation has improved since 1983 when the surplus tonnage in the merchant fleet was estimated to be 28.5 per cent. But Unctad is less optimistic about the chances of the tonnage needed coinciding with the actual size of the fleet over the next Market concentration has been

BY WILLIAM DULLFORCE IN GENEVA Uncted takes issue with the SUBSIDISED excess shipbuilding capacity is probably the major ob- broad combination of protection stacle to restoring the balance be and other support measures of both tween supply and demand and solv-

capacity by about 20 per cent, but year, roughly estimated at some there still exists an excess capacity \$20hn, Uncted comments.

The high level of subsidisation has exerted a strong downward and stimulated speculative investment. The representative new-building price for a 250,800 dwa-tanker tumbled from \$75m in 1980 to \$47m in, 1985. Accelerated scrapping of obsolete

ships is one course advocated. Between 1978 and 1985 a total of 220 ships amounting to 8.5m grt (gross Unctad believes the contribution of overnments, in accelerated scrapping schemes organisations, should not be overestimated but suggests governments could in-crease their financial aid to developing countries for the establishment of scrapyards.

A recent shipping development analysed critically in the Uncted report is the build-up of round-the-world container shipping services since 1984. These are provided by vessels which circumnavigate the globe on fixed liner schedules.

Four big shipping operators -ABC Container Line, Barber Blue Sea Line, United States Line and Evergreen - offer these services while three other lines offer integrated end-to-end linking voyages at common transhipment points.

decade than the Japan Maritime increased and the lack of equilibri-Research Institute and the Associa-tion of West European Shipbuilders many containerised liner routes have been in their latest forecasts. has been accentuated, Unctad says.

# Which hotel would you prefer in laipei?

What's the best way there from the airport?

How do you book a room in Manila?

Where can you save 35% on a hotel room in Hong Kong?

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### SHIPPING REPORT

### Tanker rates steady as dealers await oil moves

BY KEYIN BROWN

RATES REMAINED steady for tion of Petroleum Exporting tankers loading in the Gulf last Countries.

week as owners and charterers A few cargoes were also continued to await developments in oil prices. Brokers said there was some possibility of slight improvements in rates next week, however.

Interest in very large crude up, though with little immediate impact on rates in the low Worldscale 20s, and there was more demand for tankers of around 130,000 tons deadweight. for which rates remained around 37.5 to 40, depending on the discharge area.

reported to be available from Mexico, but rates were said to be varying from Worldscale 20 to 25 for UK discharge.

Better levels were available for owners trading around the braith's, the London brokers said a shortage of tonnage had enabled an owner to achieve Worldscale 100 for a 67,000 tons cargo of crude oil from Sullom Voe.

The trend remained weak in the dry cargo markets, but rates for Panamax ships (the largest Brokers said there was little able to transit the Panama business available in West Canal) remained steady at Africa, where it was assumed around \$7.87.25 for trips from the Nigerian Government was the US Guif to Europe, and diligently observing the production quota set by the Organisa-cargoes.

### Mozambique rebels claim rail traffic to Beira halted

THE Mozambique National declaring war on Zimbabwe. Resistance (MNR), the rightwing rebel movement attempting to overthrow the government of President Joaquim in the troubled black township

four points.
The so-called Beira Corridor. The so-called Beira Corridor, providing Zimbabwe's shortest rail and road route to the sea as well as carrying a vital oil pipeline, is guarded by several thousand Zimbabwe troops.

An MNR statement issued in Lisbon said that "rail traffic between Beira and Zimbabwe is now completely paralysed." The

now completely paralysed." The rebels also claimed to have shelled Zimbabwe's military headquarters in Mozambique at Chimoto, killing 25 soldiers.
Last month Mr Robert
Mugabe, Zimbabwe's Prime
Minister, reaffirmed his

Chissano, claimed at the weekend to have sabotaged the railway line from Zimbabwe to the
port of Beira in Mozambique at
four points.

The so-called Beira Corridor

who fired back.

The sprawling township south of Johannesburg has been tense for several days with at least three people shot dead

General Motors has said that it will keep closed its two strikebound plants near Port Elizabeth, South Africa, because the union has not formally agreed that workers would end a 10-day wildcat strike, AP

reports.

The strike arose from GM's decision to sell its South African operation to local management. country's military support for 3,000 workers struck on October Mozambique in the war against the MNR.

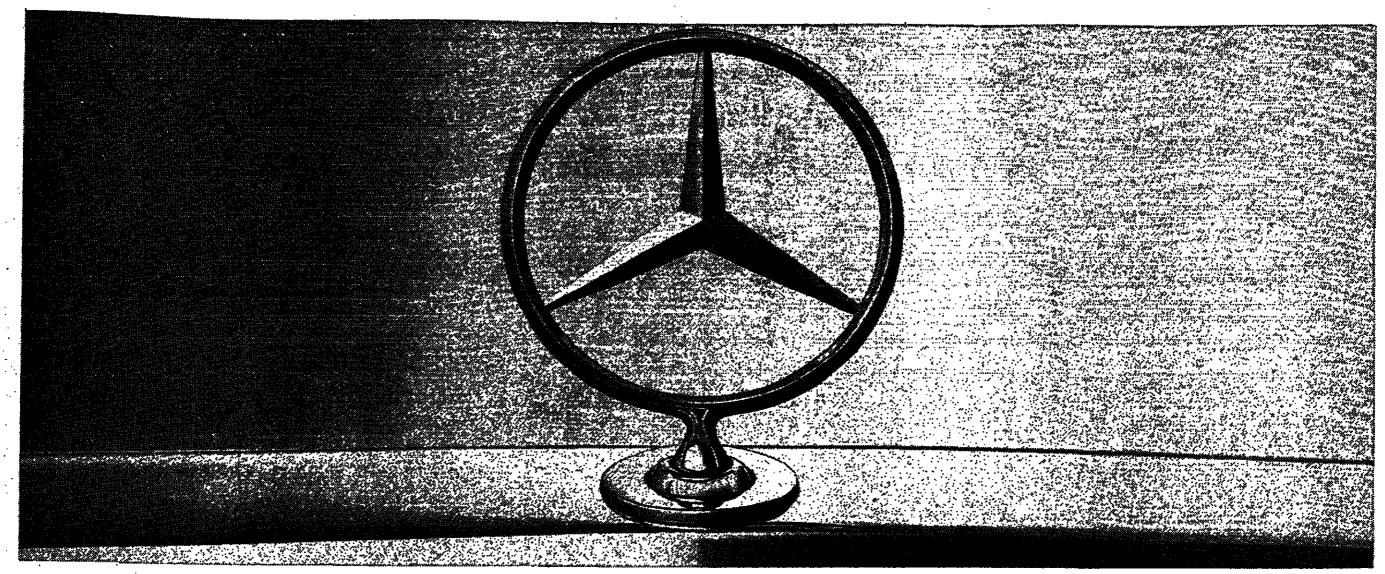
Mr Afonso Dhlakama, the rebel leader, responded by Afonso Dhlakama, the rebel leader, responded by Sale. About 2,000 of the company's

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# IS IT REALLY WORTH £3,135?

The Mercedes 200T is a fine example of a large, prestige estate car.

It has a 2 litre engine with 5-speed gearbox, and a maximum load capacity of 70 cubic feet.

(Hence the roof rails)

ready as

il moves

ebels claim

As you'd expect from Mercedes, the car is built around a rigid steel safety cage with crumple zones front and rear.

> It has 5 seat belts, childproof locks on both rear doors and the tailgate,



### MERCEDES 200T ESTATE. £14,595.

split dual circuit brake system. The brakes are servoassisted discs all round, and the car is equipped with rack and pinion power steering.

Its turning circle of 36'9" is smaller than that of a London bus.

Standard equipment includes central locking, tinted glass, rear window wash/wiper and cloth upholstery.

Optional extras include headlamp wash/wipers (£249), heated front seats (£286) and orthopaedic front seat backrests (£215 each).

The car comes complete with Mercedes' unique 3-pointed star on the bonnet.

To: Mercedes-Benz UK Ltd., Tongwell, Milton Keynes, Bucks MK15 8BA. Please send me further details of the Mercedes 200T Estate. Mr/Mrs/Miss\_ Address \_\_\_\_ Postcode.

The Volvo 740GL is a fine example of a large, prestige estate car.

It has a 2.3 litre engine with 5-speed gearbox, and a maximum load capacity of 75 cubic feet.

(Hence no roof rails.)

As you'd expect from Volvo, the car is built around a rigid steel safety cage with crumple zones front and rear.

It has 5 seat belts, childproof locks on both rear doors and the tailgate, and a triangle-



### **VOLVO 740 GL ESTATE. £11,460.**

split dual circuit brake system. The brakes are servoassisted discs all round, and the car is equipped with rack and pinion power steering.

Its turning circle of 32' 6" is smaller than that of a VW Golf.

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Postcode

# Nakasone takes Seoul plea for talks to Peking

MR YASUHIRO NAKASONE, did not respond. However, it is the Japanese Prime Minister, anderstood Mr Hu expressed has acted as a messenger for gratitude for the warm welcome South Korea during a two-day given to Chinese athletes at the has acted as a messenger for South Korea during a two-day visit to China by passing to Chinese leaders a request for formal table girand at angles formal talks simed at easing tension on the Korean peninsula. Diplomatic sources said Mr Diplomatic sources said Mr Nakasone also passed the personal regards of Chun Doo Hwan, the South Korean leader, to the Chinese and relayed his hopes for improved Sino-South Korean relations.

Korean relations.

Mr Nakasone told a press conference that Japan was "willing and able to act as a bridge between Peking and Seoul" and showed his country's willingness to take a larger role in regional

affairs.
South Korea's proposal is for talks involving North Korea, South Korea, China and the US. Until now, China has supported the North Korean push for the North Korean p the North Korean push for negotiations involving the US and South Korea, which North Korea regards as a US puppet. China has rejected previous US suggestions that Peking be involved in discussions and

aimed at putting together a non-aggression pact for the Korean peninsula. North Korea is keen to negotiate with the US to show that Washington is responsible for Seoul and to undermine South

involved in discussions and

Korea's status. Mr Nakasone told the Chinese

# S Korea to compete in European

The machine, due to go on sale early next year, will compete with low-cost personal computers such as the PC 1512

Mr Nakasone said Japan and China had "established a friendly and trusting" relationship, though he admitted problems would arise and must be

press conference Japan should

"The United States should extend solidarity and moral support for the realisation of our common ideal—establish

## Japanese trade mission to discuss EEC tensions

BY CARLA RAPOPORT IN TOKYO

JAPAN'S senior business leaders arrive in Europe tomorrow for two weeks of talks with heads of governments in an effort to reduce rising trade tension between Japan and

economic organisations, the powerful Keidanren, will be meeting Mr Jacques Delors, EC Thatcher, UK Prime Minister, Mr Jacques Chirac, the French Prime Minister, Mr Kurt Wald-

recent Asian games in Seoul. South Korea's plan leaves out the Soviet Union, which has stepped up ties with Pyongyang this year and will be a major player in any movement on the peninsula. China is aware that better relations with Seoul will irk North Korea and push it closer to Moscow.

solved with a view to the long-

Premier Zhao Ziyang for China, asked that Japan increase investment and said that the strength of the yen should have boosted Japan's investment funds. Mr Nakasone told a press conference Japan should open up its markets while China must improve its exports AP adds from Rome: Mr Kim Young-Sam, the South Korean opposition leader, yesterday called on the US to withdraw its politicial support of President Chun's Government and back the "damografisation or or the control of th back the "democratisation process" in his country.

Communist Party general-secretary, Hu Yaobang, that he supports four-way talks but Mr Hu said in an interview.

 South Korea may open its facturers as early as July 1987 in order to head off protectionist pressure in the US, a Ministry of Trade and Industry

helm, the Austrian president, and Mr Wilfried Martens, the Beigian prime minister. A second mission to West Germany and Italy is being organised for early next year. The mission, the second in two months, is in direct response to recent initiatives taken Currently, the Government ponse to recent initiatives taken by Brussels to pressure Japan into buying more European goods, reducing exports in key areas such as cars, and refrain-ing from potentially damaging bilateral trade agreements units bilateral trade agreements with tic automakers.

**PC** market HYUNDAI, the industrial and day state visit by Philippine electronics conglomerate, is set to become the first South President Corazon Aquino, due to start today, has already pro-Korean company to launch its duced several.
First, Mrs Aquino made it personal computer in Europe.

model recently launched by Amstrad of the UK in a rapidly growing field of compatible machines. Hyundai initially developed the computer for the US, where it is being sold by Blue Chip of Phoenix, Arizona, a marketing orgisation with exclusive rights opportunity to raise questions about a scandal last spring involving Government officials and misappropriation of aid funds for the Philippines. to the product in America. Blue Chip intends to sell about 20,000

of the machines this year.

Mr Sun Lee, a Hyundai exec tive, says his company has signed contracts in Switzerland and the Netherlands to distribute its personal computer in Europe, but will not have sufficient capacity before next year to begin deliveries outside the US. Output is now being geared up to full capacity of about 20,000 units a month.
Hyundal's move into the personal computer business follows the success of Daewoo. another leading South Korean conglomerate, whose marketing conganisation claims to have sold 200,000 of its Model D

computer in the US, capturing roughly 7 per cent of the American market.

The Model D and the Blue Chip machines mark the evolution of South Korean personal computer manufacturing from the contract level, at which the contract level, at which externally-designed models are made for large foreign groups, to a stage where they are designing and developing their

computer in the US, capturing

domestic market for large passenger cars to foreign manuofficials said in Seoul, AP-DJ

plans to allow imports of small plans to allow imports of analypassenger car (with engine displacement of less than 2,000cc) beginning July 1 1987, and the import of large cars (with an engine displacement greater than 2,000cc) beginning in July engine displacement greater than 2,000cc) beginning in July 1 1986. The official said the plan may be changed depending on the condition of domestic the managers.

### Aquino takes her begging bowl to Tokyo THE JAPANESE, who have managed to keep a low profile in international affairs for a long time, are suddenly finding it difficult to avoid awkward diplomatic situations. The four-

clear that she wanted to address the Diet (parliament), a privilege often given visiting statesmen. However, leaders of the ruling Liberal Democratic Party received. Party recoiled from the prospect, knowing that it would give Opposition politicians an opportunity to raise questions

Corazon Aquino: low-key trip for 1987 through the Overseas

Cooperation Fund (OECF). Credits of up to Y80bn from the Eximbank of Japan to augment an "economic recovery loan" of \$300m which been committed by the

World Bank. • A further loan of about Y50bn also from OECF to finance construction of a new 300 MW coal-fired power plant to replace half the rated output of the \$2bn nuclear power plant which is to be dismantled.

The request for new loans is unprecedented for any single year, and compares with

THE PHILIPPINES' armed forces went on full alert yes-terday on the eve of President Corazon Aquino's departure for Japan to forestall any attempt to destabilise the Government while she was

General Fidel Ramos, armed forces chief, ordered troops to secure military camps in and around Manila, particularly at the army headquarters in suburban Quezon City where nationwide communications facilities are located.

Rumours have been sweep ing Manila about an alleged plot by unnamed military

units supposedly loyal to Mr Juan Ponce Enrile, the Defence Minister, to start manoeuvres to pressure Mrs Aquino into firing her leftleaning Cabinet members.
But Mr Enrile assured Mrs Aquino last Saturday that he would do his best to stop any attempt to destabilise the Government There was a suspicion that

There was a suspicion that the coup rumours were fanned by leftist elements who wanted to pressure Mrs Aquino into sacking Mr Enrile who has been highly critical of her "soft" approach in dealing with insurgency.

ber of major Philippine expert products and is expected to offer to Japanese investors some \$2bn Japanese aid to the Philippines in 1986 of just under Y50hn. On top of the new official credits, Mrs Aquino is also to appeal to Japanese banks to support her Government's efforts to reschedule close to \$10bn in commercial loans with

maturity periods ranging from late 1983 to 1992. Among the Philippines' 483 creditors, Japanese banks rank next to the US in terms of exponents and the Control of the Control sure, wih a total of \$2.4bn out of total commercial debts of about \$15.4bn.

in assets of state enterprises raised. which are being privatised. It was not clear in Tokyo

whether any new aid could be agreed during the visit, despite the phalanx of five economic and financial Ministers who will be accompanying Mrs Aquino. They are likely to point out that Mr Ferdinand Marcos, Mrs Aquino's predecessor who fell

about \$15.4bn.

Manila will also attempt to persuade Tokyo further to lift import tariff barriers for a numin a coup in February, relied

general attitude to Mr Aquino's government, which remains under threat from a Communist inder threat from a Communist insurgency is also a delicate one. Unlike the US Government, which has chosen to embrace her warmly, Japan has taken a detached view. She is the president of Delivering. We wall dent of Philippines. We wel-come her as the president, a Foreign Ministry official said. Washington might like Tokyo

to do what ever it can to help the Aquino Government fend off the Communists. but the Japanese seem more inclined to

hedge their bets.

Thus, while there will be plenty of ceremony—visits to the Emperor, attendance at a bonsai and flower show and an honorary doctorate from Waseda University are on the agenda, few actual issues, apart from aid, seem likely to be

For example, Japanese offi-cials said they did not intend to bring up the question of surreptitions arms imports from the Philippines into Japan, even though the ex-plosion of a grenade carried by a Japanese gangater on a Hight from Manila to Osaka last week nearly caused a Thai Airways aircraft to crash.

The Philipping Government,

# at Manna's requests. Mrs Aquino's advisers have identified the following areas totalking Y260bn (\$1.6bn) where Japan could help: A loan of Y180bn, comprising the 14th yen loan package Brussels prepares salutary message for Canberra Australia and the EEC also represented only a quarter of

MR WILLY DE CLERCQ, the European Commissioner for External Relations and Trade, will this week lead the Community's annual ministerial consultations with the Aus-Government seven tralian Government seven months later than originally

So the Japanese Foreign Ministry has had the embarras-

sing job of telling Mrs Aquino that the Diet could not find a

suitable time for her to make

Second, there is the question

of aid. The Japanese are getting accustomed to state

getting accustomed to state visitors from developing coun-tries pulling out large begging bowls, but officials are aghast

at Manila's requests.

an addre

The consultations, due last April, were called off by Mr de Ciercq in something of a huff, officially because of tough criticism of EEC policies from But Brussels was also upset

at an Australian move to appoint a representative in Europe based in London and without formal accreditation. Only now, it seems, has the sourness over these issues dissipated enough to allow a potentially more productive exchange between two pars of the world which are often at Australia tends to see the tective

Chris Sherwell in Sydney looks at the background to EEC trade tensions with Australia

EEC in terms of the Common Agricultural Policy and little more. As this is perceived to hurt Australia's farm exports, the Community has a poor image "down under"—one not helped by the EEC's own lack of interest in Australia in the

The European view of Australia also appears simplistic. Australians are seen as too ready to complain, too ready to their mistortunes external events and too comwith their fortable tesource industrial

second-largest market after Japan and its third-largest source of imports after the US and Japan. In 1985-86, Australian exports to the EEC rose 15 per cent to more than A\$4.6bn (£2.07bn). The pattern of this trade,

moreover, has been changing. In the 1950s and 1960s the bulk of Australia's European trade
was carried out with Britain.
Britain's share has since
declined following its accession to the Community in 1973.

At the same time, Australia's agricultural exports to Europe have fallen, but compensation has come from increased European purchases of Australian minerals, fuels and basic

Through their own failings, Australia is thought to have important accords regarded been blind to European economic opportunities staring them in the face.

The EEC is Australia's Pacific countries regarded as The EEC market after market after traditional Australian markets.

The Europeans go further this has prevented the Community at that stage have important accords regarded that Moscow had at that stage lamb, mutton and beef and that Moscow had at that stage lamb, mutton and beef in bought little over a quarter of Europeans sales of the Community at that stage lamb, mutton and beef and that Moscow had at that stage lamb, mutton and beef in bought little over a quarter of European sales of the Community at that stage lamb, mutton and beef and that Moscow had at that stage lamb, mutton and beef in bought little over a quarter of European sales of beef in bought little over a quarter of the Community at that stage lamb, mutton and beef and that Moscow had at that stage lamb, mutton and beef in bought little over a quarter of European sales of beef in bought little over a quarter of the Community at that Moscow had at that stage lamb, mutton and beef and bought little over a quarter of the Community at the stage lamb, mutton and beef and the Moscow had at that stage lamb, mutton and beef and the Moscow had at that stage lamb, mutton and beef and the Moscow had at that stage lamb, mutton and beef and the Moscow had at that stage lamb, mutton and beef and the Moscow had at that stage lamb, mutton and beef and the Moscow had at that stage lamb, mutton and beef and the Moscow had at that stage lamb, mutton and beef and the Moscow had at that stage lamb, mutton and beef and the Moscow had at the Moscow had at that stage lamb, mutton and beef and the Moscow had at that stage lamb, mutton and beef and the Moscow had at the have important accords regarding Enropean purchases of the Community annually, and lamb, mutton and beef and that Moscow had at that stage The Europeans go further than this, however. Mr de Clercu is likely to take a salu-tary message both to Mr Bob

misunderstandings Australia was a key member of the "non-subsidising" commodity producers group which pushed the recent Gatt meeting in Punte del Este to include farm subsidies in the next particular trade round. Fuelof the "non-subsidising" cominternational trade round. Fuelling Canberra's resolve has been its growing testiness over the EEC's Common Agricultural Policy.

The European response on all this was clear and to the point. The EEC said it had long been ready to see all aspects of agri-cultural trade included in the next round of trade negotiations. On the Soviet sale it said this tariffs in the world."

lems of overproduction and weak demand, and wake up to the fact that Europe has 320m solvent consumers sitting consumers behind the lowest industrial

munity.

In the words of one European,

this is going to be: "Stop com-plaining about agriculture when

we're all suffering from prob-



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Obstacles likely to

rule out creation

of fibre optic grid

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# SE ready to reinforce effort over uncleared deals backlog

STOCK EXCHANGE firms in London will have to wait until tomorrow morning to learn whether their efforts over the weekend to reduce the number of outstanding bargains awaiting clearance after Big Bang

With only five working days left before settlement on November 17 when money has to be paid out and share certificates handed over, the exchange's settlements committee is meeting this morning. It will de-cide what further sanctions to pursue if tomorrow's figures show unsatisfactory progress in reducing the backlog, still standing at more than 50,000 unmatched trade re-ports, equivalent to some 20,000

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1985

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Bank

Citibank

**Barclays** 

Chemical

Chase Manhattan

Bank of Montreal Minimon officiality

Bankers Irust

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of Montreal leaped to sixth place in Euromoney's annual international

What's important is that they chose us for the *quality* of our work: our world-class services, our technological resources and, especially,

What can we do for you? Call us today. See for yourself why so many

bargains worth just under £500,000. Mr Michael Baker, head of the exchange's settlement division, said clear the backlog. They had been assisted by about 80 exchange staff

No attempt had been made to clear bargains through the settle-ment computers Charm and Talisman. The day had been devoted to eliminating manually errors in the outstanding trade reports. Only when these reports were fed into night would it become clear if prog-

Every stock market bargain is sults in two trade reports, one from the buyer, the other from the seller. that accounting and trading staff only if the two reports match in every broker/dealer firm had ery significant detail when comworked on Saturday in an effort to pared in the Charm computer syschear the backlog. They had been tem is the bargain allowed to go through to final clearance and set

> Some confusion was expected af ter Big Bang. A substantial proportion of the unmatched trade reports are the results of wrong or incom plete preparation. In some report the firm's settlement codes are wrong; in others, the time stamp has been omitted. Some firms' com puter systems have difficulty con verting four digit trading codes into three digit settlement codes.

William D. Mulholland.

Estimated Market

Share (%)

1985

6.9

5.9

5.4

5.6

4.1 1.5

3.3 4.5

1.4

1.2

3.1

1986

6.5

5.5

3.7

1.6

1.1

0.9

0.8

Chairman and Chief Executive Officer

## **CBI** aims to attack Labour policies

THE LABOUR Party's policies on industrial relations and social ownership will come under strong attack from Mr David Nickson, president of the Confederation of British Industry (CBI), when he opens the confederation's 10th anmual conference in Bournemouth to-

At yesterday's launch of the CBI's business manifesto, Mr Nickson said he did not disagree with Sir Terence Beckett, CBI Director Gen-eral, who said last week that Labour policies would mean a return to "the mayhem of the 1970s."

The CBI was against any extension of public ownership and want-ed a continuation of the "step by step" reforms in industrial relations law, although more time was needed to absorb them.

The employers' leaders showed a marked reluctance to be drawn into any policy statements on other is-sues which could be construed critical of the Government in a pre-elec-

On the timing of Britain's entry into the exchange rate mechanism of the European monetary system, for which the CBI has been calling for the past 18 months, Mr Nickson said only that he preferred it should

Delegates will be discussing a resolution later today, however, which calls on the Government to negotiate membership without fur-ther delay.

A cautious welcome was given to the Chancellor of the Exchequer's autumn statement, pending further study by the CBI, on the grounds that the public spending increase was containable within the Treasu-

mittee into the future of broadcasting, the creation in Britain of a national fibre optic grid, is unlikely to The concept of a grid offering al-

most limitless capacity to distribute television channels has run into severe obstacles and a barrage of cri-The Peacock Committee wanted

the grid because of what it saw as the exclusive right to run a combi-the slow growth of cable television nation of telephone and television networks and the opportunities it individual programmes as they now The idea is still being studied by

a government committee and has not been formally rejected, but it is now expected to be ruled out for the forseeable future because of the practical difficulties involved. The Peacock Committee recommendation envisaged national tele-

ONE OF the central long-term rec such as British Telecom being able commendations of the Peacock Com- to act as common carriers for the provision of a full range of services, including television programmes on such a network.

A key difficulty is that BT, as a private company, would have little commercial incentive to build a grid costing perhaps £10bn if it was only espacity for others to use.

Any attempt, however, to give 87

services over its fibre optic network would be vigorously opposed by Of-tel, the telecommunications regulatory body. Oftel would see such a move as increasing BT dominance of the communications market. In particular, such a national grid to build their own networks and use them to offer competing local tele-

## Government keeps its election options open

BY PETER RIDDELL, POLITICAL CORRESPONDENT

THE SPEECH by the Queen in the which will outline the Governnent's legislative programme for the coming parliamentary session, will be one of the least contentious in recent years. The government is attempting to be as flexible as possible over the choice of a date for a

the whole programme will be completed by next July, allowing scope for a late summer or early autumn election. Normally, as this year, both the Lords and House of Commons sit for a few weeks in the au-

House of Commons on Wednesday, controversial measures such as water privatisation and English and the largest will concern criminal aspects including sentencing, court procedure and fraut.

The two most controversial are are likely to be property tax reform munity charge) and local government in England and Wales, (re-quiring the contracting out of local manual services and the banning of party political advertisements by councils).

# Sea document transfer system threatened by shortage of funds '

fer of shipping documents, developed by a subsidiary of Chase Manhattan Holdings, is facing closure because of lack of funds. This is despite a successful total in the complexity of trading chains, in terminal of Phillips Developed to the complexity of trading chains, in terminal of Phillips Developed to the complexity of trading chains, in terminal of Phillips Developed to the complexity of trading chains, in terminal of Phillips Developed to the complexity of trading chains, in terminal of Phillips Developed to the complexity of trading chains, in terminal of Phillips Developed to the complexity of trading chains, in terminal of Phillips Developed to the complexity of trading chains, in terminal of Phillips Developed to the complexity of trading chains, in terminal of Phillips Developed to the complexity of trading chains, and the complexity of trading c despite a successful trial in the

SeaDocs Registry has been given a deadline of less than two weeks to raise S8m (\$4.2m) from shipowners, oil companies, and trading organi-

Chase Manhattan, which has provided \$6m over the last four years to develop the system, is under-stood to be insisting that further finance is provided by companies in

the maritime sector. The SeaDocs system is intended to overcome problems with the physical transfer of bills of lading, the internationally recognised proof of legal entitlement to a cargo.

sations have recently warned their Mr John Storck, managing direcmembers against delivering car-goes without the protection of a bill lot had proved that the concept of lading. Problems have included worked and the company was anxfraud and loss of insurance cover as ious to expand into the rest of the well as the possibility of delivering shipping industry.

a cargo to the wrong company. The SeaDocs system provides for electronic transfer of bills of lading or relevant information from a computer in London. SeaDocs acts as an agent for the parties involved, guaranteeing security and trans-

which the ownership of cargoes Around 100 companies are under may change hands several times stood to have to while a ship is at sea.

A number of shipowners' organiers and banks. stood to have taken part in the pilo including oil companies, shipown-

Mr Storck said the project would collapse, however, unless other companies in the maritime sector

table to develop the idea." Chase Manhattan said it was "crucial" that other companies should invest in SeaDocs.

Application has been made to the Council of The Stock Exchange for the grant of permission to deal in the ordinary shares of 25p each of TSB Channel Islands Limited in the Unlisted Securities Market. It is complained that no application has been



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AMSTRAD, the fast-growing UK consumer electronics group, is already working on a new version of its personal computer range – launched only in September – which is likely to be even cheaper

A. November 18

ons open

THE PRINCE

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23552

TRECHORGERS

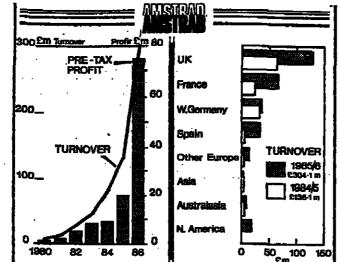
than its present machines, An improved Amstrad personal computer, which the company stresses will not be ready until the end of next year at the earliest, is just one of a group of new products which Amstrad is developing. The eight models in the present Am-strad personal computer range are cheaper than virtually all its competitors in Europe.

However, Mr Alan Sugar, Amstrad chairman, said that the com-pany now realises it can build an even more cost effective machine by taking charge of the design of

In particular, Mr Sugar pointed to the hard disk as something which Amstrad could improve. "We can build the hard disk in our-

The implication of saving on key components is that the next genera-tion of Amstrad personal computers is likely to be even cheaper than the present range.
"If people think we're competing

aggressively now, they'd better watch out next year," Mr Sugar



some of the key components itself.

"We're paying a lot of money out there for a lot of redundant components not doing anything — which is signing an improved version of its from 20,000 a month to 30,000 to low cost word processor, which we are analysis of next year. Its Hong Kong factory notched up sales of 350,000 units in of next year. Its Hong Kong factory the first eight months after its will be expanded to take on the the first eight months after its launch in August last year. The im-proved word processor is likely to be ready in the third or fourth quar-

> Printers. Amstrad is to start making four models of printers in order to sell the printers separately as a product to be used on other compa-nies' machines. Until now, Amstrad's printers have mainly been used on its own machines.

Printers have suffered from the

expected to be launched in the UK until 1990 and Amstrad is unlikely to enter the French or West German satellite dish market before

difficult for Amstrad, with the company facing three main problems. There have been rumours, strongly denied by the company, that the machines' performances are not up to scratch. The top of the range hard disk machines have

been said to overheat when attach-

ments are put on them. The City of London, has been sceptical about whether Amstrad has this time bitten off more than it can chew. The personal computer must meet its ambitious sales targets if Amstrad is to maintain its spectacular growth rates.

Amstrad has failed so far to have enough machines ready to out in dealers' and customers' hands as orders have come flooding in.

Mr Sugar has been characteristically vigorous in his response to White goods. Amstrad is finishing what Mr Sugar says is "a big study" of fridges and washing machines.
 The company will decide next year these criticisms. He insists that sceptics will have to eat their words when sales of the personal compu-ter feed through into Amstrad's financial results. "The City's journal-Sugar says Amstrad could start ists' reactions have always taken the same pattern to our new prod-

producing them quickly if it decides to enter these markets. "We have a very vigorous growth path up our sleeve," Mr Sugar adds. He expects margins for this year to be about 20 per cent, only slightly down on the exceptional 25 per cent ● Satellite dishes. Amstrad is talking to chip makers and Far Eastern

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10th November, 1986

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### satellite dish makers about its Amstrad is also planning other new products at present in different stages of development. same type of high prices as the computer industry. There is no jus-tification for it," Mr Sugar said. Amplans to make satellite receiving dishes for a mass satellite broad-Television shares attract US interest

BY RAYMOND SNODDY

Britain's independent television (ITV) companies after a New York stockbroker's report last week recommended six leading ITV compathree made their London Stock Exame coming but I believe that some

stitution has already been buying its shares, now standing at 333p af-ter a July flotation price of 190p. Mr David Londoner, a senior media an-alyst for Wertheim, a New York investment bank and brokerage compound 19 per cent a pany, published a study arguing that the shares of ITV companies, were undervalued compared with 14 per cent in the US. Britain's ITV

the shares of ITV companies offered excellent effective right of veto on changes of growth prospects

the shares of ITV companies offered excellent effective right of veto on changes of growth prospects

राज को जन्म है है। यह बार कर स्मिति । विश्वविद्यालया है की उन्हें

A NUMBER of US institutions are the stocks of US broadcasting com- companies were worth between

He recommended Thames, Yorkshire, and TV-am the commercial change debut this year. Mr London-Thames Television, the largest er also had positive things to say ITV company, believes that a US inlooked at - Central, London Weekend Television and Television

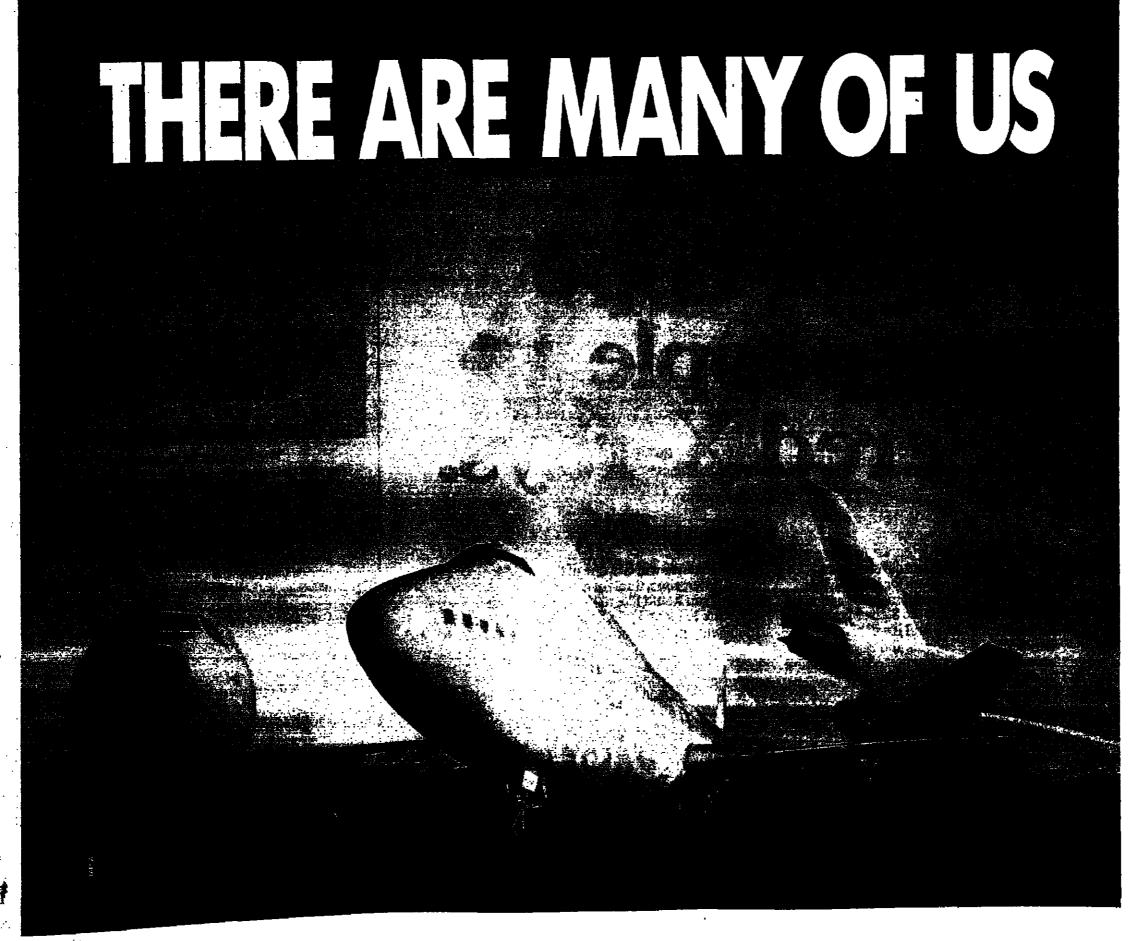
"I believe ITV companies are undervalued;" says Mr Londoner who

eight to 12 times 1987 estimated earnings, compared with 16 to 30 times for US broadcasters.

whether to start making these. Mr

people are having a look," Mr Londoner pointed out. Mr Richard Dunn, managing director of Thames said he was certain that a US company was in the market buying Thames shares. The num-ber is not yet close to the 5 per cent mark where not only would the pur-

There is a growing view that the Government is unlikely to implement the recommendation of the "It doesn't mean 'the Americans Peacock Committee which would put ITV franchises up for auction to the highest bidder. The Government decision to extend existing franchises by two years guarantees existing franchises, and potential revenue at least until the end of



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### Davy secures chemical Warning plant contract in US of power shortages in 1990s

By Maurice Samuelson

clear project, expected to appear be-fore Christmas, and its effect on fu-ture power station orders.

NEL in a ten-page "informal" discussion document, says that if no new power stations are ordered

soon: the CEGB would be unable to

discharge its obligations to avoid

tors would have to run down their

will be almost impossible to recov-er"; skills would be dispersed and export markets, currently worth

£800m a year, would be lost, and

plant might have to be imported

which "could easily amount in time

ligonamentions: IIK contrac-

Standard Oil Davy is also giving Standard Oil an exclusive licence to ONE OF Britain's leading suppliers of power station equipment has warned that unless new coal-fired the new technology which will be used in the plant. warned that timess new charmed power stations are ordered immedi-ately there could be a risk of electri-city shortages in the 1990s. Also, UK plant manufacturers could go

volved a lump sum payment from Standard for access to the technology, a royalty on sales, and Davy's right to design and build any further Standard plants around the world using the same technology. world using the same technology. The US plant will produce a com-

cording to the Department of Trade and Industry.

The £2.8bn figure for the third

quarter of the year was less than

half the exceptional figure of £6.3bn for the second quarter. This was lifted by the Guinness takeover of

Distillers and the Hanson Trust

Davy said the agreement in-

out of business through lack of or-The warning comes from Northern Engineering Industries, which shed 5,800 jobs last month in the bined 100,000 tonnes a year of three fairly specialised chemicals – gamma-butyrolactone (GRL), tetrahydlatest of a succession of sweeping rationalisations. It reflects mounting suspense among contractors about the report on the Sizewell nu-

DAVY CORPORATION, the UK en-roturan (THF) and 1,4-butanediol. gineering contractor, is to build a Mr Peter Waite, a director of S200m chemical plant in the US for Davy, said: "GBL is the basis for a group of chemicals which go into toiletries like Alberto VO5 and Grecian 2000, and it's growing at around 6 per cent a year. THF goes

All three chemicals will be de-

or subsidiaries actually acquired in the third quarter was 207 the high-

est quarterly figure since the fourth

The running total for the first three quarters of 1986 is 443 companies or subsidiaries acquired for a

total of £10.48bn. Mr John Kay, professor of industrial policy at the London Business School, has esti-

Takeover deals top £10bn

cheaply through a new process

Mr Waite said: "The deal broadens our technological base as a contractor. The advantage is that by dard's, we can take a very normal chemical like butane through a number of interesting routes. It could eventually take us from fundamental chemical production to contracting work for final products like carpet fibres, and that's new

territory for Davy."
Standard Oil's chemical division, based in Cleveland, Ohio, has man-ufacturing sites at Green Lake, Te-xas and at Lima, Ohio.

The threat, accompanied a claim of responsibility by the so-called Ulster Freedom Fighters (UFF), an illegal sub-group of the legal Ulster Defence Association, for the planting without warning of four small conjection derices in Dublin on Friedom explosive devices in Dublin on Fri-day night. Two of the devices, left in

Bomb fears

security in

THE IRISH Government says it is

taking sériously a threat by a pro-testant paramilitary group in Nor-thern Ireland to launch a bombing

campaign in the republic from the first anniversary of the Anglo Irish

agreement next Saturday unless Dublin pulls out of the accord. It is

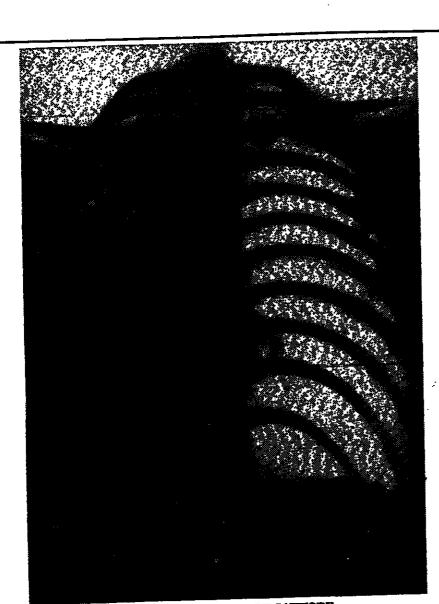
tightening security and intelligence

tighten

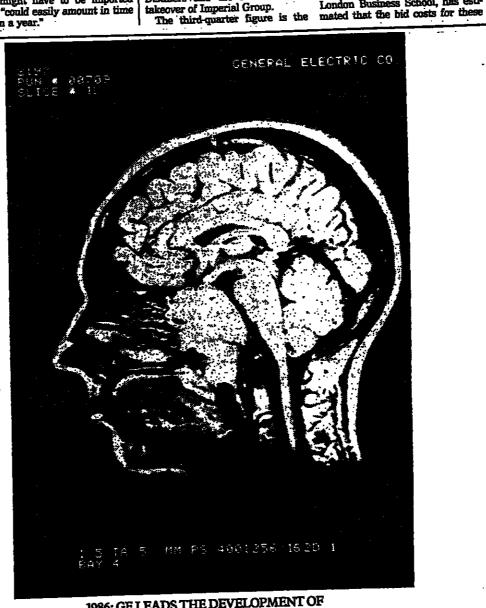
Dublin

disthins, exploded, The bombs confirmed Dublin's long-standing fear that Loyalist

THE VALUE of all reported acquisitions for the first three-quarters of 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiaries actually acquired in 1986 has already topped £10bn acount of subsidiarie Mr Alan Dukes, the Justice Min-There were 43 acquisitions in the ister, reaffirmed Dublin's commit that quarter valued at more than ment to the Angio-Irish agreement to the Angio-Irish agreement. third quarter valued at more than fillm which came to 39 per cent of the total value of bids for the quarter. Over half the value was accounted for by the six largest deal of the country, outlining changes aimed at improving confidence in the judical statements. The confidence in the judical statements are considered to the confidence in the judical statements.



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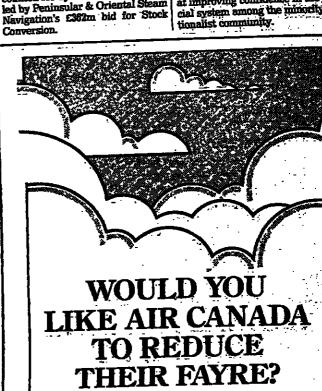
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# Cater Allen

The Interim Statement for the half year ended 31st October, 1986 The Group has made a small profit for the half year

to 31st October, 1986.

Conditions have been adverse for the discount house, with a reverse yield curve persisting for most of the six months. The widely expected fall in U.K. interest rates did not materialise; instead, loose monetary conditions, illustrated by a weak currency, forced the authorities to act by putting rates up.

Gilt market making has been transferred to Cater Allen Securities Limited, now a member of The Stock Exchange, It has had an active and profitable period. We remain enthusiastic about this activity and optimistic for its future.

Other activities, including offshore banking and fund management in Jersey, financial futures broking and the management of underwriting and names agencies at Lloyd's, have made good progress.

The Board has declared an interim dividend of 5.37p per £1 ordinary share (1985 equivalent 5.37p) which will cost £1,002,807. The dividend will be paid on 6th January, 1987, to those shareholders registered at the close of business on 4th December, 1986.

Shareholders will not be sent a copy of the interim statement, but it is being published in the recognised financial press and copies are available from the Company Secretary.

Cater Allen Holdings PLC 1, King William Street, London EC4N 7AU Telephone: 01-623 2070

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Conferences 19 lbd

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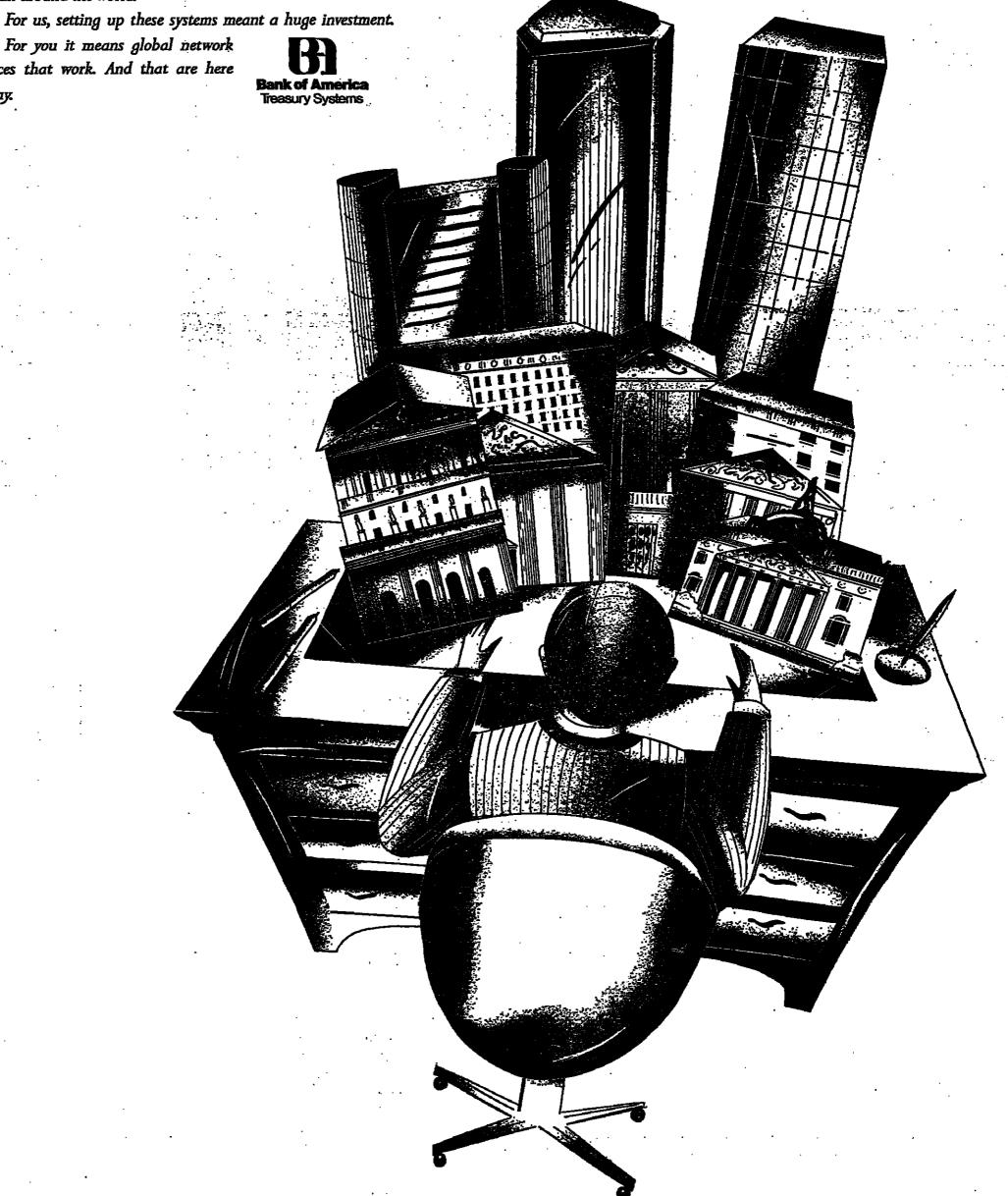
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## COSMOPOLITAN PROPERTIES AND SECURITIES LIMITED

INTERIM REPORT TO SHAREHOLDERS 1st APRIL to 30th SEPTEMBER, 1986

Since the termination of the lease with Da Da Department Store, as advised to the shareholders in the Circular of August 1st, 1986, there has been no rental income from the premises which amounted to a major portion of the total rental income. On November 5th, 1986, however, a Purchase and Sales Agreement for the sale of premises (subject to the approval of the shareholders at an extraordinary meeting to be held on November 11th, 1986) at a price of HK\$157 million was entered into with Gather Rich Company Ltd., a wholly-owned subsidiary of Allied Overseas Investment Ltd., a publicly-quoted Company on the Hong Kong Stock Exchange.

Turnover	\$ 328,982,000	\$ 88,672,000
Profit before taxation Provision for taxation	30,200,503 4,000,000	10,930,000 1,800,000
Net profits for the period Profit attributable to Minority Interests Unappropriated Profits brought forward	26,200,503 11,286,982	9,130,000
Profits attributable to Shareholders before extraordinary items  Extraordinary Items	37,487,485	20,317,000
Profits attributable to Shareholders Interim Dividend at 8 cents per share Transfer to Reserves	37,487,485 5,906,838 747,596	20,317,000 5,907,000 518,000
Unappropriated Profits carried forward	30,833,051	13,892,000
Earnings per Ordinary Share of \$1.00	35.50 cents	12.37 cents
Directors' Interests		

As at 30th September, 1986, the interests of Directors and Chief Executives pary shares of the Company and its subsidiaries

	Cosmopolitan Properties and Securities Limited	Supernational Limited	Best Champ Company Limited
Eric Edward Hotung	49,837,513	_	
Lincoln Cheng			1
Peter W. H. Mark		1	
All the above interests at	e beneficial except	for the ordinary s	hares in Best

Lincoln Cheng and Peter W. H. Mark respectively in trust for Cosmopolitan Properties and Securities Limited.

Your Directors have declared an interim dividend of 8 cents per share as compared with 8 cents paid last year. This is payable on 1st December, 1986, to shareholders registered as at 30th November, 1986. For the purpose of the payment of the interim dividend, the Register of Members will be closed from 24th November, 1986, to 30th November, 1986 both days inchesive. 1986, both days inclusive.

ERIC HOTUNG

Hong Kong 7th November, 1986.

This advertisement is issued in compliance with the requirements of the Council of The Stock Exchange It does not constitute an invitation to the public to subscribe for or purchase any shares.

# Shandwick plc

### INTRODUCTION TO THE OFFICIAL LIST

### **Share Capital**

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Shandwick plc is the ultimate holding company of a group of companies, principally engaged in public relations consultancy, which together constitute the largest public relations group in the United Kingdom.

The Council of The Stock Exchange has admitted the whole of the issued ordinary share capital of Shandwick plc to the Official List. It is expected that dealings in the shares will commence on 10 November 1986. Listing particulars relating to Shandwick plc are available in the financial service of Extel Financial Limited. Copies of the listing particulars may be obtained during usual business hours from the Company Announcements Office of the Quotations Department up to and including 12 November 1986 or during usual business hours on any weekday (Saturdays excepted) up to and including 24 November 1986 from:

Shandwick plc 50 Upper Brook Street London WIY 1PG 23 Great Winchester Street London EC2P 2AX

10 November 1986

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### TENDER NOTICE

### MALAWI

Fertiliser — Smallholder requirements 1987/88 Season

The Government of The Republic of Malawi and Agricultural Development and Marketing Corporation have a Fertiliser Rovolving Fund held with The Reserve Bank of Malawi. The International Fund for Agricultural Development (IFAD) and The International Development Association (IDA) have contributed to the Fertiliser Revolving Fund. The Fertiliser Revolving Fund will be utilised exclusively for the procurement of Fertiliser for the Malawian Smallholder Sector's 1987/88 Season's

Tendering procedures will be in accordance with IFAD and IDA procurement guidelines

Brief details of the Fertiliser required are as follows:

Between 15,000 and up to 25,000 metric tonnes NPK Compound 20:20:0;

Between 30,000 and up to 40,000 metric tonnes Calcium Ammonium Nitrate;

Between 5,000 and up to 10,000 metric tonnes Urea;

Between 5,000 and up to 10,000 metric tonnes O.A.P.; 1,000 tonnes NPK Compound 15:15:15.

The closing date of the Tender is 3rd December 1986 and Tender Documents may be obtained by any interested bidders from the address below:

THE MALAWI FINANCE CO. LIMITED Roman House, Wood Street, London EC2Y 5BP

### **UK NEWS**

# Thatcher to air defence doubts with Reagan

BY PETER RIDDELL, POLITICAL EDITOR

week discuss with President Reagan the reservations of Britain and such points to be made. other European countries about some of his ideas on the elimination of ballistic nuclear weapons which he put forward at the Iceland summit with the Soviet Union last

Mrs Thatcher will fly to Washing-ton on Friday. After meetings with administration officials that evening she will hold discussions on Sat-

Secretary, said yesterday that she will make clear the "slight differbetween Europe and the US and the worries of West Germany ons. over shorter-range ballistic mis-

MRS MARGARET THATCHER, siles. He claimed, however, that lieved that there could be no questive Prime Minister, will later this British-US relations were at their tion of reaching a zero balance in best for some time which enabled such ballistic missiles without sub-

tions" for eliminating nuclear weap- sure the US would take these views

balance of weapons. Britain would weapons. urday with the president at Camp balance of weapons. Britain would David, before returning to London be "happy to go along with" a 30 to

But Mr Younger said Britain be- Union.

stantial reductions in conventional Interviewed on independent tele- weapons on both sides en route, as vision, Mr Younger said Britain's well as the elimination of chemical concern was about certain "aspira- and biological weapons. He was

ons which had not been spelt out.

But he said great progress had been made in ironing these differences out.

In particular, Mr Younger said it was necessary to look at the total halonce of progress. British would not be an imbalance of conventional

50 per cent reduction in ballistic missiles in the first year, as discussed in Iceland. He noted that the Soviet Union had agreed to the exclusion of British and French weapons.

Mr Younger repeated the British view that anything further than general research into the strategic defence initiative by the US, such as space testing and development, would require renegotiation of excepts.

est on the part of institutional in-

"The last two weeks have been very quiet on the USM," said Mr Winterflood. "But the market itself

has been in turmoil. Perhaps once

things settle down and we establish

a regular pattern of trading, inter-

The problem of sluggish trading has been compounded by concern

about the prospects for new issues

Stock Exchange introduced revised rules for new issues. The new rules

were intended to make it cheaner

and easier for companies to raise

capital on the stock market. Thus

far all the reforms seem to have

achieved is to create confusion

among USM sponsors - a group of which has lodged a formal com-

plaint with the Stock Exchange

and to have encouraged larger USM

candidates, such as Lloyds and

This departure of larger compa-

nies to a full listing could be accom-

panied by a move of smaller compa-nies to the Third Market which the

Stock Exchange proposes to intro-

duce early next year as a junior tier to the USM. The accountants,

Touche Ross, predicts that compa-

nies with pre-tax profits of less than

£500,000 will opt for the Third Mar-

ket and those with more than £1m

Miss Sam, to head for the main

est will pick up again."

Graduations to full listing

Alice Rawsthorn assesses the USM on its sixth birthday

# Big Bang casts a cloud

THE UNLISTED Securities Market USM) can celebrate its sixth birthday today with a clear conscience. In the six years since dealings be-gan, the USM, which recently recruited its 500th company, has achieved everything, and more, than its mentor, the Stock Ex-change, expected of it. Yet its sixth birthday falls at one of the most critical points of the USM's short life. Perhaps predictably, it is the Big

Bang and the changes it has intro-duced to the pattern of trading in the London securities industry that is at the root of the USM's probleas. Yet there are two schools of thought in the City of London on how problematic deregulation will prove to be. The pessimists paint a gloomy picture for trading in the shares of

small companies after the Big Bang. In a more competitive environment the securities houses will. they argue, concentrate on the larg-er, more profitable transactions generated by shares in hig compa-nies to the detriment of the smaller stocks quoted on the USM.

always been illiquid and will be no better, or worse after the Big Bang. The prospects for the larger, more active stocks may even improve given that more market makers may emerge to deal in their shares.

w from small company investment altogether; others remain markets in all USM stocks. committed to the market but have rationalised their holdings. The Prudential Corporation, for examthree, rather than one in two, new

Similarly, the flow of companies these companies cited concern about liquidity as their reason for graduation. There has also been a perceptible trend for new issues which, theoretically, would seem better suited to the USM to plump for the main market. The drug

Human errors

computer snags

COMPUTER DISASTERS, when a

company's computing system stops

operating, are a serious problem for British businesses, according to a

new survey.

Some 51 big accountancy practices responded to the survey, which was carried out by Datasolve.

the computer services subsidiary of Thorn EMI.

client companies in the past five years were experienced by 28 per

cent of the firms. The main reasons

for the disasters were given as staff

errors or disruptions such as fires. Two-thirds of the firms said that asters in their client companies

Ensuring that stand-by compu-ters can take over at short notice

was seen as the most important means of protection. Others in-cluded storing data off-site and pro-tecting against fires and explosions.

Contracts and Tenders

Tender torses, and further details, are obtained from the County Trestance at the address below to be delivered to the special envelope or the further of the signed and later from LOG gas on Monday. I December 1986.

Clubs

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could have been prevented.

blamed for

By David Thomas

stores chain, Lloyds Chemists, for low turnover in the two weeks since example, initially considered a the Big Bang compared with a tan-USM flotation but went public with gible increase in turnover of the

USM flotation but went public with gible increase in turnover of the a full listing last week, as will the larger Alpha stocks on the main fashion manufacturer Miss Sam market, and of distinct lack of interholdings, this week. The pessimists had also ex-

ressed concern that there would be a paucity of market-makers, for USM shares after the Big Bang. Even County Bisgood, the only job-ber to have made markets in all USM shares, threatened to rationslise its activities if liquidity suf-fered.

Since the Big Bang the picture has become rather more clouded. The optimists counter that trading in the smaller USM stocks has To the relief of the optimists more USM market makers have emerged, chiefly in the form of the stockbrokers, such as Capel Cure Myers, Chase Manhattan and Phillips & Drew, which act as sponsors to the market. Meanwhile County In the approach to deregulation the pessimists' views were borne out. Some institutional investors the situation and decided, for the

Every USM company began the deregulated era with at least two market makers for its shares. Most ple, the USM's largest institutional fall into the gamma category of investor, now invests in one in trading. 14 of the larger, more active stocks including Applied Holo-graphics, Central Television and the Parkfield Group have become graduating from the USM to a full 'Betas'. Perhaps perversely the only listing has accelerated. Many of publicly quoted Delta companies the category in which shares are least frequently traded - come from

the main market and not the USM. Yet the pace of trading in USM shares, and indeed in most small company shares, has been distinctly sluggish. Market makers report

**Profitability** 

BRITAIN has generally been less profitable than other developed countries over the last 30 years but

in Britain

improving

By Janet Bush

countries.

to the main market, leaving the rest to the USM. CANADIAN CO-OPERATIVE CREDIT SOCIETY LIMITED U.S.\$90,000,000

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Notice is hereby given that for the one month interest period from the 10th November. 1986 to the 10th December, 1986 the following will apply: (1) Rate of interest 6,1625% pa

the performance gap has narrowed in recent years, according to the De-partment of Trade and Industry's British Business magazine. (2) Interest amount US\$2,567.70 per US\$500,000 International comparisons of profitability are difficult because of the differences in statistical meth-

MERRILL LYNCH ods between countries. But a com parison of net profit shares, the net INTERNATIONAL BANK LTD operating surplus as a percentage of net value added, shows Britain's Agent Bank performance is now similar to those in other Organisation of Economic Co-operation and Developmen

One notable feature is that the net profit share of Britain's non-financial corporations is now higher than in the US and France. In the industry plus transport sector, Brit-ain's net profit share is now higher than West Germany's, although this is partly because of North Sea prof-

Figures for 1955-1984 show that etes of return declined in most countries over the period to around 1980 but then reco

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# UXEMBOURG IN THE NEWS A report for international decision-makers

Luxembourg's growing contribution to the development and scope of international capital markets

BY KARL GRUEN

The role of many financial institutions in intermediating between lenders and borrowers has been altered significantly during the past five years, and this process has not yet reached its end. Liberalization measures in a number of major financial centers and the emergence of new financing instruments are at the root of these changes. "Marketability" of both assets and liabilities is the key word. Consequently, "securitized" lending is gaining in importance against the once dominant syndicated loan business.

Such developments are having a dramatic effect on the structure of the balance sheets and profit and loss accounts of most international banks. Growth in classical Eurolending has been slower in recent years compared with the booming seventies. Yet, the income of the vast majority of Luxembourg-based banks held up well against the problems of worsening country risks and deteriorating lending

A Bank of England compilation of international banking figures by centers shows that the share of international bank lending of the three largest banking centers together (London, New York and Tokyo) has been falling during the last two years, from over 50 percent in 1985 to 48.4 percent in 1985 (end-September), and this despite a strong growth of loans booked in Tokyo. The major rise was in the share of continental European centers, among them Luxembourg. By volume on the books the latter now ranks fifth among the leading interpational banking centers, after the United Kingdom, the United States, Japan and France.

It is from such a base of strength that Luxembourg-based institutions continue to diversify into fee generating activities. Not only have they been able to change their funding ratio between non-bank and bank deposits (from 1:8 in 1979 to 1:4

in 1985), but they also have increased their non-interest income by more than 65 percent from 1982 to 1985. While the former fact indicates a distinct rise in private banking activities, the latter reflects partly a growing importance of securities-related transactions.

### Substantial **Eurobond Activity**

Except for 1982, the number of Eurobond issues with a Luxembourg participation in the syndicate has constantly been over 20 percent of the total. The continuing weight of these commitments was again mirrored in last year's underwriting statistics.

The important role of Luxembourg in the Eurobond market did not emerge by accident. Damien Wigny, executive director of Krediethank S.A. Luxembourgeoise and until recently chairman of the Associ-

Total

Total value

Total value

Total value

Total value

Number

SICAY

Number

Others

Number

Mutual funds

Luxembourg Investment Funds

1981

1980

ation of International Bond Dealers, stresses three direct contributions by Luxembourg to the success of the Eurobond market: "imagination, placing power and a strong presence in the secondary market." By no means does

such a claim appear exaggerated. As for new ideas, new techniques and the flow of funds from lenders to borrowers, Luxembourg banks were prominently involved from the inception of the Eurobond market. What is generally recognized as the first ever Euro issue, a 5 million Unit of Account bond issue for the Portuguese company Sacor, was launched by a Belgo-Luxembourg group in 1961. Later in 1963, when the Eurodollar bond as such was born in the form of the famous US \$ 15 million 15-year issue for Autostrade of Italy, it seemed only natural at that time that the five-strong management group included a bank from Luxembourg. In 1981, the first ever ECU bond deal, an issue for Softe, subsidiary of STET

1983

118.0

ways been higher than liabilities suggest-

ing that the difference is being funded

with ECU component currencies directly.

At the same time, the use of the ECU in the

international bond market literally

the ECU basket

1984

**598.0** 

246.9

40.9

1985

359.7

41

100.2

172.5

Weight of the component currencies in ....

(Società Finanzaria Telefonica per Azioni), the Italian state company of the teleco munications industry, was brought to the market by a Belgo-Luxembourg group. Ever since, Luxembourg-based institu-tions have continued to play leading roles in developing the ECU. This is illustrated by the fact that in 1985 the ECU was the fourth most used denomination in the international bond markets after the US

dollar, the Swiss franc and the D-mark. For Luxembourg banks to be in the forefront of so many new issues also reflects an international recognition of their extraordinary placing capacity, both with institutional and with private investors. In particular, they maintain close contacts with medium-sized insurance companies and pension funds. In addition, what is usually called inhouse placing has significantly gained in importance during

Volker Burghagen, managing director of Compagnie Luxembourgeoise de la Dresdner Bank, summarizes the reasons behind Luxembourg's popularity with the wealthy international investor under these headings: "Legislation on bank secrecy, existence of a full universal banking system, no minimum reserves, no VAT on gold, no disturbing tax regulations for foreign customers, an efficient banking supervision, political and social stability. no sudden and tough changes in the legal environment relevant to investors - in short, a high degree of reliability."

### 242 Investment Funds

A further indication of Luxembourg's importance as a turntable for the funds of private investors is the growth of the investment fund sector. The number of

each day, More and more portfolio man-

agers in various countries have been con-

verted to place larger parts of their assets

under management in ECUs. ECU bor-

rowers, who up to now predominantly are

names from Italy, France and the Euro-

as of August 4, 1986

in Public Eurobond issues								
	1981	1982	1983	1984	1985			
All currencies Issues where Luxembourg banks participated in the underwriting syndicate		- · · -			. <del>-</del>			
Volume	5,297	7,125	10,060	16,769	55,532			
Percentage of total	21.8	16.5	22.7	23.4	26.6			
Issues quoted on the Laxembourg Stock Exchange Volume Percentage of total	11,058 45.4	20,928 47.9	27,366 61.9	40,987 57.3	84,158 63.3			
ECU Issues where Luxembourg banks participated in the underwriting syndicate Volume Percentage of total	208 100.0	680 100.0	1,575 91.9	2,604 100.0	4,962 62.4			
rercentage of total Issues quoted on the Luxembourg Stock Exchange	1000	10070	91.9	1000	024			
Volume	208	680	1,714	2,604	6,585			
Percentage of total	100.0	100.0	100.0	100.0	96.3			

these funds registered in Luxembourg reached 242 by the end of June 1986.

In addition to a growing involvement in the management of these funds, Jean Pierson, member of the executive committee of Banque Paribas (Luxembourg) S.A., observes that Luxembourg institutions supply the full range of services necessary to administer and run investment funds. He adds: "The availability of direct computer connections ensures efficient communication between administrator, adviser and manager." Pierre Jaans, head of the Luxembourg Monetary Institute, has welcomed the growing number of investment funds as an enrichment and a diversilication of the financial center of Luxembourg and indeed calls it "a trump in the international financial environment marked by a shift of activity from the traditional syndicated credit activity to a market for a wide range of bonds and

### Luxembourg's **Stock Exchange**

other marketable instruments,"

The health of any market must always be judged by the existence of a liquid and smoothly functioning secondary market. Regarding the Eurobond market in particular, Luxembourg has from the beginning been contributing substantially to the provision of such a secondary market. One important formal pillar for the transparency of the Eurobond market is indeed provided by the listing facilities of the Luxembourg Stock Exchange. Its 45 page official price list gives quotations for almost 4,000 securities, some 87 percent of which are for Eurobonds denominated in 20 different currencies or currency baskets. All in all, two-thirds of the volume of all public Eurobond issues representing issues for more than 1,600 different borrowers from 55 countries are Luxem-

Compared with a global secondary market turnover in excess of US \$ 2.5 trillion per annum the actual turnover on the stock exchange is certainly less impressive. Eurobond transactions are done mainly in a dealer market provided by market makers who themselves communicate electronically all over the world. Moreover the president of the Luxembourg Stock Exchange Commission and general manager of Banque Générale du Luxembourg S.A., Jean Meyer, points out that by looking as well for "beyond deals for size only" and by serving the small end-investors, the Luxembourg Stock Exchange is providing a particular market segment with essential liquidity.

Luxembourg contributes significantly to the smooth development of the international bond market. With 60 member banks of the Association of International Bond Dealers the Grand Duchy is, next to the United Kingdom and Switzerland, one of the most important regions of the

Practically all sectors of the Eurobond market are thus being served from Luxembourg. But there are, of course, certain market sectors for which international dealers cannot but regularly call on Luxembourg names when they try to establish going prices. Among these are bonds denominated in ECUs, D-marks, Japanese yen, and Dutch guild-

As harriers between domestic and international markets are coming down and new investment and lending techniques are being developed, the infrastructure of the international capital markets needs constant improvement and adaptation. Here again, a Luxembourg-based organization is in the forefront of progress. Çedel, one of the two major international inception in 1970, made a remarkable contribution to the development of crossborder transactions.

### The Role of Cedel

Owned by 100 institutions from 16 countries, it directly serves almost 1,700 participating banks, brokerage houses and other financial institutions located in 60 countries by eliminating physical transfer of securities between sellers and buyers on a worldwide scale, Cedel also provides a number of ancillary facilities linked to the settlement of cross-border transactions. More than 15,250 issues are now being cleared through Cedel. They include Eurobonds, floating rate notes and convertible bonds, Yankee bonds, US treasury bonds, Samurai bonds and Swiss franc foreign bonds, German domestic bonds, Euronotes, Eurocommercial papers and certificates of deposit issued in London, New York, Luxembourg, Hong Kong and Singapore as well as internationally traded equities and gold bullion. At end-June 1986 some US \$ 151 billion worth of issues were held by Cedel under central administration. Turnover in 1985 reached US \$ 762 billion.

Of particular importance, according to Cedel chairman and member of the executive board of Banque Internationale à Luxembourg, Edmond Israel, is the fact that Cedel is the main central safekeeping and clearing institution for financing instruments denominated in ECUs. Furthermore, he underlines "the double role of Luxembourg as a banking center within the global market as well as the financial capital of the European Community."

Mr. Jacques Grosjean, Press Secretary, ABBL, Luxembourg Bankers Association, B.P.15, L-2010 Luxembourg.

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# The coming of age of the ECU

Source: Luxembourg Monetary Institute

The ECU market is growing to impressive size. The use of the ECU as a unit of account in international transactions has increased rapidly during the last four years Future growth prospects look bright Luxembourg from where the first ideas for a "European Currency" orig-inated and where ever since imaginative applications of the concept of a European basket currency have been intensely cultivated - is set to benefit from a further substantial broadening of worldwide interest in the development of the ECU.

Nothing demonstrates the success story of the ECU better than a recent advertisement in a U.S. publication under the headline: "The ECU has a future in New York." Sixteen years after Pierre Werner, the former prime and finance minister of Luxembourg, vigorously advocated the concept of a European Currency Union there are still as many currencies within the European Community as there are members. But far beyond any official progress towards full formal recognition of the child that later, in 1979, was christened European Currency Unit" (ECU), market forces have started to adopt the idea with overwhelming enthusiasm.

Already in its 1985 Annual Report the Bank for International Settlements was prompted to state: "In view of the high degree of diversity of the ECU market and its broad institutional underpinning, there can be little doubt that the use of the ECU will be a lasting feature of the inter-national financial markets." How well established a phenomenon the ECU has become, at least among professional and institutional participants in the international capital markets, is highlighted by the following observation of Jean Krier, member of the executive board of Banque Internationale à Luxembourg: Not long ago," he remarks, "most people had to resort to their calculators in order to arrive at the going interest rates for ECU-denominated paper by weighting the various basket components. Today, ECU yields and their spreads, although related to those of component currencies, are increasingly considered as having their own existence."

At present, the ECU consists of fixed quantities of the currencies of ten of the twelve European Community member states. Those of Spain and Portugal are expected to be included in the basket by 1989. These quantities depend on a number of periodically reviewed criteria related to basic economic factors.

Although the weight of the component currencies in the basket as well as the actual market value of the ECU are linked to currency fluctuations, the relative stability of the ECU in a world of highly volatile foreign exchange rate markets is widely acknowledged. This is, of course, not only the result of administrative EMS rigidities, but also of the fact that the ECU represents a mix between stronger and weaker currencies. The ECU, in its own way, reflects the economies of a major region of the globe which are gradually

### ECU: A Brief Survey

Although a limited number of private transactions were pioneered before 1981, the ECU did not receive much more than the benefit of curiosity by banks outside Luxembourg until this date.

Since then, the role of the ECU as an investment and lending currency has systematically been broadened, not least with the active support of Luxembourgbased institutions, including the European Investment Bank.

The use of the ECU in the international banking market has been growing impressively since 1982. Bank assets have al-

This development was accompanied by a proliferation of available instruments both in the Euromarket and in a number of domestic capital markets. In addition to conventional straight issues and among available instruments, appeared ECU floating rate notes, ECU zero coupon bonds, ECU paper with participation war-rants and convertible bonds, ECU issues with extendable maturities and issues with adjustable bonds. At the short end of the market, ECU certificates of deposit, both fixed and with floating rates, have frequently been launched.

In the money market, the number of banks actively participating is estimated to have reached several hundred with approximately a dozen acting as market makers. The ECU is bought and sold spot and forward against practically all other convertible currencies, an additional feature being the beginning of thriving ECU futures and ECU options trading.

At present, a widely spread opinion is that the role of the ECU could be further extended not only as an investment and trading vehicle, but also as a means of involcing commercial transactions, Thanks to increased acceptance of the ECU by private and corporate users, the basket currency is receiving growing of-

a phase when the internationalization of the ECU is becoming more obvious with

pean institutions, are increasingly coming from Japan, Scandinavia, the United States and Australia as well. Moreover, a clearing system of the ECU set up by various banks has been functioning since October 1, 1986.

### **Growing ECU** Appeal

It is only natural that along with such a growth and diversification of the market the ECU cannot remain the sole property of any particular financial center. So far, business has been concentrated mainly in five countries, France, Belgium, Luxembourg, Italy and the United Kingdom, with the United States and Japan also showing encouraging signs of increased interest in developing the ECU market.

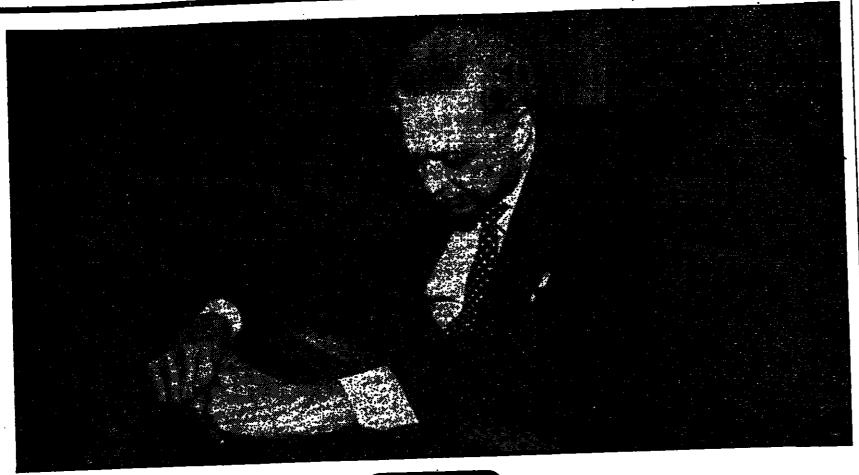
While banks in Italy account for the bulk of total bank claims on non-banks, while banks in the United Kingdom specialize in the interbank market and banks in France are in a somewhat intermediate position, banks in Belgium and Luxembourg account for a very large share of total ECU cross-border lending to non-banks and at the same time attract a sizeable amount of ECU deposits from non-banks. Investment portfolios and deposit accounts of investors of all sizes with Luxembourg banks are indeed proof that, as ABBL president Remy Kremer puts it, "the private investor strongly believes in the future of the ECU,"

والمراب والمراب والمراب والمراب والمراب والمنافعة والمنافعة والمنافعة والمنافعة والمراب والمرا

# The Growing Use of the ECU in the International Banking Market

to burns more to to	Assets	Liabilities
	6,5 e	5.5 e
December 1982	11.9	10.9
December 1985	28.2	
December 1984	37.1	29.9
March 1985	38.8	<b>53.4</b>
Tune 1985	46.6	42.4
September 1985	54.5	48.5
December 1985	61.4	54.9
March 1986	stional Settlements; EC	U Newsletter.
March 1986 e - estimated. Source: Bank for l	DIGITALICATION OF THE PROPERTY	

Luxembourg banks have always been among the most enthusiastic protagonists of a development which now has reached



# Bringing down the house

Preacher and GM director Leon Sullivan has made himself the conscience of US business

in South Africa. He talks to Terry Dodsworth

drawal from South Africa, and in black Philadelphia the Rev Leon Sullivan, the most distinguished US clerical campaigner against apartheid, is in the mood

He stands at the pulpit in an uncompromising preacher's church. The semicircle of pews and the balcony facing him are packed with at least 1,000 worshippers, in their Sunday best. Behind him the choir is swing-ing to the rhythm of a hymn which sounds as plaintively painful as the blues. Emotion is soon flowing palpably through the church as the congregation responds to the performance with cries of Amen and out-

breaks of applause. Leon Sullivan is 6 ft 5 in tail, an imposing man whose athletic prowess helped him win foot-bail scholarships through univer-advancement and emancipation." sity. He towers over the exhaired Baptist preacher with a is Christianity to embrace the fight for racial justice and equality. Today, after years of brings the sermon to a trium-phant conclusion with an oratorical climax which would have done justice to Martin Luther

Africa, God lifted the mountains and said: Leon, walk. And when IBM decided to get out of South

T IS the Sunday after General Motors and IBM again and said: Leon, walk. He has heard our payers. He said: Leon, walk — and I'm walking." To see the Rev Sullivan in this setting, jumping from the pulpit to march through his congregation as the choir breaks into yet another incantatory chorus, is to realise why he has then such a force in the black movement for three decades. The church gives him roots. It provides the inspirational sup-port and the organisational backing that makes consistent,

> The black movement depends a lot on black ministers because they have the freedom and the independence to act," he says. "I am not a businessman and I am not a philospher or edu-cator. I am a black Baptist preacher who believes that his cause and his mission is black

long-term action a practical pro-

At the Zion Baptist Church on ongregation, a white- Broad Street, Philadelphia there message which reaches beyond of religion and black activism the chirch tracial justice and church lies in the middle of a ch poor working-class district, the struggling against partheid, he largest and by far the richest-

takes a collection every Sunday which runs into several thousands of dollars. On all but the wettest of Sundays people flock to hear the Rev Sullivan's

oratory in such numbers that they are standing in the aisles. Zion's size, wealth and pres-tige are one of the factors be-hind his influence in the black movement. But to a larger degree, his prominence, and his position as the second most con-troversial black clergyman after the Rev Jesse Jackson, rest on his work in the white man's business world. Since 1971 he has sat on the board of General Motors, the largest company in the world; and, with the full weight of GM behind him, he has become the leading

This policy is enshrined in the so-called Sullivan Principles, a set of guidelines for responsible corporate action in South Africa first developed almost ten years ago. Impregnated with the belief that the South African Government can be reformed from within without violent conclearly the work of a political power him through his trace frontation, the Principl shuns uncon-

policy-maker on apartheid for American business in South

moderate who trolled conflict. They lay down rules for equal largest and by far the richestlooking building on a street treatment of black South African where every second structure workers—the abolition of seems to have been spawned by the great black American the possibility of advancement to managerial levels, trade union of Pentreport the Cathedral of rights and advantage—which

US corporate divestment, this see it is to help people on gradualist approach is seen as a Earth." sell-out to corporate America. It is easy to attack Leon Sullivan as a capitalist tool, the token black man on the GM board who has been lured into condoning continuing US investment in South Africa.

The radicals are right, indeed, in arguing that the Principles have provided an effective moral justification for companies refusing to divest their South African interests. About two-thirds of the 300 or so US corporations with investments in South Africa have signed the Principles, and they frequently deflect criticism by pointing to the fact that they are operating according to the code. Yet Sullivan, who had himself

been an early proponent of dis-investment, advocating with-drawal at GM's shareholders' meeting in 1971, when he was already a director of the com-pany, has no problem in justifying the Principles.

"At the centre of the Principles was the idea of the empowerment of the black worker, because I believe that if you educate the black man and empower him through his trade union, you begin a powerful force for change.

conversion His approach was a natural evoluapproach was a natural took tion from the social work he had been doing in America. From an early age, Sullivan had been convinced of the rightness of linking the cause of black advancement to his Christian done justice to Martin Luther King.

"When we initiated our effort in South Africa ten years ago," the cries, "people said discrimination would stay for another son years. But they didn't realise that God was there. . . . When GM decided to get out of South Africa, God lifted the mountains and said: Leon, walk. And when IBM decided to get out of South IBM decided to get out of So

has a membership of 6,000, is redical anti-apartheld groups who have no homes. That is reckoned to be one of the largest black churches in America and African Government through and the mission of Jesus as I

In the 1950s and 60s his activism led inevitably to the Civil Rights movement, and a confrontation with the US economic structure that was to have a profound effect on his work and ministry. He organised a product boycott of Philadelphia employers accused of discriminatagainst blacks — an extremely effective attack, it turned out, in a city with such a large black population. But when the employers caved in, he realised that many of the people he had been fighting for lacked the skills that would enable them to keep a decent joh. This recognition led to an in-

itiative which marked him out as a moderate among black leaders, willing to work with-in the economic system. Startin the economic system. Starting in an empty Philadelphia gaol with money borrowed on his house and from any available source, he set up a training programme which has become the largest of its kind in the

Meanwhile, in the limited

sense of the amount of support they have garnered, the Principles have been a success. But judged in the light of what they set out to do—to help destroy apartheid—the con-troversy over the code is likely

to continue.

Sullivan, naturally, sees things very differently. The Principles, he says, have to be accepted for what they were intended to be. But where he concedes that they have not worked is in widening their appeal to other foreign companies in South Africa, and in making any visible impact on the South African Government. The original idea of the code was to make it steadily more radical make it steadily more radical in its drive against segregation, finally forcing companies to denounce apartheid categorically. The overall corporate sector in South Africa has not moved far

enough or fast enough along this

The moves by GM and IBM are helpful at this time, he adds, because they deliver a message to the South African authorities that time is running out for US companies in the country "un-less the pillars of apartheid are dismantled." He clearly recognises that the only hope for the gradualist approach in South Africa is to administer the regime a short, sharp shock of this kind. If the Government still does not listen, he will fulfil his promise, announced more than a year ago to call for a complete economic em-bargo of South Africa from May

31 next year. The sermon that he thunders from the Zion pulpit tnunders from the zion pupit as a fundamentalist Baptist minister sounds just as convincing today as all the tidy pragmatism of the Sullivan Principles. It is a message full of the optimizer of faith and the of the optimism of faith and the certainty that freedom is achieved only through suffering. "I want you to know," he tells his congregation "that God is in everything that is happen-ing in South Africa . . . He is testing the black man . . . and one day our people will be free."

PERSONAL FILE 1922 Born Charleston, West Virginiz. Education: West Virginia State College. Union Theological Seminary, New York, Columbia University, New York, Columbia

1950 Pastor, Zion Baprist Church; 1964 Launch of Opportunities inrialisation Centres—a nation

University, New York

1971 Director, General Motors

# I'm afraid it's just not croquet

BARRY RILEY

NSTITUTIONAL clients are aimost in paradise, able to deal in large size and on diminutive spreads, but the fear is that it is all too good to last. At some stage the market makers will have to begin making some money.

Two weeks after Big Bang the giare of publicity is still upon the frailty of the Topic computer system (with another two brief failures on Friday) and brief failures on Friday) and upon the administrative problems within the settlement process. Weekend working was bad enough in the pre-Big Bang dress rehearsals, but Saturday's emergency call to sort out mismatched bargains did not go down at all well with the down at all well with the market's practitioners.

But the settlement problems appear to be due to a general lack of familiarity with amended procedures rather than with any catastrophic failings with any catastrophic ratings of the new systems of any particular member firms. These difficulties should prove only temporary. Yet the emerging trading patterns within the new market structure could prove to be of more enduring signifi-

The main feature, market perticipants agree, is that trading by institutional fund managers net of commission directly with market makers has caught on much more rapidly than anticipated. There is a big question mark over the future agency broking, for a com-

Another important, and as-Another important, and associated, feature has been the very rapid depopulation of the Stock Exchange's trading floor. The success of telephone trading has led to an almost complete movement by market makers to "upstairs" trading rooms. The Stock Exchange's fam investment in improve-£3m investment in improve-ments to the trading floor now looks very doubtful wisdom; by the same token its plan to recoup part of this expenditure by charging a hefty entry fee for agency floor dealers appears distinctly optimistic.

That the market should develop in this way is not at all surprising, but it was not so easily predictable that it would

happen so quickly.
Of course, the exchange's decision to run a trading floor at the same time as a new screenand-telephone trading system amounted to a straightforward

very realistic to argue that the ssytems could coexist in

two ssytems could coexist in the long run.
Similarly most of the major broking firms decided to offer an agency service as well as a direct market making facility. It was prudent to offer clients both alternatives while uncertainty existed. But the hig setainty existed. But the big se-curities firms took care to build flexibility into their structure, and they will no doubt be con-sidering whether to adjust their allocation of resources.

But these are still very early days. There are signs that the institutional fund managers are enjoying flexing their muscles a way that may not be such fun when the novelty wears off.
"Vengeance is sweet," answered
one fund manager last week, explaining his reluctance to pay separate commissions. This was separate commissions. This was his chance to hit back, after years of lining brokers' pockets. A quite different view came from another institutional investor, who complained that neither he nor the agency brokers had a feel for the market in the same way that they enjoyed under the old system. Indeed, there was a fear that the agency arm of a market was not in a position to

broke the market properly.

Perhaps this would change as the brokers became more famil-liar with the inner workings of the new market. But for the time being it seemed more logi-cal to deal directly with the market makers.

There is a difference here between the majority of leading securities firms which have decided to act separately, both as agency brokers and market makers and the two big firms— James Capel and Cazenovewhich have confined themselves to the agency role. There are indications that these firms have struggled a little, although not so much as the agency arms of the dual-service firms where the internal conflicts have proved damaging. So the fund managers are

enjoying themselves. In gilt-edged the spread has often dropped to a sixteenth against a quarter of three-eighths in the old market, and individual trades of more than £100m have been completed. In leading equities it has often been pos-sible to deal "choice" in size,

hedging of bets. If the tele-pones were jammed, the floor would be there. It was never would be there. It was never Commissions on agency business have fallen by 40 or 50 per cent from pre-Big Bang

But it is doubtful whether this can last for long. The market makers blood may not yet be flowing in the streets, but it must be trickling down their desks. The institutions know that they must not take too short term a view, or the market will begin to disinte-

Am

Apart from anything else, grate. Apart from anything else, they have made agreements to allocate a certain volume of agency commission to qualify for low rates. Typically, a guarantee of £250,000 of commissions in a year will be rewarded with a rate of 0.2 per cent. \$100.000 with 0.25 per cent. cent, £100,000 with 0.25 percent

But if they are not doing the expected volume of agency business the question arises whether they will qualify for the finest rates after all. That could lead to a re-emphasis on commission-bearing transac-tions, or perhaps just to a renegotiation with hard-pressed

in the short run the manage know that the research material will continue to flow, whatever happens. They would not be unhappy to see a cut in the volume. But disorderly conditions could see the good research teams being disbanded along with the medicare.

A key element in the current turmoil is that many of the personal relationships between fund managers and brokers have been disrupted. Both the people and the systems have changed. When new relationships have developed the pattern of trading could settle down a little.

down a little.

But the general rule in the securities market is that the fund managers tend to be relatively passive, while the securities firms attempt to grab the interesting What is now grants. initiative. What is now going on is a cut-throat batle for market share, dominated so far by the established British contenders, which are however, in-fluenced by the threat of what American and invaders might do.

"The old game was croquet.
This is power poker," was the
view of one experienced fund



# Libraries brought to book

reaction of extreme joy at the Queen's Bench Divisional Court's decision in Regina v Ealing London Borough Council ex parte Times Newspapers Ltd and Others, Regina v Hammersmith and Fulham London Borough and Fulham London Borough
Council ex parte Times Newspapers Ltd and Others, Regina
o Camden London Borough
Council ex parte Times Newspapers Ltd and Others. The
Independent Law Report of
November 6, 1986 covered the
case as did the Times Law
Report of November 6, 1986.
Yet the delight may need to be
modified after a cool examination of the legal issues involved.
The factual background to
the proceedings for judicial The factual background to the proceedings for Judicial review was the decision of those local authorities, as library authorities under the Public Libraries and Museums Act 1964, to ban from their public libraries all copies of The Times, The Sunday Times, The Times Educational Supplement. The Times Higher

ment, The Times Higher Education Supplement, The Times Literary Supplement, the Sun and the News of the World. The decision was a gesture of sympathy and solidarity with the views and activities of employees, their unions, the union leaders and representatives in an industrial dispute which had arisen after instransfer of newspaper production to Wapping, a consequential strike and many resulting disputes and many resulting

The basis of the Divisional Court's ruling that the library authorities ban was unlawful was that in all the circumdismissals. stances it was an abuse of their statutory powers. The court therefore had the right and duty in the proper exercise of

vides that: "It shall be the duty of every library authority to



comprehensive and efficient library service for all persons desiring to make use

The Act does not confer complete autonomy on local government in this report, but specifies the supervisory functions of control government specifies the supervisory functions of central government.
Section 1(1) provides that:
"It shall be the duty of the Secretary of State to superintend and promote the improvement of the public library service provided by local authorities in England and Wales, and to secure the proper discharge by local authorities of the functions in relation to libraries conferred relation to libraries conferred on them as library authorities

on them as library authorities by or under the Act."
Section 10 of the Act contains powers enabling the Secretary of State to investigate whether any library authority has failed to carry out its duties to the public library service. The investigation takes the form of a local tion takes the form of a local

inquiry.

After the inquiry, the Secretary of State is entitled to make an order declaring the authority to be in default and to order it to carry out its duties as a library authority in declare the ban illegal.

The library authorities' relevant duties and powers are contained in the 1964 Act.

Section 7(1) of this Act provides that: "It shall be the duty of every library library authority's functional functions are contained in the 1964 Act.

Section 7(1) of this Act provides that: "It shall be the duty of every library library authority's function of the order, the Section 7(1) of this Act provides that: "It shall be the duty of every library library authority's function of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Section 10(2) of the Act, if a library authority fails to comply with any requirement of the order, the Act and the Act

All these provisions seem to create a comprehensive procedure for dealing with any defaults or defects by library

authorities.

Why did not the Divisional Court in its discretion refuse the remedy of judicial review on this occasion and suggest that the applicants take steps or make a complaint to the Secretary of State under section 10(1)(a) of the Act so as to enable the procedure prescribed under the Act to be used?

The reason is that the Divi sional Court treated the han not so much as a breach of the library authorities' duty under section 7 of the Act as an abuse of their powers. The decision to impose the ban was regarded as an abuse of power because of its ulterior object. It was inspired by political views which caused those suitable of the political views with the political views and the political views are suitable of the political views and the political views are suitable of the political views and the political views are suitable of the political views and the political views which caused those suitable of political views are suitable of the political views and the political views are suitable of political views and the political views are suitable of political views and the political views are suitable of the political views which caused those suitable of the political views which caused those suitable of the political views are suitable of the political views which caused those suitable of the political views are suitable of the political views and the political views are suitable of the political views and the political views are suitable of the political views and the political views are suitable of the political views and the political views are suitable of the political views and the political views are suitable of th orities to use their statutory powers so as to interfere in an industrial dispute. In deciding to impose the ban, the authorities had taken into account an irrelevant factor. By this reasoning, the Divisional Court was able to consider the process by which the library authorities made their decision to ban the various newspapers and periodicals, and in declare the odicals, and to declare

decision unlawful because of errors in that process, although in the course of his although to the course of his although to the course of his although the judgment Lord Justice Watkins said that there were powerful indications that the ban in-volved a breach of section 7. Towards the end of his judgment, Lord Justice Watkins condemned vigorously the conduct of the library authori-

ties and concluded that there could hardly be a clearer manifestation of an abuse of power. It may be prudent to treat this as a special decision due to the unusual facts at issue.

The doctrine of abuse of power, like that of public policy, may be regarded as likely on occasion to be an unruly horse. And unruly horses are out of place in courts of law and justice. Libraries are best left

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10th November, 1986

FINANCIAL TIMES SURVEY

# Florida

Optimism about the state's future is fuelled by increases in the population, in commercial activity and the number of jobs. However, Florida will have to cope with greater pressures on the infrastructure and environment.

# America's 'dream state'

APOLOGISING FOR "sounding like a Texan" as he outlines Florida's growth potential, Mr Charles Zwick, chairman of Southeast Bank, the state's largest, is not alone in finding it hard to be pessimistic about the future of what President Reagan recently described as the "American dram state" the "American dream state."

Stimulated by a staggering population growth, estimated at up to 1,000 new artivals a day, Florida is booming. In the decade between 1974 and 1984 per cent compared with 10.7 per cent for the US population as a whole, according to figures published by the state's Commerce Department.

Last year alone the popula-tion increased by 3.4 per cent compared with 0.9 per cent for the whole US, employment by 5 per cent against 3.75 per cent, and personal incomes by 8 per cent against 6 per cent. This year Florida with lag behind only California in the rate of normalizing crossts and may wall population growth and may well outpace California in new jobs and housing starts.

While growth rates have eased and are tikely to slow further as the nation as a whole slips into an expected recession towards the beginning of 1988, the transfer of the slips into the slips into the beginning of 1988. the upward trend shows no sign

of sleckening.

Mr Zwick expects the state's population, now 11.7m, to rise by a further 29 per cent to 15m by the end of the century, moving Florida up from sixth to third largest US state behind

Catifornia and Texas.
Some 3m jobs will be created a 61 per cent increase created—a 61 per cent increase—and personal income boosted by 54 per cent in the same period, he said.

But the strain that this pace of expansion is putting on Florida's over-burdened roads, sewerage and water supply systems, on its prisons, schools, hospitals and social services not to mention its already Americ fragile environment—is causing islands. concern and division within the state. It has added a new note

About 90 per cent of Florida's population growth advantages over its rivals. It is growing faster than most its economy, while remaining

### By Charles Hodgson

according to Mr Henry Fishkind, president of M. G. Lewis Econometrics at Winter Park.

But whereas Florida used to draw its newcomers largely from retired folk it is now attracting younger people in ever-increasing numbers. While the state has by far the oldest average population in the US -18 per cent are over 65-the largest and fastest-growing

group is between 25 and 44. The state has one of the country's fastest rates of new business incorporation. Its low taxes (Florida has no state income tax), below-average wage
rates, low unionisation (the
state has the oldest right to
work law in the US, passed in
1944) its pro-business govern-1944) its pro-business govern-ment, climate and quality of life have combined to become a powerful magnet to individuals and companies seeking to move from depressed areas, particu-

violators can always out-resource us," he says. Miami with its geographical position and ethnic mix of population is the natural "cocaine centre" Although Miami produces figures showing a decline in all categories of violent crime except murder, it concedes that most crime remains drug-related. Miami has made except attempts to show the serious attempts the se

except marder, it concedes that most crime remains drugrelated. Miami has made serious attempts to clean up the problems including a tough crackdown on street sales of drugs, but violent crime remains an everyday fact of life, particularly in the city's poorer districts.

So comprised have Mismins So accustomed have Miamians

So accustomed have Miamians become to their city's image that some business leaders and politicians attempt to cash in on the way it is presented in the popular Miami Vice television show. "It shows the drugs and violence here, but it also shows the beauty and wealth of the city, "says Mayor Xavier Suarez. Its geographic location, be-tween the great bulk of the US and South America, has made it a centre for trade with Latin America and the Caribbean Xavier Suarez.

Although the traditional industries, particularly tourism (the state expects over 30m visitors spending nearly \$200m this year) are still important, the ecchomy is losing its former roller-coaster character. This has coincided with a charactering in construction Florida is, of course, not the ony state to bask in the shift of the economic spotlight from rust-belt to sun-belt. Others in sharp decline in construction because of a glut in the com-mercial property market and a series of harsh frosts that the south east and south west like California, Arizona, Nevada and Texas (before the oil slump) have also benefited. wiped out over a quarter of Forida's profitable citrus

groves.
Mr Zwick feels that the closer interlinking of Florida's economy with the national economy that this diversification brings may make the state more vulnerable to the effects of a nationwide recession than in the past. "That is the one thing that could pull the plug if it got so bad as to stop immigration." he says.

Mr Fishkind agrees: "If the could pull the plug petrol taxes, road tolls and other "user fees" like airports and seaport taxes.

Inc. ucoate over who should pay the increased taxes is nit-

primarily trade and services oriented, is diversifying rapidly from a traditional three-way dependence on agriculture, tourism and construction into

light manufacturing, particu-larly of high technology

larly of high technology products, and into banking and

Some question whether the unchecked growth does not risk

creating conditions that many thought they had left behind

when they came to Florida— congested roads, increased pollution and rising inner city

crime.
Florida's 1,350 miles of coast-

line and proximity to Latin America and the Caribbean

islands make it a natural land-

will come through Florida.

While the government has

financial services.

migration," he says.

Mr Fishkind agrees: "If interest rates get so high that people can't sell their houses up north, they don't move," he says. But he points out that against recession, notably the respective and savings brought in by retired folk estimated at wealth."

and seaport taxes.

In a ucoace over who should pay the increased taxes is pitting against each other Florida's old and young populations or, as Mr Stephen Morrell, an economist at Southeast Bank, puts it: "Those who came here to retain their wealth and those who have come here to create wealth."

medicare and savings brought in by retired folk, estimated at up to 22 per cent of the state's \$151.2bn total personal income. But a slowdown in growth is exactly what some people would argue the state badly needs simply to catch up the backlog on infrastructure and

At the end of last year the state government introduced comprehensive legislation financing to combat drug toughening state and local plan-come a victim of its own suc-smuggling, Mr Guinn does not ning restrictions on beach-front cess.



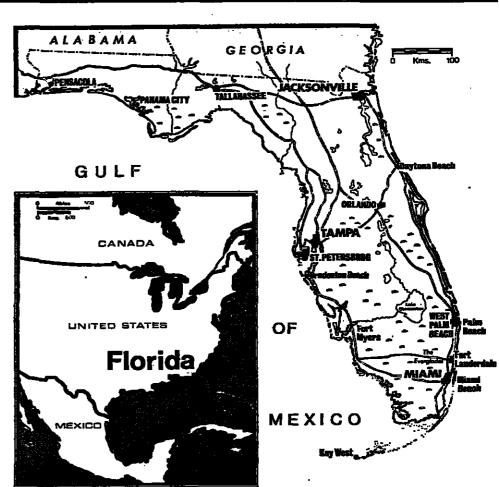
Downtown Tampa. The city's skyline has changed rapidly with the construction of many new buildings including the 42-storey Barnett Plaza and 22-storey Ashley Tower. Tampa also has a monorail

development and calling for an improved infrastructure.

Mr Zwick, formerly a budget director in the Lyndon Johnson Administration, was appointed to head a commission to look into ways of raising revenues to fund the \$50bn to \$70bn back-log. The commission's report will look at short- and long-term

Younger residents demand more schools, universities, public hospitals and better roads while those that are working are better able and probably more willing to pay for im-

proved services. At the heart of the controvers is a state tax system devised, ironically, to attract newcomers. In this sense Florida has be-



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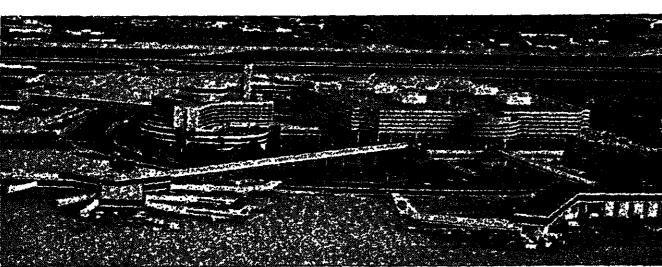
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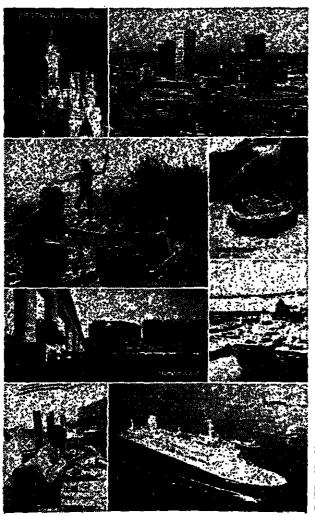
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beenth in the United States. Let Tampa International Airport start you on your way to business opportunity on the West Coast of Florida.

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### Florida's largest banks

First six months 1986 card	ings (\$m) Assets	6 months 1986 net income	% change on year	Pro- vision for lean losses	Non- perform- ing loans	As % of total items	Return on equity	Return on assets	Branches ployees
Suntrust Banks	18,827.1 16,192.5 10,774.0 6,344.7 4,307.9	102.7 74.3 40.8 27.2 22.8	+14.4 +24.0 +51.9 -56.0 + 6.0	44.4 38.1 27.5 14.1 5.7	120.5 114.8 207.5 140.4 26.5	1.90 1.10 3.08 3.33 1.00	18.71 17.33 14.73 18.46 16.00	0.97 0.76 9.88 1.15	\$81 15,000 162 6,929 170 4,695 122 3,800
C b. Oluba Maskages									

### Banking

# Widespread battle for market share

FLORIDA IS richly served by financial institutions. There are close to 400 commercial banks, with 2,400 branches competing to 44 per cent.

The smaller banks has slipped based on the strength of any local economy, is growing twice as fast as the national average. with 2,400 tranches competing for \$700m in deposits and a whole raft of local savings banks which control another

\$70bn of deposits.

This is more than the combined deposits of the next three biggest neighbouring states—Virginia, Georgia and North Carolina. Florida's rapid growth, and increasingly diversified economy, has made it one of the most attractive banking markets in the US with small one-office institutions battling for marker share alongside such for market share alongside such out-of-state banking giants as Citicorp and Chemical Bank, Ten years ago Florida was a

acquired Flagship and merged with Trust Company of Georgia. Its market share has more than doubled since, to 12.7 per cent, while Barnett's share has risen to 17.7 per cent and Southeast hare has risen to 17.7 per cent and Southeast hare has risen to 19.9 per cent and Southeast hare has risen to 19.9 per cent and Southeast hare has risen to 19.9 per cent and Southeast hare has risen to 19.9 per cent and Southeast hare has risen to 19.9 per cent and southeast hare has risen to 19.9 per cent and southeast hare has risen to 19.9 per cent and southeast hare has risen to 19.9 per cent and southeast hare has risen to 19.9 per cent and southeast hare has risen the national average and there is no obvious reason why this growth should slow.

Southeast Bank says that more than 1,000 people a day move to Flurida, enough to create a city the size of Tampa creat cent. NCNB, from the neigh-bouring state of North Carolina, the region, 18 are in the state

Nevertheless, Florida has con-

tinued to return a majority of Democrats to state and local office — until the November 4

century, Claude Kirk in the late

The state has however con

tinued to vote consistently for

Republican candidates in presi-dential elections since 1948, with only two exceptions, Texan Lyndon Johnson in 1984 and

Jimmy Carter from neighbour-

Miss Kelly believes it will be five to ten years before the cumulative effects of thi

changes now taking place seriously affect the Democrats' control over state and local

The growth of Florida as a

state of exiles has planed an im-

portant part in shaping the style and content of the state's poli-tical debate.

to so per cent or the population was born outside the state and 80 per cent has moved in within the last ten years. The ideological conservatism of Democrat candidates has tended to make them largely institutions that from their

distinguishable from their Republican opponents and voters have decided on the basis

of tone and presentation rather than on issues or party alle-giance. Candidates have found it hard to establish an identity

for themselves that would allow voters to differentiate, without

running the risk of being regarded as extreme.

The problem has been compounded by the absence of a single dominant centre in the state. There are a number of centres each with its own concentres each with its own con-

cerns and problems — Miami, with its recent history of drug-related crime; Orlando, the tourist haven; Jacksonville, now

styling itself Florida's business city; and Tampa, billing itself

as America's next great city, not to mention Tallahassee, the

state capital, exuding all the sleepy charm of the Old South

No one newspaper or tele-vision station has emerged either with sufficient authority to speak for the state. A split is emerging between elderly Floridians (18 per cent

of the population is over 65, compared with 11 per cent nationally) and the new younger migrants, whose need for better infrastructure is greater, over how the money to

fund improvements in intrastructure is to be raised and who should pay.

The issue does not only affect Florida. Mr James Naisbitt, the

economic forecaster, argued in his bestseller Megatrends that since Florida's age structure to-day resembles closely the pat-

tern expected nationally by 1995, the way that the state

settles its internal conflicts will be a pointer to the future for the nation as a whole.

Up to 80 per cent of the popu-

ing Georgia in 1976.

politics.

**Politics** 

## Balance changed by immigration

FLORIDA'S RAPID population the 1960s with the adoption of growth is leading to profound changes in the state's political as well as economic character.

The traditional hold of the Democrat party over state and local politics is being steadily areas a better balance with rural districts. weakened by the phenomenal rate of immigration.

Put quite simply, more of the 1.000 new arrivals entering the state each day vote Republican than Democrat. Over the past than Democrat. Over the past onice until the revenuer election, only one Republican has been elected governor this points at the expense of the Democrats among voters identifying themselves for one party or another, according to Miss Anne Kelly, an associate pro-fessor of political science at the University of South Florida in

Tampa.
Official state figures show that of the 5.2m voters regis-tered in 1984, 3.2m were registered Democrats and 1.7m Republicans. But given the Republicans. But given the large number of unregistered voters, a better indication of the state's political make-up can be gauged from a 1985 survey carried out by Florida. State University. It found that 35 per cent of those polled regarded themselves as Democrats, 35 per cent Republican and 30 per cent independents.

and 30 per cent independents.

This compared with a similar survey by the university in 1980, when 45 per cent of those polled said they were Democrats. The Republicans are drawing their increased support from a number of sources. The more recent newcomers have tended to be wealther and more conservative and there has been a noticeable rise in the number of retired servicemen and women moving into the state. A larger number of people in the 25-44 age range (the fastest-growing age group) are moving in to take advantage of fast-expanding advantage of fast-expanding business and banking oppor-

In addition the Hispanic com-munity, which forms 9 per cept of the population, has railled firmly behind the Republicans strong enti-communist stance in relation to the US's southern

neighbours. In addition, Florida's youth is coming of age during the strong recurgence in national pride identified with the Republican party under Mr

so used to their predominant role that a unified state organisation was formed only in 1970 in response to Republican inroads during the 1960s. Their traditional sectors of support, including blue collar retirees and blacks, have not

neutrees and blacks, have not been growing at a rate sufficient to offset the Republican advance.

A gradual realignment appears to be taking place within the political parties. Conservative Democrats are moving to the Republican ranks. Although some Republicans are moving the other way most of moving the other way, most of the traffic is at the expense of the Democrats.

The first hiroads made by Republicans came in when countles receiving large numbers of migrants from the north. These advances were consolidated in

to 44 per cent.
All of the state's biggest

hanks emphasise their Florida connections. The Jacksonville-based Barnett Banks, advertises itself as "Florida's Bank," and Miami's Southeast Bank bills itself as "Banking on Florida's future." The Jacksonville-based Florida National Banks provided future." The Jacksonville-based Florida National Banks reminds its customers that "Florida is our middle name," while the Tampa-based First Florida Banks refers to itself as "Florida's namesake."

Florida is easily the most important southeastern state and its local bankers do not Ten years ago Florida was a highly fragmented banking market. Southeast was the biggest bank with 9.8 per cent market share, followed by Barnett with 7.9 per cent, Sun, 6.1 per cent, Flagship with 5.2 per cent and the rest with 5.3 per cent and the rest with 5.4 per cent and the rest with 5.5 per cent and 5.5 per cent because of the third biggest state in the national state in the only per cent to grow by 5m between 1982 and the year 2000. Over the last three years its population is expected to grow by 5m between 1982 and the year 2000. Over the last three years its population is expected to grow by 5m between 1982 and the year 2000. Over the last three years its population is expected to grow by 5m between 1982 and the year 2000. Over the last three years its population is expected to grow by 5m between 1982 and the year 2000. Over the last three years its population is expected to grow by 5m between 1982 and the year 2000. Over the last three years its population is expected to grow by 5m between 1982 and the year 2000. Over the last three years its population is expected to grow by 5m between 1982 and the year 2000. Over the last three years its population is expected to grow by 5m between 1982 and the year 2000. Over the last three years its population is expected to grow by 5m between 1982 and the year 2000. Over the last three years its population is expected to grow by 5m between 1982 and the year 2000. times the national average and there is no obvious reason why

a premier rating as long-term growth stocks. Barnett Banks is definitely the stock favourite. Its shares

stand at more than twice book value, yield 2.3 per cent and sell on a multiple of over 12 times historic earnings. This rating is probably the best of the major south-eastern banks

of a well run money centre bank such as Citicorp, whose shares are selling at roughly book value, yielding 4.9 per cent and selling at 7.2 three carr-Barnett has stood out among the regional south-eastern banks

by remaining aloof from the rash of inter-state banking mergers which has swept the region over the last 18 months and has stressed its Florida roots. The group says that "an interstate merger is not precluded but it must be

as fast as the national average.

In this sout of banking market it would be surprising if the local banks were not making handsome profits. Barnett Banks, the state's biggest bank and the fifth biggest in the southeast, has increased the earlings by 22 nar cent in

its earnings by 22 per cent in the first nine months of 1986 and says that its long-term tar-get is to increase earnings by between 12 and 18 per cent

a year.

Southeast Banking Corporation, which used to be the biggest banking group in the state and is recovering after a rather rough patch, boosted its third quarter net income by 22 per cent and increased its loans by 10 per cent.

The heady growth rates of Florida's local banks has not escaped Wall Street's attention and the shares of most of the major institutions are accorded

and compares with the rating

attractive as opportunities able within Florids."

This is not to say that Bar nett is nervous about getting involved in mergers. Local acquisitions have played a key role in its rapid expansion over the hast decade and it is in the process of trying to acquire iwo Florida savings institutions, which will tighten its grip in several key markets.

Barnett expects to be to boost its assets from their current level of about \$15bn to \$30hn by 1990 by staying within the state. Its strategy custoasis with that of Orlando's Sun Banks which merged with the Trust Bank of Georgia in mid-1985. Suntrust banks has leap-1985. Sunitrust banks has leap-frogged Barnett to become the third-biggest banking group in the south-east and stresses the importance of the Florida/ Georgia marketplace which should boast 24m people by the end of the century, making it second only in size to California. South-east Rank which describes Southeast Bank, which describe itself as Florida's premer bank, has firted with the idea of merging with an out-of-state bank and even considered combining with Barnett, which would create the biggest group in the region. However, no has developed to date and South-east is concentrating on its

Florida home market time being. The same goes for the two smaller groups, Florida National Banks and First Florida. The former has done a deal under which it has agreed to be taken over by New York's Chemical Bank if and when the law allows. First Florida remains independent, profitable and wellmanaged but could fall prey to a predator prepared to pay a handsome premium to its current \$30 a share price.

William Hall

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pinning its future growth. The state already leads its southern US neighbours in the size of the industry by a wide margin and ranks seventh largest in the nation. Accord-Centre.

ing to a new report published by the University of Miami, Florida has the potential to become the fourth-largest high-tech state behind California, Massachussetts and Texas by 1905. The reasons for the industry's

The reasons for the industry's rapid expansion lie largely in the presence of the Kennedy Space Centre, the heavy build-up in defence spending under the Reagan Administration and the development of the growing biomedical sector.

The state's high-tech industry is located in three distinct geographic regions. These the report identifies as the "Space Coast" in east central Florida, stretching from Daytona Beach in the north to Melbourne and in the north to melbourne and reaching inland as far as Orlando; the "Computer Coast" running from Miami north to West Palm Beach; and "Technology Bay" covering the Tampa Bay and St Petershaper area burg area.

Of these, the Space Coast, with its heavy preponderance of defence and space-related companies manufacturing missiles, satellites, computers and milisatellites, computers and military communications equipment, is growing fastest. Employment here has been expanding at an annual tate of 12 per cent for the past 10 years. Some 36 per cent of Florida's 149,000 high-tech workforce and 20 per cent of its 1,614 companies in 1984 were located in the region.

More than 99 per cent of the state's missile and space indus-try is housed in this "magic triangle," including Harris Corp. Florida's largest manufacturing employer which has 11,000 of its 14,000 employees in the region; McDonnell Donglas, which employs 2,000 at its missile plant in Titopodia. sile plant in Titusville, Martin Marietta, which employs 12,780 generators of future growth at its Orlando plant manufacturate and aircraft; Rockwell International's Collins division at Melbourne, employing 900 in to resume in February 1988 dent had at worst caused an year, up 42.5 per cent on this dent had at worst caused an year. That's a good shot in the same for the first Space Shuttle. "Information in the same for us."

on key industry HIGH TECHNOLOGY has rapidly become one of the key industries on which Florida is tions and flight control systems; and ITT which employs 400 at its Cape Canaveral plant. and ITT which employs 400 at its Cape Canaveral plant.

In addition, Lockheed, Mc-Donnell Douglas, Grumman, United Technologies and Pan Am all have subsidiaries linked to service of the Space Shuttle fleet at the Kennedy Space

The Computer Coast accounts for 39 per cent of Florida's high-tech employment. Chief among the products manufactured are personal computers—IBM has an 8,000-strong workforce at its Bola Raton plant—medical and bio-medical equipment, such as pacemakers, and semiconductors.

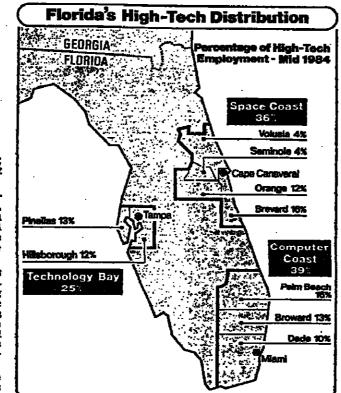
The industry has felt the worldwide slump in electronics most keenly here and workers at Burroughs, Racal-Milgo, RCA and Paradyne have fallen victim to hiring freezes, layoffs and even plant closures.

Mr William Cullom, president of the Greater Miami Chamber of Commerce, is confident that continuing strong demand for medical and bio-medical equipment from the growing number in the Miami area will boost the flagging industry. He notes the importance of the Florida International University as a centre in encouraging research and joint projects with industry.

The University of South Florida is hoping to play a simi-lar role in attracting high-tech companies to the Technology Bay area around Tampa, where 25 per cent of the state's hightech employment is located. The main products manufac-tured here include defence electronics and avionics, tele-communications equipment and computers. Several well-known companies such as General Electric, Sperry, Honeywell and E-Systems are major employers

Despite the slump in the market for computers and semi-conductors, most analysts agree that the outlook for the industry statewide looks promising. The generators of future growth

the manufacture of communica- with the first Space Shuttle



lenger in January this year. awarded contracts
The US also plans to launch its
first manned space station in during fiscal 1985. T
1992 to be built by Nasa and a consortium of British, Japanese and Canadian companies and Canadian companies.

Nasa's involvement could run as high as \$8bn. "A lot of that work would have to come to this area," says Mr Hank Taylor of the Cocoa Beach Chamber of

He sees exciting possibilities too in the growing miterest in commercialisation of space. A recent report by the indepen-dent Paine Commission con-cluded that U3 companies may spend anything up to \$60bn on

"They have to come here," ir Taylor insists. "Kennedy Mr Taylor insists. "Kennedy (Space Centre) is the launch point. They do not have anywhere else to go. The biggest challenge is going to be to find a place for all the companies to be located," he added.

In the nearer term, the resumption of Space Shuttle flights should lead to a pick-up

"unfortunate hiccup" in the arm for us."

\$77.6m to companies in Florida during fiscal 1985. The total benefit to the state's economy from new and continuing con-

under the Gramm-Rudman budget balancing act, which calls for across the board cuts if Congress and the President cannot agree on expenditure

"That could have a very definite effect on the defence such projects by the year 2000. industry by slowing down the he says.

Mr John McCauley, chairman of the Brevard County economic development council, based in Cocoa, predicts a further shake-out in the computer industry as the impact of worldwide over-production confinues to feed

However, he too sees an in activity at the Space Centre inevitable expansion in the by next summer, Mr Taylor says. Mr Dick Young, Nasa spokesman, says that 2,200 of underpin the region's high-tech .goianegzs

Foreign investment

# Arrivals from Europe and Japan

FLORIDA'S geographic loca Commerce Department says, cent of the workforce, tion and well-developed com"The value of the dollar Education facilities, a key munications links make it an obviously has something to do concern among employees in obvious base for companies with that."
doing business with Latin Mr Slatt
America and the Caribbean But panies in the state is also being seen in-creasingly as a place for com-panies to serve the US market or to base their US operations.

In mid-1985, there were about 330 foreign companies Far East countries such as Talment has no estimate of the from 31 countries operating in wan and South Korea. These, total value of foreign investing to the state's he says, are potential growth ment in Florida. However, the from 31 countries operating in Florids, according to the state's Department of Commerce.

They are predominantly grouped in three sectors: manufacturing (42 per cent); finance, in the Latin America but as a place to do business with Latin America but as a good spot to do business with in the state, including Chloride per cent); and retail trade (14 the US, especially the East per cent). Other activities in- Coast," he explains.

"We are not just seuing the last count there were about trade, agriculture, high-interaction trade (14 the US, especially the East Davy McKee, Glaxo—whose Latin American regional head-quarters is in Fort Lauderdale growth," Mr Grossman says.

"We are not just seuing the last count there were about trade, agriculture, high-interaction trade, agriculture, high-interactio They are predominantly clude transport and communica-tions, services and wholesale trade and construction.

Foreign companies employ more than 39,000 people, accounting for just under 1 per cent of total Florida employment, Mr Michael Alsentzer of the Florida Department of Commerce expects to see 18 new European and seven new Japanese companies set up operations in the state this year.

New arrivals have been running at the rate of 10 to 15

ting up manufacturing facilities foreign in Florida and that more in-puiries are being received from The st

principally those doing business with Latin America but as Caribbean, foreign companies are attracted to Florida for precisely the same reasons as domestic ones, Mr Alsentzer Florida's rapid population

Florida's rapid population growth is creating an expanding expanding port and rapid emerand wealthier market. The state space as a major international has low taxes (there is no state finance centre, is the key to income tax) and the highest per income tax) and the highest per capita disposable income in tracts was \$310m during that fiscal year, according to Nasa figures.

Mr Taylor sees more danger to the Space Coast from possible the Space Coast from possible cuts in future defence spending under the Gramp-Rudman

concern among employees in companies considering reloca-tion, have been improved. Miami, for example, now offers Mr Slattery says that com-panies in Latin American Miami, for example, now offers countries such as Venezuela and Peru had shown interest in set-that children of employees from foreign companies do not fall

The state's commerce depart-"We are not just selling it is in the US as a whole. At

> West Germany is the second largest foreign investor ahead of Japan and Spain.
>
> Miami, with its huge airport,

the Caribbean.

Battles, the port's marketing general manager, says that about 15 per cent of imports from Europe are now for

transhipment.
The state's other leading cities are also stepping up competition for foreign invest-

The Tampa Bay area has attracted a good number of British and Japanese companies. ment in Florida. However, the cording to Mr Larry Grossman UK is the leading investor, as of the local chamber of com-

quarters is in Fort Lauderdale
—ICI, Lloyds Bank (the biggest foreign bank in Florida),
Plessey, Racal, Rolls-Royce,
Smiths Industries, Tate and
Lyle and Taylor Woodrow.

"Between 60 and 70 per cent of all new development here can be atributed to foreign investment."

The region received a shock last month however when Siemens, the West German

mens, the West German mechanical enginering giant, announced plans to close its \$50m motor and generator plant at Bradenton, 25 miles

plant of Bradenson, 25 miles south of Tampa.

The company, which moved its operations from Milwaukee only in 1984, told its 600 employees that its Florida operation will cease in 1988. It said falling demand for its products
—chiefly high-voltage motors and hydrogenerators—and fierce overseas competition were the

International finance

# Tax and banking laws an asset

THE RAPID development of Midland Royal Bank of Canada, ing to Mr Nigel Simpson, head to Miami. Miami as an international finan- Deutsch Sudamerikanische, and of Llyods Bank's office there. Mr Sir cial centre is rooted in the city's close trading and cultural links with Latin America. Miami is now second only to New York in the number of

banks doing international busi-ness. At the last count, there were 48 foreign banks and 27 Edge Act banks—international subsidiaries of US out-of-state banks—operating there. Total offshore funds held by the foreign and Edge banks in Miami are estimated at \$15bn, an increase of about 50 per cent

in the past two years, according

to Mr Denis Nason, head of the Crédit Suisse operation.

Foreign banks include University, Bank of Tokyn, Banque Nationale de Paris, Banca do Brasil, Marine tageous state tax and banking tageous state tax and banking

Credit Suisse. Proximity to Latin America. excellent transport and com-munications links and a large Hispanic community made

Miami an obvious place for rich Latin Americans to visit for pleasure or business. As the oil boom of the 1970s took off in countries like Venezuela, investment in Miami It also owes much of its role

centre to Florida's advantageous state tax and banking

focused their attention on per-sonal deposit-taking from high net worth customers and on developing a domestic base in the US corporate market. The Lloyds Miami office is the regional base for serving the south-eastern US. But in the past two years renewed fears of political in-stability and continual devalua-

Some banks were forced to pull out but those that remained

tions in many Latin American countries have led to an increase in numbers of companies and individuals seeking to move their assets to safer havens. The same uncertainty has triggered a move by US banks to shift

Mr Simpson sees growing American clients who have a wider knowledge of the type of financial services available on the market and are seeking a better balance in their port-folios than investment in a single asset like real estate. This trend is increasing com-

petition among banks to intro-duce newer and more elaborate services and to an increase in the numbers of investment bankers setting up offices in Miami.

But Mr Nason sees market growth slowing down as a result of the sharp switch to inter-state banking at a regional and offshore funds held in centres of the advantages of Edge Act like Panama and the Bahamas banking are being lost.



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### Transport

# Heart of an international trading centre

state has emerged as an international trading centre. At the hub of this network, which in-cludes 134 public airports and

14 deepwater ports, is Miami.
The city's international airport is the second largest in the US in both passenger and freight traffic after New York's Kennedy airport. Last year it handled 20m passengers, a 2.7 per cent increase on 1984, and 510,000 tons of freight, 0.3 per cent down. Domestic passengers presently outnumber international passengers by about national passengers by about

two to one. More airlines serve Miami than any other airport. At pre-sent 83 carriers, about half of them foreign, are housed there.

them foreign, are housed there.
This year the airport opened an international container freight station, designed to boost its share of the container market. The 45,000 sq ft facility, the first of its kind in the US, is modelled on freighthandling techniques used in London and Paris. It allows containerised shipments to be unloaded, split and reassembled on one site for reshipment. Warehousing space is also

The airport has also inaugurated the Miami International Cargo System, a computerised Cargo System, a compiterised cargo tracking system that automatically logs the flow of all shipments through Miami and enables government inspectors and shippers to process goods faster. It gives instantaneous retrieval of waybills,

manifests and other documents.

The airport, which made a profit of \$35.5m last year, plans to spend \$100m over the next years expanding capacity, according to Mr Amaury Zuriarrain, airport spokesman. It ex-

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FLORIDA's extensive transport pects to be handling up to 40m network has been a major factor passenger and 1.3m tons in the speed with which the of freight annually by the end of the century.

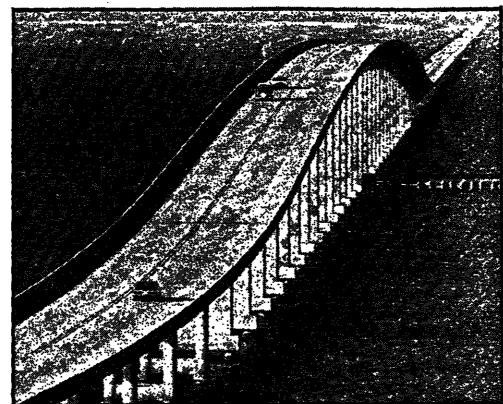
But more important than passenger figures, says Mr Richard Pudy, sirport director, is to ensure that the airport's resources are being put to the best use of the community. It presently employs 72,000 people directly or indirectly and con-tributes over \$6bn to the state's

The port of Miami, already the undisputed cruise capital of the world, is also planning expansion. In addition to three new cruise terminals, the por recently brought into service the fourth in up to eight planned 40 tonne gantry cranes at its growing container facility.

The port handled 2.3m tons of cargo in 1985, nearly 2 per cent up on 1984. Mr Wade Battles, marketing manager says the improvement reflected a sett-ling down of the economies of key Latin American trading partners.

He says the part, which made a profit of \$17.1m last year, will be looking for an increase of between 4 and 6 per cent in cargo next year. It too will eventually be linked into the Miami International Cargo

The state's other main air ports are also planning expansion to cope with an expected increase in passenger traffic. Tampa, voted finest airport in the world by Harper's magazine, currently bandles 8m pas-sengers a year. It is served by a new facility for international airlines. Mr Larry Grossman of the Tampa Chamber of Commerce, says the airport was built with a 50 per cent expan-



The spectacular Overseas Highway, which links Florida's mainland with Key West via the Florida Keys. Driving time for the 159 miles, after extensive rebuilding work, is now three and a half hours

handles 10m passengers a year. It is served by 24 domestic and four international airlines. Jacksonville Airport bandled 2.7m passengers last year, a 16 per cent increase on 1984.

Orlando Airport, which Among the ports, Tampa, nation's top 22 container ports. receives about half the tourists traditionally a bulk shipper of heading for Disney World, phosphyte—Florida produces a sonville, is the point of entry handles 10m passengers a year. third of the world's supply—into the US of Japanese cars. and agricultural products, is diversifying into the cruise passenger and container markets. Port Everglades, near

It handled 561,000 vehicles last year and bulk exports of steel, lumber and coffee totalling 14m tonnes, according to Mr Cliff

About \$5,000 workers are imployed directly or indirectly by the port and its payroll of \$200m is estimated by the local Chamber of Commerce to generate sales of \$821m.

Jacksonville is also at the hub of three main rail lines. Florida has an extensive rail network served by seven freight routes to the US West Coast and industrial centres in the Northeast and Great Lakes.

There are also ambitious plans for a high-speed rail link between Tamps, Orlando and Miami by 1995. Calls for tender are out and Canadian, Japanese and French companies are uniect. Mr Richard Staziak, of the state transport departme says Florida stands a better chance than most US states of getting a high-speed link built because of the developing com-mercial activity around the state's rail centres.

Florida's road network being put under strain by the in-creasing congestion caused by rapid population and economic growth. About 40 per cent of the highway network has severe bottlenecks, according to Mr

Removing them will be a priority, but even to reduce the problem by half will cost an estimated \$5.3bn. How much of the work gets done depends on whether new revenues are raised, he says.

Extensions of existing major routes is already under way including the extension of an in-terstate highway across the Everglades. The current two-lane toll road "Alligator Alley." will be replaced by four high-

**Property** 

# Problems of over-supply

MR ALAN PARKS recalls wist-fully the day two years ago lopers' attitudes. Mr Tangalaki when he counted 27 cranes says: "There's been a lot of silhouetted against the Miami skyline, Today, Mr Parks, vice-president for marketing at the development counts only three.

Florida's office market is experiencing a weakparts of the country and result-

Oversupply is facing all the state's major business centres, although to different degrees. In Miami, the second largest office market in the south-east than 22.7m sq ft of space in existence and a further 3.2m under construction, the vacancy rate is 22.1 per cent—between three and five years' supply.

In the downtown area, centred on Brickell Avenue, the vacancy rate is about 24.8 per cent, compared with a 16.5 per cent national average, according to Cohwell Banker, the real estate broker.

In the Tampa-St Petersburg-In the Tampa-St Petersburg-Clearwater area on the Guif Coast, the market has expanded rapidly to 19.5m sq feet and the vacancy rate is currently 25.5 per cent. In Orlando, with 12.5m sq feet and an additional 3.2m under construction or 3.2m under construction of planned, the vacancy rate is 28.3

Jacksonville, with 9.6m sq ft of space, has the lowest vacancy rate in the state at 16.6 per cent. Coldwell Banker says. The high vacancy levels have

forced developers to offer tenants attractive lease concessions with the result that effec-tive rents are between 20 and 25 per cent below asking prices,

Miami is expected to benefit from a pick-up in trade with Latin American nations slowly emerging from debt problems The city is being "rediscovered by major investors and com-panies after suffering for years from a serious image problem. Developments are under way to make the downtown area more attractive after office hours. Rouse, the developer of Bos-ton's Fancuil Park and New York's South Street Scaport, is building a \$53m shopping and

Jacksonville is looking to revitalise its downtown area too with a similar project also designed by Rouse. The 538m 125,000 sq ft Jacksonville Landing will house a "festival marker" of shops and restaurants. Oversupply of office space is not always bad news, particuwhich is working hard to attract new companies and investment.

"It's a bit of a vicious circle,"

"It's a bit of a vicious circle," says Rebecca Kinney, manager economic development at Jacksonville Chamber of Commerce. "If you want to attract corporate relocations, you have to have the space available." But the office glut is leading

lopers' attitudes. Mr Tangalakis speculation. Now you're going to see less. Developers are going to wait for the market to

dictase. Mr Larry Grossman, research manager at the Greater Tampa Chamber of Commerce, agrees: 'They (developers) learned across the street from another. s are and cautious

Everybody's "looking for a window in the market," he says.
This new caution is being componded by the reform legislation, became law last month. limits to two the number of residential properties on which mortgage interest relief can be claimed. The new code also extends sharply the depreciation life over which losses on commercial property can be written off and clamps down on passive losses on syndicated

property.

The effects are already being The effects are already being feit. "We are starting to see a lot more people looking to sell their properties." Mr Tangalakis says. "Part of the reason is to take advantage of capital gains provisions that will not be available next year."

The impact is being felt in the condominium market, already a victim of the sell-out by Latin American investors following the region's debt

following the region's debt problems. One real estate agent reported that condominiums were selling at less than their early 1980s price as a result of

the number of investors seek-ing to liquidate their assets. The effects are being height-

25 per cent below asking prices, according to Mr Harry Tangalakis, Coldwell's senior sales manager in Miami.

But despite the current glut, Florida's rapid expansion is tax reasons, not need, says Mr leaving developers optimistic Brian Smith, public relations director of the Northeast Florida Builders Association in Jacksonville. "People saw the tax bill coming but did not anticipate the clampdown on invest-

With real estate no longer being the favoured shelter it office and commercial sector similar to that which hit Flor ida's market in the mid-1970s.

"We are in the process of a major price readjustment down-wards," says Mr Henry Fish-kind of MG Lewis Econometrics in Winter Park. "A lot of pro-jects with high leverage are going to so bankrupt and some financial institutions could sink under the weight."

But Mr Tangalakis believes that Florida's population and economic growth rate will shield the market. "There's been a lot of speculation, but

The one bright spot in the property market is the single family home sector. Declining interest rates have made it easier for families to afford detatched houses, according to

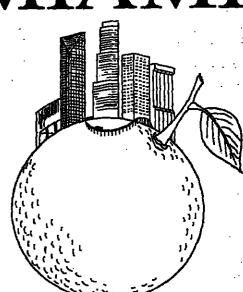
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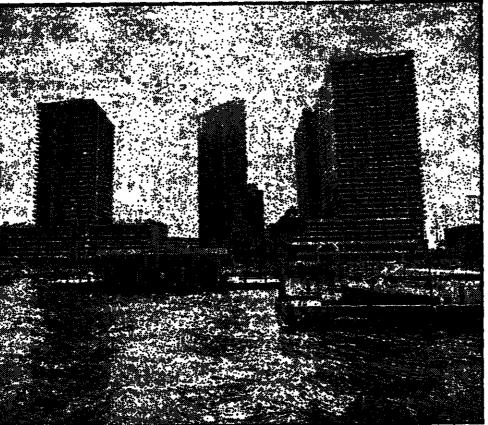
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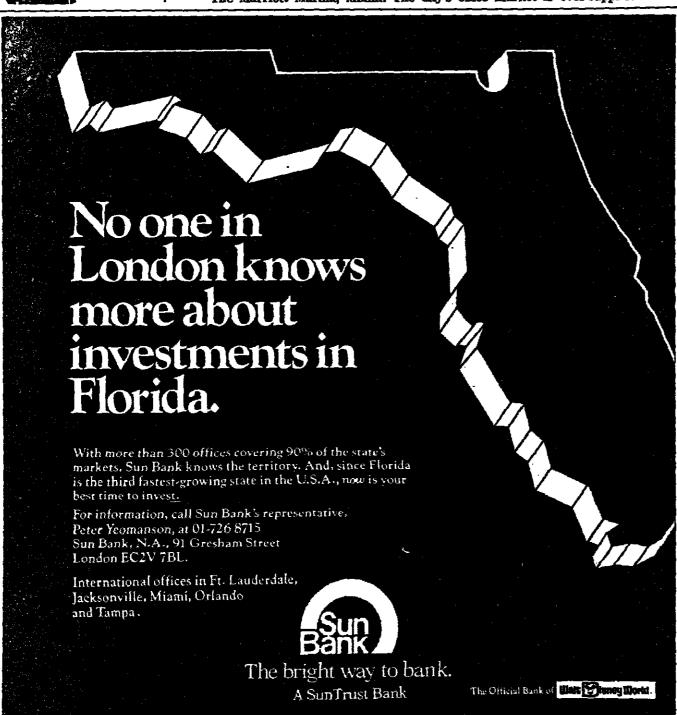
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### FLORIDA 5

### **Tourism**

# Plans for more hotel rooms

area.

IF FLORIDA owes its living as a tourist centre to anyone other than the Creator, it must be to two turn-of-the-century railroad barons and the creator of a veteran cartoon mouse.

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Veteran cartoon mouse.

It was Henry Flagler and Henry Plant, the two hotel and railroad magnates, who were responsible for opening the state's first luxury hotels, Flagler at St Augustine on Florida's east coast in 1885 and Plant at Tampa Ray on the Culs Plant at Tampa Bay on the Gulf coast in 1891.

Fiagler eventually pushed his railroad all the way south to Key West in 1912, pausing on the way at Palm Beach to open the historic Breakers Hotel and at Miami.

But while these two pioneers paved the way for the land boom of the 1920s that began the development of modern Florida, it was Walt Disney and a cast of cartoon thousands, who has prevented Florida becoming just another place in the sun.

About 30m tourists come to About 30m tourists come to Florida each year, according to Rene Welti, assistant director of tourism at the Florida Department of Commerce. They spend about \$20bn a year.

All but 4m are domestic, mostly from the north-eastern

US. About 50 per cent of the foreign visitors are Canadians, with roughly 1m Europeans and 1m Latins, Mr Weltt said.

Almost half of the total will visit Disney World, a 28,000-acre site 20 miles south-west of Orlando. The theme park is one of the top tourist attractions in the world, receiving some 20m visitors a year.

Disney World has 17,000 permanent employees. In addition

manent employees. In addition to the original theme park it now boasts the Epcot exhibition and conference centre, nine resort hotels with 5,500 rooms, 1,190 camp sites, 585 villas, convention facilities and a shopping centre.

Current expansion plans call for the establishment by 1988 of the Disney/MGM working television and film studio; a new 900-room hotel and Pleasure Island, a night-time entertainment complex featuring six "theme" nightclubs.

In the 15 years since Disney World opened, it claims to have attracted 116m visitors to the Orlando area, spending an estiopening of new tourist sites like the Sea World complex and the expansion of existing facilities such as Gatoriand and the Cypress Gardens. More importantly, it has

sparked an explosion in hotel construction in the Orlando area. From 5.920 rooms in mostly small hotels and motels in 1970, Orlando now has 55,000 rooms, Lany in luxury convention centres, and stands third behind New York and Los Angeles in the number of rooms in a single metropolitan

Plans are under way to provide a further 28,000 hotel rooms. The pulling power of Disney World encouraged Orlando to Isunch a major drive to capture a share of the lucrative convention market. Last year, \$65,990 delegates attended 1,778 conventions and spent an estimated \$315m. Passenger traffic at the \$30m international airport is running at 10m a year, with 24 domestic and four international airlines flying regular schedules.

Since 1971. Metropolitan Orlando's population has almost doubled to about 900,000, employment has risen from 196,000 in 1970 to 531,900 this year. drive to capture a share of the

year.
Orlando's success in attracting convention visitors has spurred Miami into a similar drive. The city, Florida's second biggest tourist area, has seen its \$4.5bn share of the market threatened by its repu-tation for drugs and trime, but is now working hard to clean up its image.

Greater Miami draws about

6m tourists a year. Its port claims to be the cruise capital of the world. More than 2.3m passengers sailed from the port last year and Mr Wade Battles, general manager of marketing, says that in the first 11 months of the 1985-86 fiscal year, passenger traffic was up by 9.1

The port is home base for 20 vessels operated by eight cruise lines offering a variety of one to 14 day packages mostly in the Caribbean. To meet plans by the cruise lines for six new vessels with a total of 15,000 batche about plans three years. berths, the port plans three new cruise terminals and is gearing rlando area, spending an esti-nated \$330n.

Its presence encouraged the century.



Catamaran sailing off Fiorida's north-west coast

A \$93m Bayside complex is being built in the downtown area close to the port by the Rouse company, which developed the South Street Seaport in New York.

The project will house 180 shops, restaurants and pavilions and is designed to give an anticipated 15m visitors a year some flavour of Miami's ethnic diversity.

Miami hopes to encourage more of these passengers to stop over longer in the city. has 20,000 hotel and motel most now fly in on the night before departure and leave the day after the cruise ship docks.

Miami hopes to encourage Pinellas suncoast and spend upwards of \$1.6bn, Pinellas county has 20,000 hotel and motel towards the county has 20,000 hotel and motel and motel towards who will stay in the area and take advantage of its heaches, while visiting Disney

beaches, while visiting Disney. World, only about an hour and a haif along the freeway.

Mr Welti says that all Florida's traditional tourist regions appear to be experiencing growth this year. "We are up about 9.8 per cent across the board, in the first six months," he said.

On the Gulf coast the Fort Myers area is looking particularly promising with new hotels.

Tampa on the West coast is Myers area is looking particu-also hoping to attract more larly promising with new hotels visitors, About 3m a year come coming on stream and an to enjoy the white sands of the improved air service. At the

other end of the state in the so-called Panhandle, the "Red neck Riviera" which has tradi tionally drawn visitors from tionally drawn visitors from neighbouring southern states is also Liowing "significant growth," Mr Welti said.

New hotels have opened, including one owned by Marriott in Panama City.

The combination of a weak dollar and previsions force.

dollar and persistent fears among Americans of terrorism abroad have meant a lot more Americans are spending their vacations in the US. But the decline of traditional industries is forcing other states to fall back on their natural resources and encourage tourists, leading to hotter competition, Mr Welti

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# Force behind city's international role

Xavier Suarez. Mayor of Miami

TO WANT to become mayor of a city with as unenviable a recent reputation as that of Miami might seem more than a shade masochistic. But Mr Xavier Suarez, the 37-year-old Cuban American who celebrates his first year in office this week, clearly loves his job.

"This is the end of the rainbow for me," he says, without a trace of frony.

Mr Suarez eagerly leads visitors out on to the waterfront terrace of his City Hall Office in the fashionable Coconut Grove suburb, to show off the view.

Ahead, across the deep blue the downtown business district, dominated by a clutch of skyscrapers; to the left a flotilla of pleasure craft bobs in the palm-fringed marina; to the right stretches the lush, green "island the iush, green "islan paradise" of Key Biscayne.

"This is one of the most beautiful cities in the world," the Harvard-educated lawyer beams. "There's no urban setting in the world that has this kind of pristine atmo-

view is 1, but p is certainly pristine " is probably the last adjective that most would associate with a city that for years simmered with racial tension and where Europe, Asia and Africa" to meet the Americas.

running gunbattles in the Despite constantly pressing

But now a noticeable change is under way. Miami is working hard on a city clean up.

A tough police clampdown on street cales of drugs and on soliciting has brought a reduction in rates of most serious crime with the exception of murder. Most serious crime re-

mains drug-related however.
"We still have a bit of an image problem," the mayor con-cedes. "But we have maybe learned to sell ourselves better." Visitors to his city now tell him how attractive Miami is, he says. "That was not so a few months ago." Drugs and crime are not now the first subjects to be raised.

subjects to be raised.

He does not claim credit for the improvement, which he insists had begun during the final months in office of his predecessor, the charismatic Puerto Rican Mr Maurice Ferre, but it has certainly become more noticeable during his year in office.

omce. Mr Suarez, whose family emi-grated to the US in 1961, does, however, claim credit for bring-ing the city's Hispanic, black and "Anglo" communities closer together. His election as the first

Cuban-born mayor of the city at the heart of a county in which half the 2m population is Hispanic, has helped accelerate the gradual absorption of the predominant Cuban community into the political mainstream. For years the Cubans, most of whom were well-to-do re-fugees from the Castro regime, regarded their stay in Mismi as temporary, pending a swift

Even after the failed USbacked Bay of Pigs invasion of 1961, the vast majority of Cubans continued to live a dual well-paid middle-class jobs and continued growth as an inter-"exile" by night, teaching national business and financial

overthrow of communism in

amounts of time and money in fruitless plots to overthrow Despite their self-imposed

political isolation, the Cubans' economic influence spread rapidly, transforming Miami into a Latin city and a natural magnet for trade and invest-ment with Latin America. As a new generation of Cuban-Americans came of age, they sought to match their eco-nomic influence with a greater degree of control over the gov-

erament of the city.

Non-Hispanic whites, at first resentful of the emerging Latin dominance (voters passed a law in 1980 forbidding the use of any language other than English in efficient horizon). lish in official business) gradually realised that the Hispanics were there to stay and quickly moved to take fu-advantage of Miami as a b. lingual business and financi:

centre. Mr Suarez, who had to relear. Spanish when he moved t Miami from Washington is 1975, was at first sceptical c the city's pretensions to an international role. But this stance — which earned hir stiff opposition from the busi ness community in the mayoral elections—changed immediately

he took office.
Contact with Caribbean and Latin American leaders and with officials at the 42 consulates located in Miami has con-vinced him that the city is not just "the gateway to America" or even "the capital of Latin America," but a "crossroads for

Despite constantly pressing this international role for the city, Mr Sparez regards himself as a nuts and bolts man, not a visionary " and a "people's mayor" who spends much of his time on the streets " putting Mami on an even keel, getting people to get along with everyone else, making them believe in Miami."

"Miami is a young city. We have a lot of people trying to work themselves into positions of power and of influence," Mr Suarez says. "I think it is a great opportunity to use that dynamism, whether it be the Chamber of Commerce, the Cuban-American national Foun-dation or some of the young black entrepreneurs . . .

While he has reached an uneasy working relationship with the business community. Mr Suarez faces a far tougher task

blacks is running at 40-50 per cent, and while this is certainly not untypical of large American cities, the resentment and alienation of Miami's blacks, forced to watch the rapid advance of the Cubans and Anglos creating such visible wealth around them, still lingers just beneath the surface. The memory of the last time that resentment exploded, in rioting in 1980, is too close for

Miami is a young city that reflects Florida as a whole in its struggle to retain control on its growth, that is American in its business and technology, but Latin in much of its ambience and culture.

Holding the Ed on what Mr Ferre once described as a "human volcano" while at the life — "immigrant" by day in same time ensuring Miami's their American-born children centre presents Mr Suarez with Spanish and investing large a tough agenda for the future.



end of the rainbow



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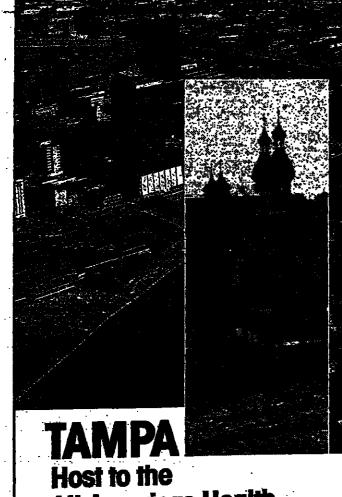
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For more information about Tampa and All Americas Health '87, contact John Sellers of the City of Tampa's International Trade Fair Advisory Committee, 600 Ashley Drive, Tampa, Florida, USA. Telex: ITT4940966 EDIT TPA

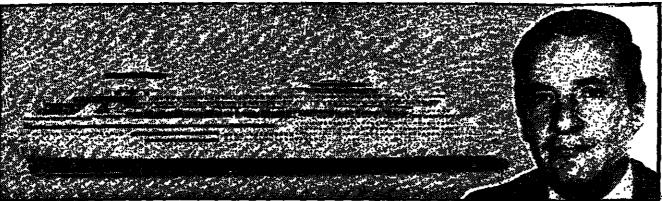
ALAIN GRILL cuts a curious figure as a high fashion designer. As head of the shipbuilding division of Alsthom, the heavy engineering group controlled by France's nationalised Compagnie Generale d'Electricite (CGE), he has far more of the world-weary bearings of a man used to working in a tough and troubled industrial environment. But he none theless likes to compare himself to haute couture. "What I'm trying to do is to become the grand couturier of the luxury cruise ship business. I want to be able to sell them for a little more than if they came off the shelf."

Since taking over at the helm of Alsthom's shipbuilding division four years ago, Grill has sought to specialise the group's Chantiers de l'Atlantique yards at Saint Nazaire, Brittany, in the construction of large luxury cruise liners. The strategy has so far paid off, at least in terms of saving Alsthom's shipbuildor saving Aistnom's snipoulid-ing activities from financial collapse. Saint Nazaire is now building the world's largest cruise liner, the \$175m "Sovereign of the Seas" for the Norwegian Royal Caribbean Cruise Lines, and recently won a \$150m order for the construc-tion of a luxury cruise ship from the Los Angeles-based Sitmar lines.

However, the French com-pany has just been direly dis-appointed by Sitmar's decision not to go ahead with a second order for another similar \$150m cruise liner. Sitmar had originally indicated it wanted two ships; it ordered one firmly and reserved confirmation for the second by the end of this year.
Today Saint Nazaire is the only viable major civil shipyard in France and is likely to become the last remaining important civil yard in the country. as yards where all construction for the French navy is concen-

With the decision last summer of the French conservative government to stop supporting the private Normed ship-building group, Aisthom's rival has been forced to file for bankfor Normed's three troubled yards at Dunkirk in the north

the Mediterranean.
Alsthom itself has not escaped the crisis. It has just announced plans to close its Dubigeon yards near Nantes and regroup its entire ship petitor in this sector, building activities at Saint Grill argues that the Nazaire 40 miles away. This, so far of Alathom's name to the reading Entity and Entity a wazaire 40 miles away. This, so far of Alsthom's move into the luxury cruise ship construction business is only partly due to French government subsidies to support the domestic ship building industry.



# Why Alsthom sees a future in haute couture shipbuilding

Paul Betts explains the French group's specialist strategy in a shrinking market

consumption.

explains Grill.

Cruise ships inevitably require far more interior decorating

and other design work than conventional vessels. "There is

a limit to the multifunction nature of a yard. You can't transform all your welders into

carpenters or electricians and I

needed to find ships rich in

steel work to keep my people busy between cruise liners,"

offering a range of petroleum product tankers, built on design-

four years ago I did not think. four years ago I did not think, like the Japanese did in 1983, that there would be a quick recovery in the shipbuilding industry. I always believed it would long remain in crisis," says Grill, explaining that his priority was to look for "safe. priority was to look for "safe-ty market niches" to ensure the survival and viability of Saint Nazaire. A former managing director of the Chargeurs Reunis shipping company with wide experience of the shipping business, Grill says that he wanted to find a sector in which Alsthom could be different from the competition and, more important, where the Japan-ese and Koreans were weak. The cruise liner business is one of the rare areas in which the Japanese and Koreans have not yet taken a foothold."

With his previous experience of running, among other things, a cruise line, Grill became conhas been forced to file for bankrupitcy. Moreover, there seems
little if any chance of survival
for Normed's three troubled
yards at Dunkirk in the north
and La Seyne and La Ciotat on
the Mediterranean.

archise inte, Grill became tonvinced that the cruise business,
especially in the US market,
had good development potential
and that big cruise operators
would seek to renew their
fieets. Grill thus recruited new managers and specialists to develop Alsthom's cruise ship construction business to turn it into the leading European com-

rd. The French system of sub- has clearly cut into our "When I came to Alsthom sidies is now being reviewed margins," Grill says.

by the government. Indeed. Grill says that the level of state aid — equivalent to about a quarter of the value of a new ship order—should, if anything, be kept up, if not increased especially in view of the fact that the French franc, which stood at around FFr 9 to the dollar under the previous regime, has since appreciated to around FFr 6.50 to the dollar. Grill adds that Alsthom's competitors all benefit from one form or other of state sup-

port. The French yards, for example, do not enjoy a steady level of navy orders like those in West Germany because all naval construction is done by France's military dockyards. Moreover, in the specialised large cruise liner sector, the Japanese and Koreans, also succeed in undermining the market for European groups. Although they have yet to win an impor-

tant order in this area, the Koreans and the Japanese

inevitably enter the bidding for

new cruise ship orders. Detailed study of the US cruise market persuaded Grill and his team that cruise operators were increasingly moving towards new large luxury vessels to offer more competitive cabin prices and attract a of so-called "catalogue ships," broader range of customers who were able to pay \$150 a day but not \$300 a day. "We were also lucky. The collapse of the dollar boosted the US cruise business in the Carlb- "off ti bean and Alaska although it porter"

Although Chaptiers encouraging for de altogether Alsthom. Grill acknowledges that the Koreans are now winning all the orders. However, he believes there will eventul'Atlantique has a long and venerable history of building transatlantic liners-including the "France" and the the "France" and the "Normandie"—Grill explains ally be opportunities for Alstthat the new luxury cruise holm in this sector with the ships are a different concept. With a capacity for 2,600 passengers, the Sovereign of the Seas can host more passengers than the France, although the transatiantic liner is longer and wider. But the new concept. growing need to renew obsolete

Grill is also adopting a patient approach to another area into which he has moved Alsthom's shipbuilding business. He has been pushing the Chantiers de l'Atlantique into and wider. But the new genera-tion cruise ships are taller with extensive outdoor facilities on the top decks. They are also slower but with far lower fuel the offshore business, including the construction of semisubmersible multipurpose rigs, jack-up rigs, derrick lay barges, floating production and storage But the specialisation in cruise ships has also forced vessels, floating liquified Grill to look for other more natural gas plants and other traditional activities to occupy the workforce of Saint Nazaire. floating structures.

Though these efforts have not yet resulted in any big construction orders being won, Alsthom is working on number of important research contracts in the offshore sector. The group expects offshore ex-ploration and development to pick up eventually, offering, in the longer-term, opportunities for Saint Nazaire to develop and transfer its new offshore

Grill has also sought to diversify the yard's activities into other totally new areas. This brought Alsthom into the to-cost techniques. In Grill's recent competition to build the fashion trade jargon, the fixed link across the Channel. catalogue business is Alsthom's The French group joined the "off the shelf" or "pret-2 Euroroute consortium whose porter" section of its activities. road and rail scheme involving Immediate prospects for the a combination of bridges and thanks to the problems of the product tanker business are not tunnels linked mid-channel by Normed group," says Grill.

artificial islands was rejected in favour of the Channel Tunnel Group's rival proposal to build a twin-bore rail tunnel using special rail tunnel using special rail shuttles. "It was a flop," Grill admits candidly, but he still thinks it was a "historic error" to have chosen the twin-bore rail tunnel solution.

However, the Euroroute experience, though disappointing, had some positive spin-offs for Grill. "We learnt several things about metallic bridge construction and tunnels. We are now interested in this business and probably wouldn't have been if we had not done the preparatory work on Euro route," he says.

Of all the new efforts undertaken by Grill to enable the Alsthom shipbuilding division to survive as a viable business. the main dividends so far have the main dividence so lar have come from his move in the luxury cruise liner business coupled with strenuous cost cutting and rationalisation at Alsthom's yards.

Production costs have been cut back by about 30 per cent, and the workforce at Saint Nazaire by an equivalent percentage in the last two years to a current level of 4,500 people.

This has been achieved against a difficult background against a dinduit background of labour relations in the French shipbuilding industry. "We were hit with three months of labour unrest at Dubigeon at Nantes because I decided to regroup the research and design centres 40 miles away at Saint Nazaire," says Grill.

Aistholm is now planning Aistholm is now planning to shut down altogether the Dubigeon yards which it absorbed in 1983 as part of a reorganisation of the French shipbuilding industry by the former Socialist administration. Dubigeon, which specialised in the construction of military surface vessels and submarines for the export market, has continued to lose money.

During the past ten years, Dubigeon has seen its work-force decline from 2,700 people to 730 people today, and should be down to 590 by the end of the year. Alsthom now wants to regroup all its shipbuilding activities at Saint Nazaire. But if Alsthom is likely to face some turbulent months ahead with its proposed regrouping of shipbuilding at Saint Nazaire, its success in

winning major cruise ship orders has given a significant boost to the company's shipbuilding image. "It's been one of my constant preoccupations to give our yards a good and distinctive mage in a business which has a terrible image in France

Hornby

IT WAS stated in last Wed nesday's article on Hornby, the toy manufacturer, that a receiver was called in a little more than a year after the company had been bought out by its management from its former parent company, Dunbee Combex-Marx, which had gone into liquidation in 1980. It was also stated that, at the same time, the original buy-out backers arranged a

£10m rescue package. Neither of these points is correct. Hornby did not go into receivership after the buyout and, although it incurred a loss in the first year after. the buy-out, it subsequ returned to profit and has remained profitable since then. Its backers have supported it all along, but have never been called upon to refinance Hornby. We apolegise for these errors.

### Management abstracts

Competitive advantage through organisational culture, J. R. Barney in The Academy of Management Review (US). Management Review (CS).

July 1986 (10 pages)

Contends that a company's culture care is a source of sustainable competitive advantage if it is valuable, rere, and difficult to imitate (quoting IBM and Hewlett-Packard, among achers as evanules). Examines others, as examples). Examines relationships between organisa-tional culture and financial pertional culture and mancial par-formance, and sees the most successful performers posses-sing cultures that enable them to perform and behave in ways which add economic value. Argues that companies without such cultures cannot expect to generate superior performance by changing them to incor-

by changing them to incorporate valuable attributes.
Infinite and finite capacity planming. D. Crabtree in BPICS
Control (UK). June/July
1986 (2½ pages)
Compares and contrasts infinite (no initial account is
taken of plant capacity) with
finite loading (where it is);
shows that the requirement to shows that the requirement to plan capacity arises at various stages in the scheduling time-scale; contends that it makes no sense to talk of finite or infinite loading because the loading technique is qualified by the

stage of processing to which it is applied. Argues that a system employing finite loading at the master schedule and materials planning stages can never form a permanent basis for a wild anufacturing resource planning system. Prespective reporting for small businesses. M. C. Stilwell in

businesses. M. C. Stilwell in Journal of Accountancy (US), May 1986 (8 pages) Summarises a guide for US accountants advising small busi-nesses on financial forecasts; discusses the desirable characteristics of engagement and re-presentation letters; covers procedures, presentation, and dis-closures checklists, uses of soft-

this activity becoming a signifi-cant practice expansion area. Receivers—double agents or surregate liquidators? I. Bensurregate inductors: L. Ben-veniste in Accounting and Business Research (UK), Summer 1986 (5½ pages) Argues that it might be bene-ficial to change the status of a percentage of debts due to un-secured creditors by making

them preferential; considers that would improve a receiver's performance; suggests that if banks are given greater financial incentives to monitor the receiver's performance, strategies might be chosen that maximise asset realisation, and receivers with particular skills would eventually be appointed to the right situations.

Computer abuse and how to prevent it. L. Mercer in The Accountant's Magazine (Scot-land), July 1986 and August 1986 (21 pages) 1986 (61 pages)
Two linked articles: (1) examines various types of computer abuse and looks at what is required of computer security; (2) gives a structure for de-veloping and implementing a security policy

Preserving entrepreneurship as companies grow. H. H. Stev-enson and J. C. Jarrillo-Mossi in The Journal of Busi-

ness Strategy (US), Summer 1986 (14 pages) Reveals the danger of an entrepreneur's organisation be-coming a bureaucracy which preserves the status quo for the entrepreneur and denies other management opportunities for creativity, and decision-making. considers factors that should be built into organisational life in order to perpetuate entrepre-neurial success, e.g., making in-dividuals responsible for broad-ly-defined objectives, making them believe they can succeed; presents six questions to be asked when making day-to-day decisions; claims they will help to preserve the entrepreneurial . spirit.

These obstracts are condensed the ebstracting journals published Anbar Management Publication Ucansed copies of the original articles may be obtained at a cost of £4-each (including VAT and p & p; cesh with order) from Anber, PO Box 23, Wenbley HA9 BDJ.

# Company Notices



# دارالمال الاسلامي القابضة

### DAR AL-MAAL AL-ISLAMI TRUST **Notice of Annual General Meeting**

NOTICE IS HEREBY GIVEN to bearers and owners of Equity Participation Certificates of DAR AL-MAAL AL-ISLAMI TRUST, that the Fifth Annual General Meeting of the above Trust will take place at Hotel Continental in Sharjah, U.A.E., on 10 Rabla Al Thani 1407 AH corresponding to 11 December 1986 at 10 o'clock for the purpose of considering the matters in the following Agenda:

To receive the Chairman's statement and the Report of the Board of Supervisors.

To receive the Report of the Religious Board.

To receive the consolidated audited Financial Statements of Dar Al-Maal Al-Islami Trust for the financial year ended June 30th, 1986 and the Report of the Auditors thereon. To elect the Auditors for the next fiscal year.

To re-elect the outgoing members of the Board of Supervisors or to elect any replacement members and to ratify the remuneration of the members of the Board of

To declare distribution of dividends on the result of the financial year 1985/86.



Chairman of the Board of Supervisors

1. In accordance with article VIII, paragraph 5 of the Indenture of Trust, only Muslim individuals or legal entities controlled by Muslim individuals or Governments shall be entitled to exercise voting rights as bearers or owners of Equity Participation Certificates and the Board of Supervisors shall have the power to require an attestation of such from each person voting at the Annual General Meeting as a bearer or owner of Equity Participation Certificates or granting or exercising a proxy for such a bearer or owner. In the event that the Board of Supervisors has reasonable cause to believe that any such attestation is false, the Board

of Supervisors may require such bearer or owner, or proxy to furnish reasonable proof. 2. Display of an Equity Participation Certificate at the Annual General Meeting or of a signed attestation from a bank or one of the offices of any entities within Dar Al-Maal Al-Islami Trust Group certifying that the bearer's or owner's Certificates are all held in safe custody with the bank or such DIMI office shall entitle the bearer or the owner thereof to a number of votes equal to the number of Participations represented by each Certificate.

A bearer or an owner entitled to attend and vote at the Annual General Meeting is entitled to appoint a proxy, by way of proxy form with the under-mentioned text, to attend and vote on his behalf, but a bearer or an owner appointing a proxy rnust hand to the proxy temporarily all his Equity Participation Certificates or, in their stead, the abovementioned attestation from a bank or office together with the proxy form so that the proxy may present the Certificates or the attestations and the form at the Annual General Meeting. A proxy who does not present both such Certificates or the estation and the proxy form will not be enlitted to vote.

 Subscribers to the Private and Rights issues in the Second issue of DMI Equity Participations will have the right to attend and vote, according to the relevant provisions of the Indenture, in this Annual General Meeting of bearers and owners of DMI Trust Equity Participations. Subscribers who have not yet collected their certificates are kindly requested to call at the offices through which subscriptions for the first and second issues were conducted in order to receive their certificates and be able to attend the meeting.

KNOW ALL MEN BY THESE PRESENTS that I,... . Equity my capacity as a Muslim bearer (owner) of ...... Participation Certificates representing ....... Equity Participations in Dar Al-Maal Al-Islami Trust and as such entitled to ...... votes, HEREBY APPOINT ..... my proxy to attend and vote on my behalf at the Annual General Meeting of Dar Al-Maal Al-Islami Trust to be held at Hotel Continental in Sharjah, U.A.E. on December 11, 1986 and at any adjournment thereof. For such purpose, I will hand temporarily all the afore mentioned Equity Participation Certificates to my above appointed proxy together with this signed form, but with the sole objective that he or she may present them at the said Annual General Meeting on my behalf and the said proxy will sign a copy of this form as proof of receipt from me of the said Certificates and shall have the legal and moral obligation, sanctionable by legal action in the event of default, to return intact to me all the said Certificates after the Annual General Meeting shall have taken place. IN WITNESS WHEREOF, I have hereunto affixed my signature this ...... 1407 AH corresponding to .....

signature of bearer (or owner)

Owners and Holders of Equity Participation Certificates wishing to attend the AGM are kindly urged to contact any of the offices indicated below in order to facilitate the registration procedure on the day of the meeting

For further information please contact: Islamic Investment Company (IIC) DMI Trust Administrator 10 St James's Street 84 av. Louis-Casai SWIA LEF LONGON, UNITED KINGDOM

P.O. Box 161 1261 Cointrin/Geneva Phone: 01 9302495 SWITZERLAND Telex: 893578 islami G Phone: 022/984040 Telex: 28391 sherch

"Massraf Faysal Ai-Islami (Bank & Trust) Bahamas Ltd Norfolk House - 3rd floor Frederick Street Nassau - Bahama Phone: 809 3221461

Telex: 20274 massral

## **AMERICAN PETROLEUM** PRODUCTION N.V.

### NOTICE TO **SHAREHOLDERS**

Distribution of \$10 per share (by way of capital repayment) was approved by shareholders at the annual general meeting held on 3rd November, 1986 and is payable on 26th November, 1986. Payment on registered shares will be made in dollars to or to the order of the holders on record on 14th November, 1986. Payment on Bearer Shares will be made in dollars by cheque or by transfer to an account maintained by the payee with a bank in New York City against presentation of Coupon No. 16 at the offices of Schroder Investment Management Limited, Coupon Department, 36 Old Jewry, London EC2R 8BS or J. Henry Schroder Bank & Trust Company, 1 State Street, New York 10015 or Banque Generale du Luxembourg S.A., 14 Rue Aldringen, Luxembourg. 4th November, 1986.

### THE RIO TINTO-ZINC CORPORATION PLC NOTICE To holders of Warrants to Bearer CLIMIALATIVE PROFESIONES SHARES OF 21 EACH

NOTICE IS NOTED TO THE GRAP of 1.75p per Share will be paid on 2nd Jenuary, 1997 in respect of the year enting 31st Geosthes, 1986, hy par enting 31st Geosthes, 1986, hy of this dividend will be made either to taken of Coupon No. 48 at any of andermentioned offices of paymont.

Coupons which must be listed on special forms, which say be obta-Monday, 17th November, 1986 at any of the share offices, may be depos Monday, 24th November, 1988, Coupons presented for payment in the U must be left FIVE CLEAR DAYS for supplication. Shersholders should note that under the Company's Articles of Association is made for the forletture of the eleve dividends if not claimed within 12 years the date of decirration.

ware templates and sources of information—all to a view of SOCIETE NATIONALE ELF AQUITAINE

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INVESTMENTS N.V.

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Agant at any time up to and
including the third business day
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including the third business day
prior to 14th May, 1987 with the
notice(s) of exercise of the option
to extend there and the option
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of New York
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New York
New York
New York
Paying Agents:
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4-7 Woodstock Street
London WIA, 24F

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USSO MILLION GUARANTEED FLOATING RATE NOTES 1987
SERIES "C" IEXTENDIBLE TO 1990). The interest rate applicable to the above Notes in respect of the aix month period commencing 10th November 1988 has been fixed at % per annum.
The interest amounting to USS per \$1,000 principal amount of the Notes will be paid on Monday 11th May 1987 against presentation of coupon No. 13.
RAMK LEIBAL TRIFFT CONTY. BANK LEUMI TRIPT CONTROL OF NEW YORK Principal Paying Agent

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Holidays and Travel



21

# Financial Times Monday November 10 1986

### Architecture/Colin Amery

# Sane proposals for Spitalfields

Property developers in the 1960s and 1970s were all thought to be in communion thought to be in communion with the devil. They received blanket condemnation for the destruction of our cities, for the rape and pillage of historic areas and for the laying waste of far too many green fields. Much of the criticism was justifield although it was never entirely fair to lay all the blame at the developers' feet.

Planners were (and are) far from perfect and architects seldom angels. In the 1980s there is a distinct feeling of redemption in the air. Deve-lopers, not all of them but some lopers, not all of them but some of the most important, have discovered good architecture and that it makes just as much money as bad. Indeed one developer, Mr Stuart Lipton, is making his reputation by encouraging good buildings that are also commercial.

ing good buildings that are also commercial.

One of his present preoccupations is the redevelopment of the site occupied by
Spitalfields Market. With his partners in the development company Rosehaugh Stanhope plc, he has taken the imaginative step of commissioning a masterplan from the outspoken and provocative architect and teacher, Mr Leon Krier.

This bold step is clearly the right one. Spitalfields, on the Eastern boundary of the City of London, just about retains of London, just about retains the bones of an older street pattern and it has not yet suc-cumbed to the imposition of modern mega-structures beyond a few standard developers' office blocks on the fringes. There has been a large enough influx of middle class house owners to repair the surviving excellent early 18th century houses.

There is the amazing Christ Church by Hawksmoor cur-rently undergoing a lengthy restoration. There are three conservation areas that have ensured a mixture of uses and activities in the whole district. The local authority, the London Borough of Tower Hamlets, has produced planning guide-

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A sketch of the view along Elder Street towards the proposed Huguenot Museum

City of London to expand with chequer board of alternative acres of offices.

Leon Krier's proposals are our cities has been the Leon Krier's proposals are developers' tendency to gobble the market, Spitalfields West and sees it as, "an organic urban whole, forming a small urban whole, forming a small city within a city" integrating old and new in a harmonious composition rivalling Covent Garden and Mayfair." He proposes a distribution of uses that is 45 per cent offices and 55 per cent houses.

Leon Krier's proposals are developers' tendency to gobble up lots of small lumps of the up lots of small lumps of the indigestible lump—usually a concrete bolus of offices.

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Leon Krier's proposals are developers' tendency to gobble up lots of small lumps of the market, specific particles has been the developers' tendency to gobble up lots of small lumps of the market, specific particles has been the developers' tendency to gobble up lots of small lumps of the market particles has been the developers' tendency to gobble up lots of small lumps of the market particles has been the developers' tendency to gobble up lots of small lumps of the market particles has been the developers' tendency to gobble up lots of small lumps of the market particles has been the developers' tendency to gobble up lots of small lumps of the market particles has been the developers' tendency to gobble up lots of small lumps of the proposal particles has been the developers' tendency to gobble up lots of small lumps of the proposal particles has been the developers' tendency to gobble up lots of small lumps of the proposal particles has been the developers' tendency to gobble up lots of small lumps of the particles has been the developers' tendency

houses.
Instead of concentrating all

ing Hall and a large hotel are the other major public edifices. Housing is provided either in terraces with gardens or apartments around large garden courtyards.

The actual street plan is a dense one and provides the kind of mixture of lanes, streets, squares and courtyards we so much admire in older towns. How curious it is that towns. How curious it is that it has been so difficult to build the sort of towns that are so obviously attractive and agreeable to be in. Look at Docklands or the Barbican or the new wave of suburban sprawl, or the new monster given planning permission on London Wall last week—the lessons are obvious

Leon Krier has yet to build anything. He believes in traditional construction. He prefers his own brand of calm, stripped-down classicism. For Spitelfielde, he process

budget in the United States.
Stuart Lipton is about to redevelop the Paternoster site to the north of St Paul's cathedral ground for a civilised urban renaissance, Mr Krier still needs some architectural flesh on his intellectual dry bones. But as a plan and an approach it arrives like a touch of clear

A sense If the engagement of art and commerce can succeed any-where it is here in London with lines that indicate a range of the offices in one lump they are immigrant founders of the where it is here in London with uses. They have made it clear divided into seven blocks of area but gives point to several these two partners. I, for one, that Spitalfields is not to be different sizes, distributed important axes. A large am looking forward to the seen as a natural place for the throughout the project in a Assembly Hall, a domed Deal-marriage.

sanity and rigorous common

### The Infernal Machine/Lyric, Hammersmith

### **Martin Hoyle**

Eric Bentley referred to the up Coward character, all bale-"awful vacuity" of the later ful oeillades, aghast double-works, but Jean Cocteau's re-takes and vocal cadenzas whose works, but Jean Cocteau's revamping of the Oedipus myth is accounted among his finest. Spliable into an aris. In Act 2 The author's passion for this novelty prompted a mixed reception in Louis Jouvet's 1934 with comic cockney accent, production with Jean-Pierre The technique has remained Aumont (later Jean Marais, who would find fame in such Private Ear and Zeffireili's Cocteau films as Le Belle et la Mach Ado onwards. One battley accurate Miss Smith the same from Shaffer's Private Ear and Zeffirelli's Much Ado onwards. One Cocteau films as Le Belle et la Much Ado onwards. One bête), but a revival in the charitably assumes Miss Smith Fifties went smoothly—naturally enough in a decade of desperately filmsy artiness clowning in moments of undesperately filmsy artiness cartainty, or possibly mutiny. Many modishly recycled from stale resources (we had Christopher balance precariously towards from and the Festival of the over-arch. Fry and the Festival of Britain).

Act Three, the most pro-tracted and anti-climactic bridal-chamber scene since Lohengrin, finds Miss Smith suitably muted and withdrawn. Nevertheless, in the face of this To retell a story that everyone knows requires something new in the way of slant or style. Cocteau gives us hattlement ghost-watchers in a Homlet pastiche followed by boulevard comedy and a dash of religious drama. Deliberately Nevertheless, in the face of this supremely shallow performance interest centres less on the rest of the dwarfed cast than on Bruno Santini's striking set. An boulevard comedy and a dash of religious drama. Deliberately flip, the would-be epatant cocktail banter ("Personally I find stripped-down classicism. For Spitalfields he proposes a range of architects who have all built in the conservative classical way; Robert Adam (the second), Abdel el Wakil, Demetri Porphyrios, John Simpson, Quinlan Terry and Jaquelin Robertson. If this urban paradigm is to be built it will be the one thing that resembles a return to the old values. These are, of course, constant values, Neither Leon Krier nor Stuart Lipton are gentlemen to

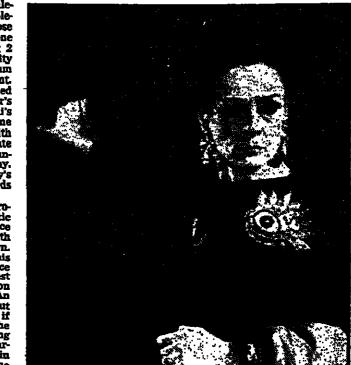
Neither Leon Krier nor Stuart Lipton are gentlemen to be ignored. Krier has just been put in charge of a major research institute with a \$1m budget in the United States.

Stuart Lipton is about to redevelop the Paternoster site to the north of \$1 Paul's cathedral—a rere chance to remove the eyesores of the 1960s.

While Spitalfields could well become an important testing ground for a civilised urban ground for a civilised urban renaissance, Mr Krier still colors and stoulders are the still colors. Callow's translation gives him)

"killed and married is hould not have the likel and married is hould not have married."

This prompts a directorial jeu O'colipus is sighted below stage-level climbing a hill, only to appear 30 feet up and precariously descending, thighs and shoulders swaying, like a principal boy advancing for the walk-down. Jocasta's bedroom is swathed in red draperies that, like the bed coverings, are in check, Miss Smith opts for a revue turn and the hell with it. Far from displaying "that more theatrical cliche for an austerely-set climax. royalties" (Cocteau), this Jocasta emerges as a campedausterely-set chimax. Despite fractured



Maggie Smith

flous and wry. Both the dog-headed Anubis and the schoolgirlish Sphinx are stilted, though her sudden green bat-wings (luminous blue mem-branes) add to the panto mood. Cocteau took part in the original. Here we have Neil

sounds Lambert Wilson makes peting with loudspeakers that a promising Oedipus in his mix- pop up like periscopes, or loomture of the tough and the ing sibiliantly through the romantic. Mr Eddison's transmarble as an over-enunciating sexual priestly ancient is mellighost. Jim Carter, doubling as ing sibiliarity through the marble as an over-enunciating ghost. Jim Carter, doubling as Creon and a Sergeant, provides a welcome note of no-nonsense, down to earth authoritative playing. The translation mixes the odd Americanism ("cathouse") with the even odder. Anglicism: though I expect sen-tries who call one another "my old darling" are well within the Cocteau tradition.

### Macbeth/Royal Lyceum, Edinburgh

### Michael Coveney

With the RSC about to launch the Jonathan Pryce Macbeth at Stratford-upon-Avon — it was brave of the Edinburgh Lyceum to unveil its own revival at the weekend. In the event, Jules Wright's production promises more than it delivers, but there is a splendid monumental burnished box setting by Colin MacNeil and a persistent spooky soundirack by Ilona Sekacs full of cries, coos, wails, pipes and all manner of audible proof that the night was indeed rough when all the chimneys were blown down.

With its gusting leaves and stiff the Captain and then the factors anyway, but he scores a the production's somewhat notable double here, rendering cold (and damp) hieratic first the Captain and then the factors anyway, but the scores a the production's somewhat notable double here, rendering cold (and damp) hieratic first the Captain and then the factors anyway, but he scores a the production's somewhat notable double here, rendering cold (and damp) hieratic first the Captain and then the factors anyway, but he scores a the production's somewhat notable double here, rendering cold (and damp) hieratic first the Captain and then the factors anyway, but he scores a the production's somewhat notable double here, rendering cold (and damp) hieratic first the Captain and then the factors anyway, but he scores a the production's somewhat notable double here, rendering cold (and damp) hieratic first the Captain and then the factors anyway, but he scores a the production's somewhat notable double here, rendering cold (and damp) hieratic first the Captain and then the factors anyway, but he scores a the production's somewhat notable double here, rendering cold (and damp) hieratic first the Captain and then the factors anyway but he scores anyway. proof that the night was indeed. David Fielder is not the Wood doth come to Dunisane. rough when all the chimneys most vocally over-endowed of. It is indicative, though, of

hand raised, to a callous carnage spree when shown, in a series of not very sorcerous reflecting mirrors, the Macduff

This is a chilling and grandiose reading, very well considered, but lacking a final knock-out punch. Barrie Rutter's fine and angry Macduff stabs his adversary to death grue-somely and savagely.

The lighting designer, Rick in rasping spots that pinion the actors to the walls, helping Macbeth's horror rating no end but causing the much warmer personality of Julie Covington's Lady Macbeth a few problems. One feels Covington would like to scale the whole thing down, and she finally succeeds in the clean white scale and the scale of the country of the scale of the country of the scale of the country of the scale of t sleepwalking scene, plangently delivered by candlelight in a crouching position. Her voice is a pure and musical instru-ment but I was not convinced about her maternal history.

### BBC Symphony/Festival Hall

### David Murray

The best part of Friday's BBC concert was Mahler's Das klagende Lied, and that was first-rate. Early piece though it is, every bar is enhalment, and the form, in which the sprint folk-tale is told is herocially four-noif, original and resonant. Since a flurry of revivals around the time when its suppressed first part, "Waldmärchen," was rediscovered, Das klagende Lied has been negleated in favour of the large soprano role in Yerk Höller's Dream-play (1983) with equal loyalty, but even with the composer been neglected in favour of the

mature symphonies — which is understandable: and yet it has all the virtues of the Fahrenden Gesellen songs except concision, and one misses it. It was a double pleasure to have Lothar Zagrosek not merely reviving it, but conducting a performance of such incisive character and fresh detail.

Zagrosek judged to a nicety the degree to which the robust tunes and ominous shudders of Klogende Lied can (and should, with hindsight) be edged to-ward parody, without losing the serious feeling behind them. The BBC Symphony delivered the score with quite unusual flair and snap, and the offstage bursts of raucous wedding skirling were spoton, no less than the mournful solo winds to the foreground. A sterling in the foreground. A sterling team of principal singers com-prised not only Linda Finnie, whose opulent Wagnerian mezzo was ideal for the main narrative, but Phyllis Bryn-Julson and Siegfried Jerusalem in the

play (1983) with equal loyalty, but even with the composer himself on hand to manipulate the electronics—live processing as well as taped components it made a diffuse, unpersuasive whole. Inspired by Strindberg's theatrical fantasy, three of its five movements set bleeding chunks of text (we heard it in English), the first an embarrass-ing spoken dialogue over con-ventional "evocative" sounds. There was more of moderate musical interest in the rest, with some passages of cultivated neo-romantic imagination, chiefly in Höller's Mahlerian (and riskily-titled) "Meditation and Ostinato on the Return of Eternal Monotony"; but a piece nearly a half-hour long needs a much higher musico-dramatic

The concert began with Webern's Six Pieces op. 6 in the first version for huge orchestra. Zagrosek treated them scrupulously, but they would have been better later: neither audience nor orchestra was quite ready for the acute, committed listening they re-The concert began with committed listening they re-

### Kitezh/Radio 3

### **Ronald Crichton** Rimsky - Korsakov's Kitezh, terror.

last but one of his many operas, battle, was broadcast on Saturday from phantom the BBC Manchester Studios as part of the Russian season. band at Russian opera, conducted the BBC Northern Singers and Philharmonic of endless melody, indeed all Fevroniya's music and especially the sustained rangue of the Clive Bennett were the proadmired but more often met in concert hall than opera house. Largely but perhaps not only because of the decision to sing in Russian, gratitude must be

tempered with some disen-

chantment.

towered Huguenot Museum not

only commemorates the immigrant founders of the

The full title, The Legend of the Invisible City of Kitezh and the Maiden Fevroniya, gives some idea of the content.

Vsevolod, killed in reappears as a to choral rejoicings, in a state

Some of Kitezh is extremely the sustained rapture of the closing scenes, where Korsakov bypasses the approaching of Rimsky-Korsakov's operas bypasses the approaching must be grateful for the chance shadow of Stravinsky and jumps of hearing a work much ahead to a minimalist world when the chance shadow of Stravinsky and jumps of hearing a work much ahead to a minimalist world when the chance of the control of the con where tiny shifts of harmony or colour make a difference. Given in Russian and explained only by a brief commentary the genre and battle episodes, on the other hand, sound tediously

some idea of the content.
Fevroniya, who loves all living role of Fevroniya with complete things and finds god everywhere, is discovered by Prince Vsevelod, son of the ruler of colour. Howard Haskin as her the great and beautiful city of Kitezh, while he is hunting in and heroic. As the drunken the forest. Although she is presumably anti-bloodsports she agrees to marry him. The why the saintly Fevroniya twice wedding in a nearby village is interreded for the creature but.

## The Seaguil/Palace, Watford

### **Martin Hoyle**

There is a perceptible Irish undertow to Watford's Chek-hov; understandable, since the director, Patrick Mason, has a distinguished record of theatre work in Dublin and some of his cast bring experience from the same background to the limp. And here Downes, sure of touch as ever in the best pages, appeared to have a smaller store of vitality to draw on than usual.

Kathryn Harries sang the long role of Fevroniya with complete absorption and an impressive of the characterisation. almost abrasive, energy in some of the characterisation.

This is immediately apparent with Ingrid Craigle's brisk Masha. She draws onstage curtains to reveal more curatins, a few sticks of furniture and

tury liturgical drama by the New York Ensemble for early Music con-

ducted by Frederick Renz and di-rected by Paul Hildebrand Jr. (Wed

Rome: Oratorio del Gonfalone: (Via del

Gonfalone 32/a); Muir String Quar-tet (University of Boston), Beethov-en, Schubert and Haydn, (Thur).

**NEW YORK** 

coin Center (874 2424).

The Waverly Consort (Alice Tully): The

Road to Compostela, songs of me-dieval travellers and pilgrims (Thur). Lincoln Center (382 1911).

WASHINGTON

tion of the second of the seco

and Thur). (360 1752).

wouning in a nearby village is interceded for the creature but, broken up by invading Tartars for non-Russian speakers, the language barrier was too great, drumken Grishka Kuterma leads the Chorus was lusty. A large and notable supporting cast which Fevroniya has prayed for British singers brought a miracle. A golden mist descends on the spires and tescends on the spires are the decks for vigorous acknowledgement of inferior ac

ment—for all that. The biggest second-raters whose tragedy lies jobt is provided by Inina Brook's in their self-awareness.

Nina. Never has the stage-struck diagenus breezed into the stage of Sybil that the shade of Sybil fault that the shade of Sybil Fawity hovers over her. It is her fault, however, that she fails to dispel it entirely. The assembly with such self-confidence. Poor Konstantin has rushed off mortified, but you suspect she's glad to see the back of him and get on with the business of making important contacts. most theatrical thing about this Arkadina is her reconquest of Trigorin, on her knees, on the ground, rolling with him in the leaves. Not one of nature's sex-Lorean Cranitch looks slightly mature for Konya's 25 years but pots (the generally under-rated Samantha Eggar succeeded with the full-frontal is correspondingly robust and positive. His lunge at the kindly doctor ends with a bear hug, but might equally have heralded a sexual attack in last year's

punch on the nose. The successful writer and celebrity emerges as his mirror image in more ways than one. Trigorin counters the boy's certainties with scepticism, the youngster's faith in himself with a rueful acknowledgement of inferior achievement. Paul Shelley avoids the extremes of other

Hammersmith production), Miss Scales make her triumphant "He's mine!" sound like the brisk conclusion of an argument over the price of eggs.

Outside of the principals and

# Arts Guide

# all the Arts appears each Friday.

### Music/Monday. Opera and Ballet/Tuesday. Thestre/ Wednesday. Exhibitions/Thursday. A selective guide to

Eindhoven, Globe Theatre. Travelling Music Ensemble led by Christian

Mastricht, Schouwburg. Modern Lieder and chansons sung by Gisela May (Wed). (21 33 00).

LONDON

Royal Philharmonic Orchestra conducted by Yuri Temirkanov with Miriam Fried, violin, Prokofiev, Bruch and Sibelius (Thur). Royal Fastival Hall.

Philharmonia Orchestra conducted by

Carlo Maria Giulini with Philharmonia Chorus and soloists. Verdi Requiem. Royal Festival Hall (Tue).

# elson, plano. Rossini, Handel and

ists and Pro Musica Chorus. Stravinsky and Beethoven, Barbi-

Orchestré de Paris conducted by Christoph von Dohnanyi, Philippe Bianconi, piano. Orchestré de Paris Choir conducted by Arthur Oldham: Haydn, Schumann, Ives (Wed, Thur). Salle Pleyel (4561 0630).

Nouvel Orchestre Philharmonique conducted by M. Janowski, Sieg-mund Nimsgern, beritone, Martin, Bruckner (Thur). Radio France, New York Philharmonic (Avery Fisher Hall): Zubin Mehta conducting, Eu-gene Levinson, double bass; Charles gene Levinson, double bass; Charles Rex, violin; Joseph Robinson, oboe. Haydn, Hindemith, Koussevitzky, Scriabin (Tue); Zubin Mehta con-ducting, Paul Neubauer, violin; Le-onard Davis, viola; Roger Wood-ward, plano. Bach, Kenakis: Ke-grops (world premiere), (Thur). Lin-coln Center (574 2454). Grand Auditorium (4230 1516).

ano: Brahms, Martinu, Schubert, Smetana, Lee (Thur). Salle Gaveau

**WEST GERMANY** 

Frankfurt, Alte Oper: Ivo Pogoralich, piano. Scarlatti, Beethoven, Chopin, Scriabin (Mon). ITALY

iational Symphony (Concert Hall): Mstislav Rostropovich conducting. Barber, Schubert, Rimsky-Korsa-kov (Tue): Mstislav Rostropovich conducting. Uto Ughi violin, Orator-io Society of Washington directed by Robert Shafer. Haydn, Dvořák, Pro-kofiev (Thur). Kennedy Center (254 3778). Words of Christ on the Cross (Mon).

hristani mecopitati, iaro Ichihara tenor, Gwynne Howell bass, Chicago Symphony Chorus, All-Verdi programme (Thur). (435 8111).

### TOKYO

Marrice André, trumpet Telemann, Bach, Albeniz, Hitomi Memorial Hall, Showe Women's College, Sengenjaya (Mon). (237 9990). Pražak String Quartet, Haydo, Smeta-na, Dvořak. Nikkei Hall, Otemachi

(Thur). (235 1661).

chestra conducted by Leonard Slat-kin Mozert, Mahler, (Mon); Mitsuko Uchida with English Chamber Orchestra in cycle of Mozart piano concertos (Tue); English Chamber Orchestra conductad by Andrew Litton with Nobuko Yamazaki, cello. David Matthews, Haydn, Mozart (Wed); Premieres of commissioned

Yuriko Moriyama, piano. Schumann, Debussy. Iino Hall, Hibiya. (Mon). (571 1689).

### Court ballets live on

# prises 188 unrecorded costume designs for 20 court ballets performed during the reign of Louis XIII between 1614-34— publication of Margaret McGowan's study of the designs, Jones's designs for the Stuart masques. Not even the national collections in Paris and Stockholm can claim as many original Not all the drawings on show are fully wrought or re-

designs of the period.

Unlike Inigo Jones's largely monochromatic designs these pen and ink drawings are often dazzling: delicately coloured and liberally highlighted with silver and gold. Rather than records of solemn occasions, like those relating to the Stuart and Savoy courts, they are uniquely — annotated working drawings, composed in the atelier of Daniel Rabel (1578-1637). They have an exuberance, ingenuity and wit that is as compelling today as over 350 years ago.

To the layman the designs

are appealing and humorous; to the scholar they are historical documents. Annotated by up to four hands, the drawings detail colour, construction and fabric; watered silk and sateen, taffeta and spangles, silvered and painted gauze. They list, too, the masked courtiers, including the king and queen, who would More

A private library in West Germany is providing a dramatic exhibition at the Wheelock Whitney gallery at 123 East 62nd Street in New York (until November 22). The cache comprises 188 unrecorded costume designs for 20 court ballets Hobbouse and Morton Morris. The collection is prised by London dealers Hobbouse and Morton Morris.

are as fully wrought or re-splendent as the design for Jupiter's incarnadine confection, encrusted with gold and silver lightning and thunder-bolts. Some are slight, and not attributed to a specific ballet. The earlier costumes derive from Roman tournament dress, with short skirts for dancing. There is Cachigue, king of the Africans—who enters the stage on an elephant-sporting tusklike beards; a figure adorned by live birds; androgynous creatures; decrepit old men in walking frames, humped-backs and, typical of these later grotesques. a figure whose head, emerging from a fishing net, is topped by an open oyster, his hair is seaweed, his nose coral. Surprisingly, the King took this role. Susan Moore

### Conlon appointment

James Conlon has been than any existing appointed chief conductor of sources, these drawings suggest the Cologne Opera for four the spectacle provided by an years as from September 1989.

Riera 2: (Mon).

Music

Madrid, Tentro Real, Pasco Isabel 11: Senatas by Beethoven with Daniel Berenhoim. (Mon). (Nov. 8, 12, 25, and 28.); Tue: (Nov. 5, 11, 19, 20, and 23.). Orquesta y Coro Sinfonico de RIVE conducted by Edmon Col-omer. Guidi, Liszt and Beethoven (Thur). Astarias, Orquesta Sinfonica de Astarias conducted by Richard Zimmer,

Stravinsky, Turina, Dvořák. (Wed).

Glesia Parroquial in Grado and (Thur) at Teatro Jovellanos, Pasco

SPAIN

Madrid, Lieder concert with soprano

Carmen Bustamanie accompanied by Perfecto Garcia Chorvet Circulo de Bellas Artes, Marques de Casa

### VIENNA

de Begona (21 02 01).

Ensemble Modern der Jungen Deutschen Philharmonie conducted by Heinz Holliger with Aurele Nico-let, finte: Thomas Fischer, double-bass. Hollinger, Huber, Wyttenbach. Konzerthans Mozart Saal Mon

Grigori Sokolov, piano. Beethoven, Schumann, Stravinsky. Musikverein (Tue).

Basemble Contrechamps, Schoenberg, Richard, Gaudibert, Jarele, Konzer-thaus Schubert Saal (Tue). Vienna Backsolisten conducted by Ernst Wedam with Alexander

### Krins, violin; Klaus Lienbacher, oboe, Telemann, Bach, Handel. Mu-sikverein Brahms Saal (Wed). Broadcasting Symphony Orchestra of Czechoslovakia conducted by On-drej Lenard, Smetana, Tcharkovsky, Massenet, Bellini. Volksoper Massenet, Bellini (51 444/2657). (Wed).

ORF (State Broadcasting) Symphony Orchestra and Vienna Boys Chair conducted by Lothar Zagrosek with Agnes Habereder, soprano; Margar-etha Hintermeier, elto; Robert Gam-bil, tenor, Dietrich Fischer Dieskau, havitana Raste Piles, Hartmann haritme. Reger, Rihm, Hartmann. Konzerthaus, (Thur).

### NETHERLANDS

Amsterdam, Concertious Philhar-monic Chamber Orchestra under Hubert Soudant, with Nelson Freire, plano: Mozart, Britten, Ros-sini (Tue). Simon Battle conducting the Concertgebouw Orchestra: Mah-ler/Cooke (Wed, Thur). (71 83 45).

Utrechi, Vredenburg. The Netherlands
Philharmonic conducted by Hubert
Soudant, with Jean-Jacques Kantorov, violitic Rossini, Martin, Schubert, Britten (Wed). Recital Hall:
Transliling Martin Eugenble led by Travelling Minsic Ensemble led by Christian Bor: Schubert, Kinghardt, Brahms (Wed). Mahler Lieder sung by Jard van Nes, merro, accompanied by Gérard van Blerk (Thur).

Graningen, Oosterpoort. Orchestra of the 18th century under Frans Brüggen. Mozart, Schubert (Tue). (13 10 44).

Botterdam, De Doelen. The Netherotterdam, De Doelen. The Nether-lands Philharmonic Chember En-lands Philharmonic Chember En-ducted by Per Dreier with Tedd Jos-entino): Ludus Dabielis – a 12th censemble under Hubert Soudant, with

Nelson Freire, piano: Mozart, Brit-ten, Rossini (Mon). Hartmut Haenchen conducting the Rotter-dam Philharmonic, with Peter Riel, piano: Brahms, Bartok (Thur). Recital Hall: Travelling Music Ensemble

Bor: Schubert, Klughardt, Brahms (Tue). (11 11 22).

led by Christian Bor: Schubert,

it, Brahms

(414 29 11).

## Segovia: Royal Festival Hell (Mon). (928 3191).

Nash Ensemble conducted by Lionei Essential ethilicity to John Friend with Philippe Davies, finte and Penelope Walmsley-Clarke, soprano. Stravinsky, Prokofiev, Tchai-kovsky and others. Queen Elizabeth Hall (Mon). (928 3191).

Leipzig Gewandhaus Orchestra con-ducted by Kurt Masur Weber, Mon-deissohn and Schubert. Royal Fes-tival Hall (Wed).

## London Symphony Orchestra conduct-ed by Michael Tilson-Thomas with Bome: Anditorium in Via della Concil-lazione: Giuseppe Sinopoli conduct-ing, violinist Itzhak Perlman Brahms and Strauss (Mon and Tue).

Gaetane Prouvost, violin, Noel Lee, pi-

Milan: Reggio-Emilia: Teatro Municipale Valli: Maurizio Benini conducts the Bologna Comunale Symphony Orchestra in Haydn's Seven Last

## November 7-13

### CHICAGO

Micago Symphosy (Orchestral Hall): Clandio Abbado conducting, Mar-garet Price soprano, Lucia Valenti-ni-Terrani mezzo-soprano, Taro Ichibara terrani

NHK Symphony Orchestra conducted by Vaciav Neumann. Smetana. NHK Hall (Thur). (485 1780). Suntory Hall, St Louis Symphony Or-

contemporary music: Tokyo Metro-politan Symphony Orchestra con-ducted by Hiroyuki Iwaki. Isang Yun, Keith Gifford, Hans Zender, Lotoslawski (Thur). (505 1010). Tovoski Maisuura, piano. Mozart, Beethoven, Brahms, Chabrier. Tokyo Bunka Kaikan. (Mon). (571 1889).

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Monday November 10 1986

# The trouble with luck

"EVERY GENERAL needs luck," Mr Nigel Lawson, the Chancellor of the Exchequer, said on television yesterday, echoing Napoleon. And it can be scarcely denied that Britain's Conservative Party has had more than its fair share of it in the past few weeks and months. A government that seemed to be falling apart over the Westland affair early this year has come back to the point where it can contemplate an early general election with a reasonable prospect of winning a third successive

term. It cannot all have been the result of good management.
Part of the Conservative recovery has been due to the of the opposition The Liberals split over defence at their conference in Eastbourne, thus im-Interest in the chances of the tain, for instance, that the Liberal-SDP Alliance. The teachers dispute has been Labour Party held together at settled and that the great edu-Labour Party held together at Blackpool, but on the basis of a non-nuclear defence policy that is winning few converts. the opinion polls that have followed. Labour has more or less held steady, suggesting that the Party may already have peaked, while support for the Alliance has declined. It is the Tories who have benefited. Their own defence policy has

Not least, the Government seems to do better when parliament is not sitting. There are fewer banana skins and less exposure to scrutiny.

### Rushed election

As parliament begins its new session this week, however, the Government needs to ponder The very fact that the opinion polls have turned round so fast should itself be a warning not to rely on them too much; they could change again another way and the trouble with luck is that it tends to run out.

What may-but still only may—have changed in the past few months is that the unem-ployment figures have finally reached a plateau. The Government's training schemes are beginning to have an effect. The long dispute with the teachers is wearing itself out. The decline of the pound against the Deutschmark has gone sufficiently far to make to win by default.

buoyant enough to justify the Autumn Statement, although there are risks in the strategy with inflation and the balance

and trades unions.

ing.

It is much the same story in France. After years of hostility towards multinational investigations.

ments, particularly from Japan, it now claims proudly to have

attracted more Japanese pro-duction plants than any other

European country. To drive the point home, the French Govern-

ment invited 30 top Japanese industrialists and bankers on a

12-day tour last summer to show off its open and welcoming atti-

tude towards foreign businesses. The changing image of Japanese companies — from

menacing pariahs to honoured corporate citizens—is only one

inward investment is comman

aspect of a much broader trend.

ing an increasingly high priority

among governments as a means of boosting jobs and exports and

strengthening the technological

internationally mobile projects is undoubtedly becoming much

stiffer throughout the EEC," according to Mr Ian Robertson

director of Locate in Scotland, a

began about three years ago and we have really noticed it during

In part, this reflects in-adequate supply. Inward invest-ment from the US, long the main source of projects, has tailed off sharply in the past 18 months. Though interest from

Japan is said to be growing steadily, the value of its direct

investments in Western Europe is still barely a third of those

in the US, according to Japanese

As a result, national inward

UK government agency.

"The competition to

base of industry.

of payments. Perhaps above all the Government, from the Prime Minister downwards, has realised that it cannot seek a third term on a manifesto as inadequate as the one it put forward in the rushed general election of 1983.

### Two tasks

There is, after all, a distinct tion between winning and deserving to win, between coming top of the third division and winning the European Cup. In that context, there remains rather a lot of unfinished busi-It is still not absolutely cer-

cation revolution is under way Chancellor Lawson said yesterday that the pound had fallen far enough, but appears to rely only on high interest rates and exhortation to hold it up. There are decisions to

come about the future of the Rover Group and of nuclear power stations after the Size-well report. The rate of unimployment, even if it has stabilised. remains unacceptably high. There is also a residue of

the poor and the disadvantaged too large for any government to contemplate with comfort. Not everyone has benefited even on the most favourable interpretation of the Government's record, other countries

—West Germany, in particular

—continue to do better.

In the next few months
there should be two tasks. One
is for the Government to show

that it can govern competently

by good judgment as well as
good luck—while parliament is sitting. The other is to draw up a manifesto for the 1990s questions as tax reform and the relief of poverty and drops the ad hoc, make it-up-as-you-go along approach that has characterised much of Mrs Thatcher's administration since

investment agencies are under more pressure than ever to promote their wares abroad. As they step up their hard-sell campaigns, both financial incentives and selective trade protection are playing an increasingly 1983. The Prime Minister surely wants to do better than Government authorities insist most plant location sions are influenced primarily by factors such as the evailability of skilled la good communications and the quality of life. But many also concede that, particularly when several broadly comparable sites are in the bidding, bard cash can tip the balance. "Every month there is a project somewhere in Europe where the dispute turns on money," says Mr Chris Priston, head of the Invest In Britain Bureau, an arm of the Trade

EUROPE'S QUEST FOR FOREIGN INVESTMENT

# A war of diminishing returns

By Guy de Jonquieres, International Business Editor



JAPANESE DIRECT INVESTMENT OVERSEAS THE WORLD NORTH AMERICA 32.2% LATIN AMERICA 18.7% ASIA 23.3%

MIDDLE EAST 3.6%

WORLD TOTAL \$83.6 be

NETHERLANDS 1.34 1 22 0.82 SMITZERLAN 0.26 0.18 \$11.0be All Europe Total DURISE MANUESE MANUELLY OF FRANCE / US DEPARTMENT OF COMMERCE, BUTCHLOF ECONOMIC MANUELS

and Industry Department, "Only a minority of projects get into suctions, but they are usually the big ones."

The number of European governments prepared to shoulder an appreciable share of project costs through incentives such as regional development aid, training grants, tax breaks and research development support has grown perceptibly in the past few

Until the mid-1970s, such ents were largely the prerogative of poorer countries such as Ireland, which still offers some of the most gene-70 per cent of the costs of a greenfield investment. Today, ey have spread even to Europe's most prosperous industrial heartland, including Austria, the Netherlands and several West German states. stick will do the job just as well? In France, some govern-

ment officials argue that the recent influx of investment from Japan is a direct result of a willingness in the past to crack the whip ruthlessly over bilateral trade issues.

In particular, the notorious forms in the crack in particular, the notorious forms in the crack in the compact in the crack in the cra In particular, the notorious "Poitiers affair" in 1982, when France ordered all Japanese

videorecorders (VCR) imports

to be routed through a remote creating an absurd situation, in customs post, is cited as a mile-stone. "We were the ones to show our teeth," says Ms Marie with one hand for the retributions Bougeneaux, head of tion which it has administered inward investment at Datar, the with the other. French regional development authority. "It really shook the tionism are not an immediate

There seems little doubt, either, that the EEC-wide curbs on VCR imports imposed in the early 1980s and special "infant industry" tariffs on compact disc players have been largely

Many Japanese companies believe the EEC Commission is now pursuing a similar strategy in other product sectors. Its imposition of stiff anti-dumping penalties on imported copiers last summer and threatened actions over microwave ovens. and electronic typewriters printers are all viewed from Japan as part of a deliberate campaign to encourage unable to promise assists increased investment in Euro for any future expansion.

they would be far from displeased if that were the result. However, they are also worried that intense competition between governments to subsidies. But this is hard to schemes are administered, they sidies inward investments risks to subsidies. But this is hard to schemes are administered, they sidies inward investments risks the countries must also be to stop companies. But in practice, however, fairly subsidies. But this is hard to schemes are administered, they sidies inward investments risks the countries must also be to stop companies. But in practice, however, fairly schemes are administered, they sidies inward investments risks the countries must also be to stop companies. But in practice, however, fairly schemes are administered, they sidies inward investments of the countries must also be to stop companies. But in practice, however, fairly schemes are administered, they sidies inward investment with the countries must also be to stop companies.

W EUROPE

Even when fears of protec consideration, there is little evidence that subsidies attract

would not otherwise have come "You decide to come into here. industry" tariffs on compact disc players have been largely ment grants," says Mr Wilf responsible for the growth of Japanese assembly plants in the Community in the past few years.

"But where you locate in Europe is affected by grants." LSI created something of a stir last year when it pulled out of talks on setting up a chip plant in Wales and decided to locate it in Lower Saxony in West Germany instead. Both regions offered roughly similar financial incentives for the initial phase of the project, lost out partly because it was unable to promise assistance

The EEC Commission, which ment-sponsored inducements sets ceilings on government aids offered to inward investors in

between local and foreign com-panies in the granting of David Cooksey, chairman of patienal side.

Advent, the lead venture capital national aids. The Commission has been The Commission has been trying to tighten up the rules wherever it can. In particular, officials believe the size of many regional development areas is

regional development are too large and the permissible cellings on regional aids in the more prosperous parts of Europe are too high.

However, it is trading on sensitive ground. Even though fiscal authority is causing many countries to trim their regional advantage. Many also argue that they encourage the proniferation of foreign-ward too large and the permissible cellings on regional aids in the aid budgets, governments are keen to preserve maximum discretion over how they spend

Some national inward invest-ment agencies claim that the system is already being strained to the limit. "Disciplines between European countries in offering financial incentives are foreign investment agency, who complains that some non-EEC governments have been aggressively bidding up the general

level of subsidy. Obviously, every government insists that it is playing by the rules. However, details of many individual deals remain confidential unless the Commission specifically demands informa-

Recently, there has been an increasing trend in several countries to leverage state subsidies for inward investment by harnessing them with venture and the countries to leverage state subsidies for inward investment by harnessing them with venture and the countries of the count harnessing them with venture capital. In the Notherlands, MIP, a large venture capital institution, has worked closely with regional development agencies to attract foreign investment since it was set up by the government in 1982.

MIP, which is 57 per cent state-owned, has taken equity stakes in several smaller US high-technology companies—notably Sierra Semiconductors and Silicon Compilers—on con-dition that they set up opera-tions in the Netherlands, where they have also been given

government grants. Earlier this year, the Scot-Development teamed up with a group of private venture capital funds to finance the establishment of a £30m plant in Scotland by Damon Biotech, a small US biotechnology company. The com-plex deal is a generous one for Damon, which says its initial contribution amounts to only

ments of this kind obviously ture. He wants EEC govern-help to reduce the direct role of state funding. However, critics argue that they may create dis-tortious by encouraging and to spend the money on the state of the state argue that they may create dis-tortions by encouraging private industry instead. which would not be viable without government support.

fund in the Damon financing: "Governments are prepared bend over backwards for foreign company with a high profile. It's a lot easier for a company like LSI Logic to

iferation of foreign owned screwdriver plants with low liferation cretion over how they spend added value, particularly was the money: the West German added value, particularly was they are set up in response to states have been particularly they are set up in response to actual or threatened trads

protection. In general terms, though conclusive evidence is hard to obtain. "We have tried to get information about the economicontribution of inward invest deteriorating," says Mr Tom van ment in every Europea deteriorating," says Mr Tom van ment in every Europea Heesch, head of the Dutch country, in terms of output foreign investment agency, who value added and so on, bu there are no reliable figures," according to Ms Bougeneaux of Datar. "In any case, everybody tells lies."

Nonetheless, demands from industry have been growing for stringent minimum EEC tent rules to be applied to Jananese-owned plants. Food Japanese-owned plants. For angered by the 2350m government-subsidised car plant hein

VCR and compact disc plants. The EEC Commissi would have to approve any such scheme, is divided. Though some officials are favourable. others argue that it would be difficult to formulate legally and sumbersome to enforce Morewould also have to apply to indigenous European manufacturers, some of which rely heavily on components imported from outside the EEC.

Prospects for any concerted action between EEC countries to stop competing in subsidies.

look equally cloudy. Commission officials have considered asking governments to agree to across the board reductions. But they fear that that would simply result in pressure to raise, not lower, the permis-

raise, not lower, the permissible limits.

A still more radical approach is urged by Mr Robb Wilmot, former chairman of ICL, the UK computer company, and a founder of Europany, and a founder of Europany.

been listened to sympathetically by some European policymakers and businessmen, few consider it realistic. "It is admirable, but wonderfully distant from practicality," says Mr. Cooksey of Advent, which helped finance the launch of ES2. "The plain fact is that as soon as one country offers financial incentives, everyone has to do it."

# Southern Africa heads for crisis

ing a dangerously unsettled part of the world. The tensions created by the death of President Samora Machel, of Mozamsique, the build-up of civil wars in Mozambique and Angola, the growing rift between Malawi and its neighbours and the prospect that Zambia and Zimbabwe may soon impose selected sanctions against South selected sanctions against South Mozambique's war could well Africa despite their vulnera-bility to retaliation, are all in ful succession in Malawi.

themselves cause for concern. Together they form a picture of a region moving steadily towards a crisis from which none of the countries involved can emerge unscathed. Although the civil war in Angola appears to be intensify-

ing, with reports last week of further South African military involvement designed directly or indirectly to advance the Unita guerrilla movement, the level of tension in the region could well be raised several notches by events in and around Mozambique.

The documents alleged to

The documents alleged to have been recovered from the aircraft crash, in which Mr Machel died last month, are being presented to the outside world by South Africa as evidence that Mozambique and Zimbabwe were plotting the overthrow of President Hastings Bands of Malawi. Banda of Malawi.

Banda of Malawi.

These have yet to be proved genuine but events of recent weeks independently suggest that Mozambique and Zimbahwe were convinced that Dr Banda was supporting rebels of the Mozambique National Resistance—or at least was allowing South Africa to Channel assist. South Africa to channel assist-ance to the rebels through

Only weeks before his death, Mr Machel had threatened to close the border with Mozambique, thus cutting off Malawi's shortest routes to the sea. He underlined his threat by ordering troop reinforcements to the

### Vital pipeline

There is little or no evidence upsurge in MNR activity, in the provinces of northern Mozam-bique adjoining Malawi, sug-The black-ruled states in the relations with Malawi, the one country in Africa with which has their vulner it has diplomatic ties, may well toria's weapons be taking advantage of this. trade and milita Last week, Mr Chester peared so stark.

Secretary of State for African Affairs, said it was his impression that "a pattern of communication and support (between the MNR and South Africa) does continue." President Banda, pro-western and conservative, is now in his late eighties. The stresses and strains of being drawn into

The rebels pose an equally serious challenge to another neighbour of Mozambique. One of their main targets is the so-called Beira corridor, through which runs Zimbabwe's road and railway links to the Mozambican port of Beira, as well as a vital oil pipeline which brings in the bulk of Zimbabwe's fuel. It is also the zinuacowes rues, it is also the route through which other African states in the region hope to reduced their trade and so reduce dependence on South African ports.

Hence the pledge this month by Mr Robert Mugabe, the Zimbabwean Prime Minister, to defend the corridor, which is already protected by thousand of his troops, at all costs, and to support Mr Joaquim Chissano, the new Mozambican president against the MNR. The rebe response was a declaration of war on Zimbabwe,

### Fraught background

A grossly unequal test of strength between South Africa, the regional superpower, and Mozambique, enervated by war, economic decline and famine, may be in the offing. Will Mr Chissano, who made victory over the MNR the theme of his inauguration address, carry out his predessor's threats against Malawi? If he does, could South African stand by idly?

Against this fraught back-ground and within the next few weeks, Mr Mugabe and Presi-dent Kenneth Kaunda of Zambia are expected to implement the package of economic sanctions against South Africa agreed in that Dr Banda is personally August by all except Britain supporting the rebels but the among Commonwealth leaders. This includes severance of air

gests that, at the very least, the region are in a dilemma — their border is inadequately policed. South Africa, which has close Africa matched by their susceptibility to retaliation. Never has their vulnerability to Pretoria's weapons of transport, trade and military muscle ap-

### Goodyear plays

US card

Robert Mercer, ager 62 chief executive of Goodyear, the em-battled US tyre giant, is con-vinced that Sir James Goldsmith, the Anglo-French financier, is "obsessed" with taking over his company.

Mercer has begun recruiting some far-flung allies to help ensure that it does not happen. On paper at least Goodyear appears to have retained two of the best financial advisers on Wall Street

Marty Siegel, Drezel Burn-ham's takeover defence expert, has been hired to help Goldman Sacha, the company's traditional investment bank, defeat Gold-smith, who is being advised by Merrill Lynch.

The latter's main attraction is its willingness to put up a couple of billion dollars rather than any particularly impressive

track record
Meanwhile, Goodyear's friends
in its home state of Ohio, and in
Washington, are rallying round
with an intensity that might
make a lesser corporate raider
than Goldsmith have second
thoughts about the wisdom of

his move.
Senator John Glenn, the former astronaut, has called Goldsmith's takeover attempt
"atrocious" and is asking the us securities and exchange com-mission to take, "a very, very careful look" at it. Congressman John Seiber-ling, grandson of one of Good-

ling, grandson of one of Good-year's founders, is urging the passage of legislation to block the takeover because of Good-year's importance Milan Stone, president of the international united rubber workers union, says his union will do all it can "to stop this reid" The famous Goodyear airship

has been flown into action. It has been spotted patrolling the skies right above Goldsmith's mid-town Manhattan offices. Finally, the tyre giant has begun a \$20m to advertising blitz to win the hearts and minds of Americans.
The emotionally charged bivertisements, which are meant
to convey a feeling of warmth,

## **Men and Matters**

tyres. It was screened in the middle of a "sitcom" pro-gramme called Gimme a Break.

### Pasta fashion

True to his reputation as a financial and industrial wizard Carlo De Benedetti has pulled another surprise our of his conjurer's hat.

After Olivetti, office equip After Olivetti, office equip-ment, car components, pasta (Buitoni), financial services and publishaing, to add varied strings to his industrial and financial empire, De Benedetti has just acquired a 25 per cent stake in the high fashion house of Yves St Laurent. Late last month De Benedetti

was thwarted by Sir James Goldsmith in a bid to take control of Presses de la Cite, France's second-biggest publisher.
But the Italian has bounce

back with a deal which is likely to pave the way for even bigger international links.

The house of Yves St Laurent, which has been held by the fashion designer and his partner Pierre Berge, since it was founded 25 years ago, appears keen to acquire control of Charles of the Ritz, the US cosmetics group owned by Squibb, which also owns the Yves St Laurent perfume line.

De Benedetti, through his
newly formed French Cerus
holding company, could now
provide Yves St Laurent with the financial strength to gain control of a business valued at

Pierre Berge, the chairman of the Yves St Laurent company, says he approached De Benedetti to offer him a stake in the fashion house—the intermediary was a friendly banker question-marks, particularly known to both men in New over the Japanese willingness York. Moreover they had both to promote "gallin" (foreigners) clearly hit it off during early

comfort, safety, and security, carry a theme line, "Goodyear, take me home."

The first tv commercial was about a father and son looking for a family dog on a wet night in a car fitted with Goodyear tyres. It was screened in the Georges V.

### Bonsai bankers

Sanwa Bank, the fifth largest bank in Japan, has concluded that the best way to get foreigners to work for it—and to absorb the strong Japanese corporate culture—is to catch them young and train them.

The bank has just put the principle into practice by recruiting two young Oxford graduates, so one Clow aged 22 and Charles Rixon, aged 23. They are off to Tokyo shortly for an intensive two-year training. After that they will be dispatched to a posting outside Japan to help build Sanwa's growing international business.
Although several Japanese
companies already take in
foreign graduates this is thought to be the first time that re-cruits have been whisked off to Tokyo to be thoroughly steeped in the language and business methods.
"We have done this for two

reasons," says Yasuichi Asai, the deputy general manager of the bank's London branch. "We need native English speakers who can handle the business more quickly. At the same time we want our staff to know Japan very well. We hope they will learn about the behaviour of Japanese comvanies, and their mentality and their way of deciding things. The two young men were recruited through an agency. Clow has just graduated in economics and politics. Rixon has been working at Credit Suisse First Boston after graduating in engineering and

Clow admits that there are to high positions. "But I think

Sanwa are being quite forwardlooking about this." He has not made a lifetime commitment to his first employer as most Japanese do. The contract is for just two years. But he expects, through merit, to earn a management post in one of Sanwa's operations in Cali-fornia, New York, or London.

And would occidentals lose one

### Dash for growth

of their perceived advantages over orientals if the latter were as tail—or even tailer? The science of genetic engin-eering has reached a point where that is no longer an academic question. A state-owned Swedish company, Kabi-Vitrum is hoping to persuade the Chinese to buy its human growth hormone. That is a piotechnology product said to make people grow taller.

Doctors at Union Hospital Peking, are aiready testing the drug experimentally, says Dr Hans Flodh, a KabiVitrum executive just back from China. The drug was developed by Genentech in California under a research contract which left the Swedish firm with the world market outside the

Americas, At present about 18,000 undersized children are being treated with it worldwide, almost all of them in the richer countries (including 900 in Britain) for it is an expensive and protracted treatment

Number one rig Oil rigs may not be in much demand these days, but the Glomar Arctic II, which has been auctioned by Phillips, London, fetched £15m, the highest price ever in a fine art

Its owner, the distressed US oil group, Global Marine, may console themselves that even though the rig cost about five times as much to build, it is still nearly twice as valuable as Mantegna's Adoration of the Magi, the previous auction record holder, sold by Christies last year for £8m,

Observer



### When you have some idea of what's to come. you can act accordingly.

If only someone had warned Harold that William and his trusty bowmen were on the way. Alas they didn't, and the rest is history Which makes you realise just how beneficial a

little knowledge of the future can be. So this month The Economist Publications are bringing our a new magazine called "The World

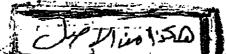
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both Britain and the rest of the world. And all for just £2.95. If Harold could have bought such a magazine

in 1065, perhaps he wouldn't have bought-it in 1066. On sale at your local newsagent from November 20th.





Foreign Affairs

# Summit still wrapped in cloud

By Ian Davidson

Mrs Thatcher visits Ronald Reagan this week in Washington, she will have a three-part script carefully prepared. First, she will com-miserate over his setback in the mid-term US elections; second, she will explain the advantages of the British con-stitution, under which her control of the House of Commons, of the national exchequer and of the calendar should enable her to avoid a similar fate; third, she will engage him in lengthy debate about the sensational mini-summit at

This last will obviously be the central the central question on her mind. The difficulty is that, even though the summit took place a month ago, the British Government and its most expert advisers still do not know what happened. By this I do not just mean

that Whitehall is uncertain that Whitehall is uncertain about the details of the two negotiating positions. In this respect London does not seem to be much worse placed than Washington and Moscow: disagreement between the superpowers about precisely how farthey got at the Hofdi House appears to be so deep that Mr Eduard Shevardnadze, the Soviet Foreign Minister, felt entitled to stage a walk-out from a session with Mr George Shultz, his American counterpart, at a follow-up meeting in Vienna last

Of course, the details of the disagreements are anything but details, apparently minor changes in a word or two imply massive differences in the international arms control regime. Quite apart from the familiar argument over President Reagan's treasured Star Wars anti-missile defence programme, the two sides seem to have very different recipes for making deep cuts in offensive nuclear

weapons.
These differences do not seem significantly to affect the first five years of a proposed 10-year disarmament package, in

the second five-year phase.

The Russians have proposed the elimination of all remaining nuclear weapons; according to early reports, the US proposed

### US SOVIET/NUCLEAR BALANCE

	US Warheads	Soviet warhead
Intercontinental ballistic missiles	2,110	6,420
Submarine-launched ballistic missiles	6,656	3,216
Bombers	4,080	1,080
Total	12,846	19,716
Source	: The Military Bai	ence, IISS

the elimination of all remam-ing strategic ballistic missiles (i.e. not hombers or cruise missiles, and not short-range ballistic missiles in Europe), but a later clarification removed the word strategic (so as to cover short-range ballistic missiles in Europe). No doubt these uncertainties are only the tip of a vast iceberg, since it is impossible to encompass total nuclear disarmament in an impromptu negotiation in a single weekend in Ireland, without spraying ambiguities around

Vast though these differences are, they are not the uncertain-ties which most trouble the British Government. What London does not yet know is whether anything real happened at Reykjavik, or whether it was just a piece of melodrama staged so that the two leaders could outbid each other in claiming to be men of peace.

On the face of it, scepticism is obviously in order. Over the past 40 years the superpowers have not succeeded, despite several attempts, in negotiating reductions in their nuclear arsenals by a single warhead; it must be stretching credulity to imagine that they could seriously intend, as a result of one weekend's debate, to engage in complete or nearly complete nuclear disarmament; it is virtually impossible that the Russians could commit themselves to such a programme selves to such a programme, without a parallel commitment year disarmament package, in which long-range strategic nuclear weapons would be cut by half and intermediate-range missiles would be eliminated entirely from Europe. The major disagreements concern the second five-year phase.

The Russians have proposed the elimination of all remaining the elimination of all remaining the elimination of all remaining the confine viewers.

that Reykjavik sous a major event in the real world. Instinct supports the general proposition that the two superpowers are negotiating seriously about deep cuts in nuclear weapons, for two reasons: first, this is the only kind of deal which has any chance of extending the life of the 1972 ABM treaty and of preventing the deployment of Star Wars; second, from where we are now,

the alternative to a deep cuts agreement is not a freeze or an extension of the unratified Salt Il treaty, but a world without any arms control at all. Still, these are just hunches on my What is incontrovertible, by

What is incontrovertible, by contrast, is that Ronald Reagan is being mercilessly and publicly whipsawed by Mikhail Gorbachev, not once but time and again. He was outmanoeuvred into agreeing to the Reykjavik meeting when he wanted a summit in Washington. He was bounced into an unprepared practicating session. unprepared negotiating session on a package which went far further than anything pre-viously contemplated in Washington, let alone discussed with the Nato allies. He was saddled with the apparent onus of having blocked an agreement through his adherence the ment, through his adherence to Star Wars. And now his Secre-tary of State is being accused of

from three other adversary nuclear powers—China, France and Britain; and it is quite amiable but ineffective; at missible that they could complete such a programme in as short a period as 10 years. On grounds of cynicism and plansibility, it looks like an attempt to con the viewers.

In Geneva a year ago, Mr son: for this President, America's security is separate from Europe's. That lesson is beginning to be learned in London, where the idea that Britain is a European rather than a transsibility, it looks like an attempt to con the viewers.

In Geneva a year ago, Mr son: for this President, America's security is separate from Europe's. That lesson is beginning to 1987-88 is now put at £148.60n, some £4.70n above seriling in the DM 2.80 to DM 2.10 range or not let it go too far below 68-70 on the trade-cent above the expected outsure in that he is determined both to hold the initiative, and to ensure that arms control, making headway, even where the initiative, and to ensure that arms control, one might least expect it. Mrs including curbs on Star Wars, Thatcher, of course, remains an unreconstructed Atlanticist.

national agenda on Soviet terms. Not merely is the Great Communicator being out-communicated, he is being upstaged and out-manoeuvred as

All this is rather worrying for the British Government. In the first place, there is the little matter of Trident. It is already embarrassing to be engaged in the acquisition of a new submarrane missile system which could quadruple the number of British nuclear warheads, at a time when the superconstant at a life the Government again British nuclear warheads, at a time when the superpowers are talking of a 50 per cent cut in their arsenals. It could be even more embarrassing if they both started talking, with the appearance of seriousness, about a non-nuclear world. It could be more than embarrassing if apparent signs of progress towards such a world were to coincide with a British election campaign. tion campaign.

Such a coincidence is unlikely, however. Mr Nigel Lawson's public spending package clearly points to a British election next year; whereas the inference of Reykjavik is that, while the Russians will pursue the quest for a far-reaching arms control deal in Geneva, they do not expect to corpline to they do not expect to conclude it before the next presidential election, and perhaps do not want to conclude it with Mr Reagan, because they already know he will not give them what they want on Star Wars. But the deeper worry high-lighted by Reykjavik is over America's role as leader of the

Atlantic Alliance. Over the Atlantic Alliance. Over the years, US leadership has regularly been criticised, often with justice; but the fundamentals of the international strategic regime remained remarkably stable. Then came Ronald Reagan. Three years ago, with Star Wars, he casualty announced a strategic revolution. Last month at Reykjavik, he was tehating another. debating another revolution, the elimination of ballistic misgoing back on what Mr Shevardnadze claims was agreed in Reykjavík.

In Geneva a year ago, Mr
son: for this President, Americal Control of the Control of the

There is much to be said for fully joining the European monetary system. One of the reasons for joining the system is not the soft option which the hon. gentleman implied. It would not be a soft option... The right hon. gentleman is extremely percipient in noting that, if we were to join the EMS fully, sterling would be linked to the D-Mark.

---Nigel Lawson, Question Time, Nov. 6.

FOR ALL the conventional wisdom to the contrary, I do not think Mrs Thatcher will be able to risk an early election. In 1983 she was persuaded, against her initial instincts, to run on the Falklands factor, nearly a year before the expiry of her term. The present Parliament does not expire until June 1988.

throws away the last year or two of its term to seek re-election, the electorate will wonder what at has to hide.

We know that present econ-omic strategy—unbuttressed by EMS membership—is exposed to many risks.

After the end of the 1987-88 financial year, if the gamble has paid off, the Government will legitimately be able to ask for a new mandate. If it cuts and runs before, it will not deserve to be given the benefit of the doubt. And if Downing Street thinks that this verdict will remain locked in decently obscure learned columns, it will soon be disabused.

There will be no expansion of the 2½ per cent rate it reached in the summer. The nature can unual increase in the RPI is expected to rise from 3½ per cent in the present quarter to some unspecified rate around 4 per cent some time in 1987 before slipping back to 3½ per cent will remain locked in decently obscure learned columns, it will soon be disabused.

Some of the chancellor's advisers want him to use the marsure cent in the present quarter to some unspecified rate around 4 per cent some time in 1987 before slipping back to 3½ per cent at the end of that year.

France, without undergoing any of the tensions of "Thatch-

Some of the instant reaction to the Autumn Statement has confused the political economy, the fiscal arithmetic, and the macroeconomics. The political economy is simply that Mrs Thatcher has abandoned her

Thatcher has abandoned her attempt, not even to cut public spending, but to hold it stable. She should explain her U-turn to the nation.

The more immediate fiscal background is that the unpublished forecasts for 1987-88 revenue are far more buoyant than generally realised. This reflects both expected above-trend growth and soaring company profits. Unfortunately, this latter item does not angur well for wage inflation.

The does not angur well for wage inflation.

To carry this arguerisation arguerith arguerisation trend growth and soaring com-pany profits. Unfortunately, this latter item does not augur well for wage inflation.

The Treasury is at last work-

**Economic Viewpoint** 

# Too risky for an election

By Samuel Brittan

### TREASURY FORECASTS

(Percentage changes on a year earlier, at constant prices) 1987 Demestic demand Exports of goods and services .......
Imports of goods and services ......
Domestic production: GDP .......... \* 3 per cent allowing for miners' strike.

quirement in 1987-88 amounting to 12 per cent of GNP or 27bn to 27bn. That is why the Chancellor could say categorically on Thursday as he has not done in previous autumns: "There will be no expansion of

the Treasury's Economic Pros-pects is that, thanks to the Prime Minister's obstinacy over the EMS, the Government has failed to consolidate inflation at the 2½ per cent rate it reached in the summer. The annual increase in the RPI is

What is massively clear from

The unpublished revenue forecasts for 1987-88 are far more buoyant than generally realised

The worrying feature of its

round it would have some case. pressure on sterling, the Government will have to choose be-The Treasury is at last work—
ing on an equation trying to
stance is that it seems to want tween the inflationary effects of
too, is good for revenue, so
long as the boom lasts.

The "planning total" for
spending for 1987-88 is now put
spending for 1987-

The Treasury's own, more direct estimate of manufacturing costs is none too reassuring. Because of a once-for-all 11; per cent fall in fuel and material costs in 1986-the henefits of which have been thrown away—
total unit costs are expected to
rise by only i per cent in 1988.
Next year they are expected

to rise by 31 per cent. This is despite an expected improve-ment in productivity and slowment in productivity and slow-down in earnings (the latter hopeful in view of industry's response to devaluation). Yet the rise in "output prices" is expected to fall from 4 per cent in 1986 to 3½ per cent next year. Difficult to believe.

Many critics will focus on the forecast of a £1½bn current payments forecast in 1987—and a much higher number is supposed to have emerged from

the Treasury's computer before "judgment" was applied. A temporary payments deficit, even if larger than forecast is not a cause for jumping off Bracken House, provided it is not part of a continuing up-ward trend which will under-mine sterling. The Treasury's more detailed volume forecasts do, however, suggest a deterioration between the first and second halves of next year.

The heart of the Treasury's forecast is in the table—unfor-tunately in furny money, so that leakages of demand into inflation, as distinct from imports, do not show.

The line showing a continuing 3† per cept real increase in domestic demand is credible enough, and may even be too low. The same applies to the rise from 1 to 3 per cent in the growth of exports, in view both of sterling's depreciation and the improved growth of Britain's overseas markets. The forecast may also underestimate the growth of invisibles.

The estimate that looks most rine estimate that tooks most suspiciously optimistic is the expected decline from 5 to 41 per cent in the growth of imports. The most likely belancing force, should the economy over-heat, would be an increase in interest rates which—via its effects on stocks—would slow down both demand and imports. The Treasury is pessimistic about the amount of devalua-tion required to effect a given improvement in the trade balance. This pessimism is dangerously self-justifying, be-cause it reflects (a) the well-

justified scepticism of business men that any exchange rate change is here to stay and (b) the erosion of past depreciation by domestic wage inflation. Under a different environment, with a commitment to maintain the present exchange rate, and a belief that wage increases would not be validated by depreciation, the response

would be very different.

There is a strategic choice to be made. Either we give priority to the crude balance of payments figures and try to make devaluation work by adminis-tering large and repeated doses, or we concentrate on currency and price stability as the longer-run but surer route to external balance. The latter course in-volves the EMS, the former a retreat to the habits of France before De Gaulle.

# Markets for

From Mr G. Nath Sir,-There has been much comment in the press in recent country and the future of the sugar beet industry, mainly occasioned by the prospective takeovers currently the subject of deliberation by the Mono-polies and the Mergers Com-

The discussion so far has concentrated on beet sugar and its problems and little attention and regard has been given to the other source of supply, namely cane sugar imported under the Lome Agreement with the EEC, from Commonwalling

with the EEC, from Common-wealth countries, and making up some 50 per cent of sugar consumed in the UK.

For many years the Com-monwealth Sugar Agreement was the vehicle by which these supplies were imported. When the UK joined the EEC and this agreement was superseded by agreement was superseded by the Lome Convention, assur-ances of a quite specific nature were given both by the Com-munity and the UK Government of continued acress for sugar from developing members of the Commonwealth. For these Commonwealth countries the continuation of this relationship is of the greatest economic and social necessity. Recent events, however, appear to be diluting the strength of these assurances, despite the fact that they have been repeated

over and over again. It is of the greatest concern It is of the greatest concern to us that whatever the future of British Sugar, the outlet in the UK for came sugar is preserved at its present level. If this were not done, we would have no alternative home for our sugar, as suitable refinery outlets are not available in the EEC for any of the additional EEC for any of the additional quantities that might be displaced from the UK. The best sugar industry has always been the main source of supply for most other EEC members, but the UK has had traditional links with cane for most of it sugar going back over many hundred

cordings.

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We are not of course asking for snything more than the maintenance of undertakings freely given in the past and of continuing and serious validity.

It would have the greatest social and economic consequences for our economics, it this long-standing trade was in any way damaged. Tropical agriculture does not enjoy the range of alternative crops open to Europe and sugar is one crop that can be grown and provide an income for many of us grappling with all the problems of small-island or land-locked

The maintenance of our position in the UK is not a marginal matter that we can shrug off, but it is of fundamental importance to us, and we watch with concern the apparently increasing risk to

### Letters to the Editor

Gian Nath (Chairman, ACP High Com missioners' Sugar Committee) Mauritius High Commission,

### Plessey and GEC

From Mr M. Lester

Sir,—I read with interest both Justinian's article (October 27) on UK takeovers and US law, which discussed the decision of the US district court in the unsuccessful action brought by Plessey alleging violation of the US securities laws by GEC in connection with its take-over offer, and the letter from Mr Warren J Sinsheimer, deputy chief executive of Plessey (November 3).

Mr Sinsheimer complains significant Inaccuracies the Justinian article and of its thesis that Plessey filed suit against GEC merely as a delay-ing tactic in response to GEC's bid. But he fails to mention that the suggestion that it was "at least possible that Plessey's efforts were motivated by a desire more to delay than to inform, more to gain an advantage than to preserve neutrality" was made by the US district. was made by the US district judge, not Justinian. Those who read a full report of the case will be left in no doubt that Justinian's article fairly and accurately presents the court's

M. Lester, General Electric Co, 1 Stanhope Gate W1.

### Giving to charity

From the Director, Institute of Charity Fundraising Managers Sir, - Nikki Tait's excellent article (November 1) on payroll giving to charity, highlights some of the very real problems which remain unsolved.

At the end of March I chaired a meeting which sought to clarify the Budget proposals with regard to charities. I was quoted by the Chief Secretary of the Treasury in the debate on the Finance Bill as saying in my summing up that I welcomed the changes proposed in the Budget. It was, while true,

not the whole truth. I was further quoted in this newspaper as saying that it was up to the charities to take advantage of this opportunity

and up to the Institute of Charity Fundraising Managers and its trust to equip charity fundraisers to do this. I went on to say (and sadly this was not reported) "If we are to achieve this, clear, precise and

concise guidelines need to be drawn up quickly by the Government, and I very much hope that we shall be included in the consultation process."
The Inland Revenue guidelines have at last, belatedly, appeared. We were not given sight of any draft and there are, as your correspondent says, some areas in which the rules

are not specific enough. To give an example, although a time limit is set for employers passing contributions to agency charities there is no time limit for an agency charity to pass on those contributions to charities. Not only could this lead to just the sort of abuse which the Inland Revenue wishes to avoid

and employees reluctant to take the plunge.
The Government did offer a real opportunity to increase voluntary income to charity in Britzin when it proposed this £100 tax break to individuals. It would be so sad if the scheme did not take off through lack of precision at this stage.

but it might make employers

14 Bloomsbury Square WC1.

### Changes at the Exchange

From Mr J. Torrie.

Sir,-Not all small member of the Stock Exchange regard the International Securities Regulatory Organisation merget proposal as sinister. ISRO's financial resources dwarf those of the Stock Exchange and any suggestion that ISRO is out to assimilate members' assets may be dis-regarded. The inclusion in the ISRO membership of such names as Bank of Scotland and Baring Brothers is taken here as a guarantee of good steward-ship and proper behaviour. I am more attracted to the alternative view that ISRO is prepared to indulge the Stock Exchange's occasional quaint habits in order to develop an essentially sound system into one of the world's top three markets. This is a compliment which no other market in the same time zone has been accorded.

change in 1973 enabled small

firms to participate in Talisman," TOPIC, and now SEAQ, the creation of an enlarged Stock Exchange will surely facilitate the development of sophisticated systems that would otherwise have not been within

It is not only the larger groups which are likely to benealt from the influx of new international business to the proposed new Stock Exchange; small firms may anticipate spin-offs in the future. Founder member firms, both large and small, may look forward with confidence to a new era, where they may occupy a privileged position. J. Torrie,

### 6 Hope Street, Edinburgh. Economics and the

environment

Torrie & Co.

From Dr L. Brookes Sir,—Much of what Jonathon Porritt said (October 29) needed saying. Improvements in the environment have to be peid for just like any other improvements in our living standards. It is not so long ago that the environmentalists were saying that all we needed to do was opt for zero economic growth.

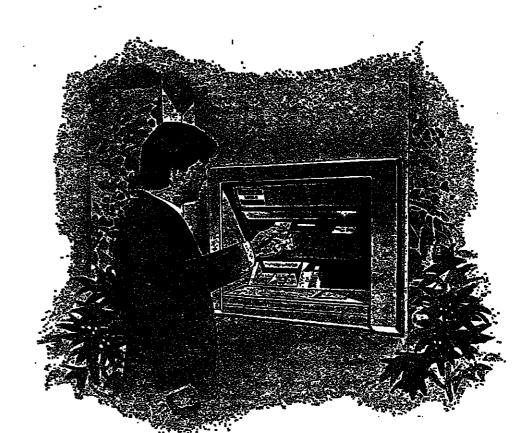
Unfortunately he could not resist ventilating his wellresist ventilating his wearknown bias against nuclear
energy. He chose to attack its
economics, flying in the face
of the recent OECD report
which showed a substantial
economic advantage for it in a wide range of countries including the UK

Pace Mr Porritt, the US nuclear industry has not col-lapsed any more than has the power plant industry generally. Cancelled orders for coalfired plants in the US since the first oil crisis exceed those for nuclear plants. It has not been a case of "consumers refusing to pay more for a more risky energy source": those utilities with the highest proportion of nuclear plants have the lowest tariffs. The industry does have a problem: it arises from the American system of private utilities looking to the open market for capital for new plants but being subject to a form of public control of their incomes that is biased against capitalintensive options. This may drive utilities to short term expedients to postpone invest-ment in large cost-efficient plant.

It is moreover wildly wrong to represent the US as having made a sea change to conser-vation, combined heat and power and "renewables" its energy supply. There has hardly been a ripple in the long term trend of improving energy efficiency of the US. In the same way that the (Dr) L. G. Brookes, Federation of the Stock Ex-

Bournemouth, Hants

MAN'S LANDMARKS



# INSTANT MONEY

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# **FINANCIAL TIMES**

Monday November 10 1986



Roderick Oram on Wall Street

### **Dealers** hammered at auction

A CADILLAC limousine glides up to the Federal Reserve Bank of New York's squat, grim fortress in the heart of Wall Street and parks illegally outside the front door shortly before bids close on the latest Treasury bond auction.

Inside the car, two employees of Nikko Securities are on the telephone to their firm's 37th floor trading room in a nearby skyscraper which looms over the Fed. Up there, colleagues are holding last-minute consultations with the firm's head trader in Tokyo even though it's nearly 3am Japanese time.

One last check of the New York market screens and Nikko's Wall Street team fixes the price and size of its hid for the \$9.25bn of 30-year bonds. Word is passed in Japane over the telephone to the limousine duo who scribble down the details, scramble out of the car and run up the steps into the Fed. They make the 1pm deadline with seven minutes to spare. It's a breeze. They had only seconds to spare on the previous day's 10-year note auction.

This scene of Yankee ingenuity and Nipponese efficiency was played out three consecutive days last week for the Treasury's quarterly refunding. Other firms did it differently. Those with the coveted status of primary dealer, eagerly sought by Nikko and other foreign firms, used their own phone equipper booths inside the Fed. Less fortu nate ones staked out public pay-phones in surrounding streets. One firm was rumoured to have missed an August auction when its runner

was knocked down by a car. Bond dealers should have been so lucky last week. For many the refunding felt more like a tangle with a Mack truck. The auctions had gone from bad to worse as retail in-vestors walked away from low

40 per cent, the Unctad secretariat gone from bad to worse as retail inyields leaving them to count the said. It also pointed out cost of large inventories of unsold

Only a week earlier the picture looked far brighter. Dealers believed that Japanese would be cularly tankers and dry bulk carriheavy buyers of the 10-year and 30-year paperin the wake of Tokyo's Yards are still signing contracts without any assurance of adequate stabilisation agreement with the equity involvement by the orderer US. Domestic demand also was or evidence that post-delivery fi-

thought to be good A leading Wall Street firm, respected for its professionalism, disgressively into the first auction last Tuesday by organising a cabal of fellow firms, as one competing head trader described the play, to bid well below the investor-accepted rate indicated by the "when issued" market. They cornered the \$10bm worth of three-year notes offered hoping to make large profits selling to dealers short of the paper. But investors and dealers were disinter ested in the low yields and left the cabal holding the bag.

While the opportunists were los ing their shirts, the Republicans were losing the Senate in the midterm elections. The political upser might have softened up the bond market on Wednesday if the dollar had not rallied on news of poor West German industrial production

Bidding was more cautious for Wednesday's \$9.75bn of 10-year notes. "After Tuesday, we decided we had to offer something resen bling a gift horse on a silver plat ter," the trader said. But inve expectations were now rising faster than the yields so they, particularly the Japanese, only nibbled at the notes, leaving dealers with even more paper on their hands. Ahead lay the main course —

Thursday's auction of \$9.25bn of 30year bonds. Many on Wall Street still hoped that the Japanese would buy up to half the issue. But the Japanese investors were already backing away, smarting from their capital losses since the August auc tion and unsettled by overnight comments from their finance minis ter that implied the dollar-yen plan was not as solid as it had seemed.

Domestic buyers were losing their appetite as they became more convinced that growth, and hence inflation and interest rates, were

picking up. morning, dealers worked their telephones with the usual pre-bid vigour trying to dis-cover from their Street sources oth-

Rumours spread that employment figures to be released on Friday would show creation of far more jobs than forecast, another sign of economic acceleration. Cash

and future bond prices slipped fur-Dealers bid relatively cautiously to produce an average yield of 7.54 per cent but this did little to stimulate demand - the Japanese took only one third - so prices kept falling. Investors' ideas of suitable yields seemed to be rising faster than

dealers were cutting prices. By Friday morning, when strong employment figures pushed down prices even further, dealers still had half the \$9.25bn of 30-year bonds on their books.

Robert Thomson watches Peking take lessons in the capitalist power game

# China takes a tip from Wall Street

THE CHINESE like to say that has co-organised the symposium, their economic reform programme is building "socialism with Chinese characteristics." In the next few days, a powerful delegation of Wall Street brokers, visiting Peking to teach the American way of money-making, will find that high finance there also has distinctly Chinese characteristics characteristics.

China's central bank, the People's Bank, is hosting the creme de la creme of capitalism in the hope that the country will learn a few tricks of the trade for its own forays into the world's financial markets and for its plans to stimulate the domestic market

Mr James Balog, vice-chairman of Drexel Burnham Lambert, will lecture Chinese officials on the permutations and combinations of investment instruments, while the senior partner of Milbank, Tweed, Hadley and McCloy, Mr Elliot L. Richardson, is due to explain the regulation, or lack of it, of financial

Other visitors of note include Mr John J. Phelan, chairman of the New York Stock Exchange, which

ments, shipowners, shipbuilders and bankers on the imbalance be-

tween the supply and demand of ships is being called for today by the United Nations Conference on

Trade and Development (Unctad).

A decade of scattered national

and regional attempts has failed to

correct the imbalance. Surplus ton-

nage last year was still equivalent

to 24.3 per cent of the world mer-chant fleet while world shipbuilding

Subsidies to shipyards of be-tween \$4bn and \$5bn a year are

continuing to stimulate the order-

ing of too many new vessels, parti-

nance has been arranged.

man of Merrill Lynch. The 20 or so men of capital have brought more than know-how and gung-ho along. The conference headquarters has acquired a Manhattan-like mania in a city in which the pace is most po-

litely described as languid.

"Ring me at three in the morning if you like. I am working here," assured one of the New York orga-nisers, as he rushed out to meet an ane. Meanwhile, several People's Bank of China staff sat idly in a corner engaged in the time-hon-oured practice of clock-watching.

The symposium, the first organised by the NYSE in a communist country, is intended to educate the Chinese about the way Wall Street handles money, and teach the New Yorkers about China's economic development and needs, according to Mr Richard Torrenzano, a NYSE

spokesman. "We think it is a very good time to be in China. They have recently improved conditions for foreign investment. They are talking about bankruptcy. They are committed to

International effort sought to

Governments, through tax con-

cessions and investment grants, were encouraging speculative in-

vestments in the building of new ships, the secretariat noted in its re-

port to Unctad's shipping commit-tee which meets in Geneva today.

operated under flags of "open regis-try" countries such as Liberia and

anama which offer shipowners

But, the Uncted secretariat

warned, no substantial increase in

the volume of international trade,

in particular of bulk commodities,

could be expected in the foreseeable future. The only way it sees of bringing about a clearer balance be-

tween supply and demand in world

shipping is to reduce the supply of

lower taxes and freedom in the

Many of these ships were then

solve world shipping crisis

bad debts on ships.

choice of crews.

A COMBINED assault by governments, shipowners, shipbuilders and bankers on the imbalance behalf values to hold about \$200n in

tion," Mr Torrenzano explained Asked whether the visitors would provide instruction on how to over

come political barriers - advice that would be handy for Chinese reformers hindered by the more conservative party cofficials - Mr Torrenza-no said that the conference would "put politics aside": "We are here to talk about the American system of capital raising."
Perhaps the Chinese system of

capital raising will provide some salutory lessons itself. One of the first Chinese factories to raise capi-tal from private citizens was the nowned for its Flying Pigeon-brand machine, commonly regarded as the Rolls-Royce of bicycles.

The factory has said it is issuing "shares" worth \$2.5m but purchasers will not have a stake in the company, and private sales of the shares are illegal. The attraction is that buyers get tokens entitling them to buy a bicycle and enabling them to jump a long queue.

To help do this, the secretariat urged the Unctad shipping commit-tee to call a meeting before the end

of next year of governments, ship

Unctad said previous attempts at

restructuring by major shipbuilding

countries or groups such as the EEC had barely alleviated the situa-tion. Measures taken to meet the

special interests of a group of coun-

tries or businesses had not been ful-

ly effective. Unctad claims to be the only or-

ganisation with worldwide repres-

entation tracking shipping and

shipbuilding developments. A fresh and thorough discussion among all parties under its aegis

could provide a catalyst for ideas

that could lead to lasting solutions.

Among initial measures put for

building and shipowning associations, and ship-financing sources

including commercial banks.

much fanlare in the northern city of Shenyang. The exchange, which bears a striking resemblance to a British betting shop, has two transaction windows, where bonds are sold. The bonds generate no interest, but buyers are entitled to participate in a draw for an apartment Much publicity also surrounded

the opening several weeks ago of a Shanghai "stock exchange," al-though only two companies have received approval from the People's Bank to issue stock at the exchange. Shareholders are restricted to a return of no more than 7.8 per

cent in dividends.

The Chinese Government has allowed such ventures as a means of ading the masses to part with their money. Chinese are reluctant to put money in the bank because of fears for its safety and the Government has tried to get around the psychological block by allowing various banks to issue bonds.

A very senior Chinese financial official confided that it would be "a very long time" before China has a "real" stock exchange.

# Kohl in regional elections

By David Marsh in Bonn

cial Democratic Party (SPD) yesterday suffered a crushing defeat in important regional elections in the

northern city of Hamburg.
Sizeable gains by the conserva-tive Christian Democratic Union (CDU) - ruling party in the Bonn coalition but in the Opposition in Hamburg for 30 years - last night gave Mr Helmut Kohl, the Chancellor and CDU chairman, another powerful boost in the campaign leading to the country's general

Last night's results, in which the SPD conclusively lost its absolute majority in the city, look likely to lead to several weeks of complicated coalition negotiations between the SPD and CDU over forming a

The anti-nuclear Greens ecology party boosted its share of the vote

coalition with the Greens. The SPD last night looked likely to have 53 seats in the new Ham-

burg parliament, against 54 for the CDU and 13 for the Greens. The outcome cruelly underlined a growing dilemma facing the SPD on a national level. It has been severely squeezed in recent months on both right and left flanks between the increasingly self-confident CDU and the Greens - which has turned itself into the natural party of protest against nuclear en-

Local issues, including a series of

But the setback in a city regarded as one of the SPD's principal power bastions is also likely to be interpreted as another damaging indictment of the leadership style of Mr Johannes Rau, the SPD's candidate

# **Boost for**

WEST GERMANY'S Opposition So-

elections on January 25. new government for the Hamburg

ward by Unctad economists is a scheme for reducing world ship-building capacity by 20 per cent. city-state.
With much of the vote counted computer projections last night gave the CDU the highest share of the vote with 42.4 per cent, up from 38.6 per cent in the previous Ham burg elections in December 1982. The SPD crumbled to 41.4 per cent from 51.3 per cent.

to 10.4 per cent from 6.8 per cent However the SPD last night ruled out any question of a Hamburg

ergy and other symptoms of the German industrial state.

municipal corruption scandals implicating top SPD members, as well

# Rhine pollution spreads

Continued from Page 1

tries, published yesterday in Bonn by the SPD, accused Sandoz of not taking adequate safety precautions in the chemical warehouse where the fire broke out. The report was drawn up after experts from the association visited the works last

Water authorities along the Rhine, which have closed down river-side numping stations to protect water supplies, have ruled out any general shortages. Several areas have, however, brought in emergency procedures, with supplies in two small towns near Bonn on off, and children and animals being kept away along its entire tength of the river.

to funnel the poisoned spill as quickly as possible to the North delta were to be closed to keep the band of polluted water from washing into estuaries where fish could

be endangered. River fishermen were advised to halt their activities until the pollution passes but there is not expected to be the same numbers of dead fish as in Germany. The level of toxic chemicals in the xiver at Lobith on the Dutch-German border was six times as high as normal yesterday,

# No shelter from the storm

THE LEX COLUMN

LAST WEEK'S Democrat recapture of the Senate may make every current assumption about the monumental US tax reform as full of holes as an old-fashioned real estate tax shelter. But that has not stopped the armies of investment professionals doling out advice on every subject from deductions on vacation homes to the earnings of furniture companies.

Most of America is aware that the Act is supposed to shift the bur-den of taxation - to the tune of some \$120bn - from individuals to companies, or rather their shareholders and employees. Tax bands for individuals have been reduced in number and severity, with a top rate of 28 per cent, while the corporate rate will fall from 46 per cent to 34 per cent at the expense of all manner of very generous deduc-

In fact, high-earning individuals will pay a 5 per cent surcharge so the top band is nearer 33 per cent than 29 per cent; IBM is not about to become a partnership. But capital gains will be treated broadly as

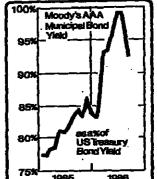
### Churning

The market has had no difficulty at all in churning portfolios out of the sectors expected to lose out (real estate, property/casualty in-surance, smokestacks and banks) and into the winners from the service industries, retailing, high tech and even tobacco. Relative yields on tax-advantaged bonds were rising as long ago as spring 1985, as the chart shows.

What the market cannot agree about is the big-ticket stuff: whether the reform will truly be neutral in revenue terms or will be rapidly adjusted in deficit-cutting exercises of the Gramm-Rudman type, what will happen to savings investment and what the national balance-sheet will look like a year or two away after the huge tortions of the transition period.

The most striking thing about the Act is its most un-American dislike of debt. But for the old system of high nominal tax bands, rising interest rates would have bust America in the early 1980s; but the offset of every sort of interest expense

Banque Paribas



sumer credit sustained a leveraged culture, exhorting households to suffering industries as steel of all gear up to the hilt - the household and gas should be regarded in the gear up to the bilt - the household sevings ratio is only just positive — same light is another matter; but it while companies were converting could be argued that they would equity into debt in leveraged takevers or stock repurchase schemes. their markets more efficiently and Once the new tax rates are even less painfully without their tax overs or stock repurchase schemes. obased in and the only deductible cushions household interest is mortgage pay ments on a mere two houses, there will be less urge for the public to borrow so as to sweat up its aftertax return. Companies might as well pay dividends on their equity rather than gear up on retained profits to offer shareholders capital mered – does not sound like a regains taxed at the same rate. Fall- cipe for saving. In the very shorting after tax rates of return on in- term, or rather the rest of this

### Borrowing

As the net cost of borrowing rises, companies and households will look more carefully where they invest their money: the retro-active abolition of capital allowances and longer depreciation schedules all round means that steelworks, bro-ken-winded racehorses and Upper ty use will engender corporate in-East Side high-rises have already gone to a discount. Much of the recent merger and acquisition activity in Wall Street may have been brought forward to enjoy the tax ernment delicit or a worsening cur boost not only of junk finance but rent account, the present tax re-also of depreciating the target comform may not last long on Capital pany's assets at stepped-up values.

US economy less resilient to high real interest rates - and borrowing

more sensitive to monetary policy.

ters intention to convert the US from a capital-intensive man turing economy into a sort of ser vice paradise, where undepreciable employees are paid a fortune for extracting earnings from fixed capital no more elaborate than a pencil; but the tighter depreciation rules tend to favour labour over capital.

In the case of the most inert form of capital - real estate - the market has now faced up to the monstrous overhang created by the old tax re-The downward trend in values

nicest neighbourhoods, as owner scrabble to realise their capital gains at the old 20 per cent rate be fore New Year's Day. Whether such have adjusted to excess of capital in

### Retirement

vestment will no doubt make the month, the cash from cheap capita gains and the remaining tax privi-leges on consumption might see a consumer Saturnalia even after the motor-buying spree of the third quarter. Further out, the picture

Obviously, rollicking of tion and weak investment would b the worst sort of treatment for the US correct account and the curren cy; but it may well be that the American public will soon wake up to the comparative virtues of savin vestment, tax or so tax. But if peo-ple decide that the main offset to higher savings is not to be higher Hill- or not without renewed looby Investors in the industries seen ing against that excessive saving as losers have cried loud in alarm, which has long been the hallman

Barclays Bank

# Chirac row over disclosure

BY DAVID HOUSEGO IN PARIS

MR JACQUES CHIRAC, the French Prime Minister, seems likely to be caught in an embarrassing political row after the decision by the Washington Times to publish the transcript of the off the record interview the paper held with him

The transcript confirms Mr Chirac did imply that the Israeli intelligence services were behind the atempt to blow up the El Al airliner in London last April. Mr Chirac according to the transcript - said that Chancellor Helmut Kohl of West Germany and Mr Hans Dietrich Genscher, the Foreign Minister told him they believed the attempt was a direct provocation by the Israeli services (Mossad), and that the Syrian Government was

E. F. HUTTON, the troubled Wall Street brokerage firm, has rebuffed a \$1.6bn\_takeover\_approach\_by

American Express, the US financial

it had held "preliminary discussion" with Shearson Lehman Brothers,

the brokerage arm of American Ex-

press, but that the talks had ended

It said "no formal offers were

made in the course of these discus-

sions, but Wall Street sources said

yesterday that Shearson had of-

fered to buy Hutton for between \$50

and were unlikely to res

World

BY WILLIAM HALL AND CHARLES HODGSON IN NEW YORK

Weather

sources said.

Both the West German Government and Mr Chirac have issued categoric denials of the Washington Times report. Mr Chirac met Chancellor Kohl in West Germany yesterday but both declined to com-

At the very least, the publication of the text is likely to undermine Mr Chirac's credibility in the han-dling of foreign affairs, while reviving old charges of his hotheadedness and impetuosity. Coming on the eve of the EEC

meeting in London on international terrorism and the prospect that both France and West Germany support limited sanctions against Syria, Mr Chirac's remarks tudes on the issue. This is likely to support of Britain

This offer was rejected by the Hutton board on Friday night, the

It is understood that American

Express is unwilling to proceed with a contested takeover bid for

Hutton. But Wall Street sources be-

lieve Hutton's future as an indepen-

dent firm remains in the balance. It

has been the subject of takeover

According to a report in the New

York Times, Hutton on Friday night

told Shearson that its board would

consider an offer of at least \$55 per

share or \$1.8bn. Hutton also report-edly wanted the offer to become

speculation for many weeks.

be underlined by the opposition in France, and not least by President Mitterrand, who is anxious to exert a stronger influence over foreign af-

Mr Chirac's gaffe is that he got carried away while talking off the record - as he has been known to do before. In involving the Israelis through the mouths of the West Germans, his aim was seemingly to minimise the scope of the sanctions against Syria. Mr Chirac's Government has no

wish for strong measures against Syria, which it sees as a key element in French policy in the Lebenon, and in preventing terrorism in also show up the contradictions and France. But Mr Chirac is under ambiguity in French official atti-France. But Mr Chirac is under

non-negotiable once Shearson had examined Hutton's finances, and to

be conditional on Shearson retain-

ing most of Hutton's senior man-

agement. Shearson was said to

create the largest securities firm in

have rejected these terms.

Hutton refused to com

Shearson would by some mea

# E. F. Hutton rebuffs \$1.6bn offer

as the row over the near-bankrupt Neue Heimat property group, cleary played a strong role in yesterday's Hamburg result.

the report yesterday, saying it had nothing to add to its statement. The Free Democratic party (FDP) the junior partner in the Bonn co-alition - unrepresented in the Ham-burg parliament for the past eight years - last night looked to have failed again to cross the 5 per cent Hutton, which was founded in San Francisco in 1994, reported a 22 per cent fall in earnings for the first nine months to \$43.6m years - last night looked to have failed again to cross the 5 per cent hurdle necessary to win a place in the city assembly

of Water Works ordered cities to

stop taking drinking water from the

Rhine, advised farmers to keep cat tie away from the river and sought

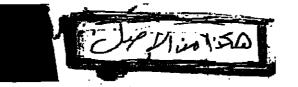
# SAVILLS Property advisors to the

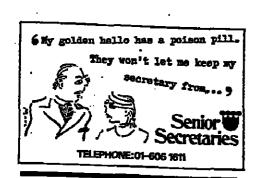
following financial institutions in the lead up to Big Bang.

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## SECTION II - COMPANIES AND MARKETS

# **FINANCIAL TIMES**

Monday November 10 1986



INTERNATIONAL BONDS

# FRNs struggle to stay afloat

TALK ABOUT reverse floaters and most lead managers spring to attended the superprint of the superprint tion with complex formulas linking coupons inversely to changes in Li-bor, much like Thursday's Y8.5bn issue for the Nordic Investment Bank, writes Haig Simonian in

However, the term had very different overtones last week for FRN traders struggling to control a market plunging headlong into the drink. In the circumstances, reverse

float sounded more like submerge. With Limean and Libid-priced issues reeling fastest, price falls were universal. Sovereign paper like the recent Belgium, New Zealand, Ire-land and Renfe deals - all priced at Libid flat – lost as much as 40 to 50 basis points over the week. Even "dream names" such as Australia and the UK had a hard job finding buyers. The UK's \$4bn floater was ing quoted at 99.20 late last week - 47 basis points outside its original 33 basis point fees. That shortfall alone has cost holders \$18.8m on aggregate, according to the calcula-

The reasons were clear. Libidfunding themselves at or above Li- Province of Alberta issue, which

there is the chance of a currency play, but not when there is a heavy overhang of paper.

come. Japanese buyers' slimline slow start might trigger problems appetite for long-term US Treasury for the entire sector this week. Bonds at last week's auctions depressed a market which had altitle first place? Predatory mandate ready discounted healthy Japanese buying interest. Friday's US unemployment figures, suggesting a rather more buoyant economy than expected, added to the gloom as interest rain mits past; precauty manual financial buying interest. Friday's US unemployment figures, suggesting a new. Nor, in the past, has it been particularly expensive. Moreover, even Libor-funded banks found terest rate cuts receded. A marked absence of retail demand for float- its from Limean and Libid issues ing rate paper throughout the week as many investors remain chary about the dollar's stability orougant to a close a bad week in the FRN could it all have been award the first place? In the present market hanks would be soon to isabout the dollar's stability brought cern about too many perpetuals, proved to be unfounded.

Libor-based paper also suffered, though by no means as heavily as Limean and Libid issues, with falls of around 5 to 10 basis points. Not even rarity value and generous priMeanwhile, Citicorp's perpetual

issue was trading at 99.50 to 99.55, helped to some extent by the relaoverhang of paper.

There was gloomier news to FRNs. Some dealers suggested its

> they could make good trading profagainst this summer's bullish market when expectations of US inter-

> ing at par and a heavily discounted Libid note - except that investors psychologically prefer the yield of the Libor-priced paper?

The prospects for a continuing bloodbath in the FRN market this week look fairly high. There were based paper costs money for banks cing at Libor plus 1/2 helped the bargain hunters around on Thursday and some prices stabilised but bor. Accepting a cost of carry may was trading exactly on its fees at the sector shed another 5 to 10 basis

points in Friday's trading. Plenty of paper has been finding its way back to lead managers as demand remains weak. Moreover, the prospect of further interest rate cuts is

now much more limited. On the other hand, there are still borrowers in need of money despite the usual downturn in activity to wards the end of the year. There are always opportunistic lead managers spotting issuing windows Moreover, some may still be ready to hold paper on their books.

here, the Australian dollar sector showed signs of firmness to-wards the end of last week. Leadmanagers took advantage with three new issues on the back of a very firm exchange rate, a healthy domestic market and favourable Swiss and German Press comment. Australian dollar Eurobond volume is still not up to its April-May nighs but business is running at around twice the level of three to four weeks ago, according to Hambros

Meanwhile, fixed US dollar Euro bonds were flat over the week, with prices rather lower on Friday, especially after New York's opening West German and Swiss markets

### **EURONOTES AND CREDITS**

# Bankers face still lower facility fees

A FURTHER downward shift in fa- is now perceived to have been well cility fees for Euronote loan facili- and truly broken. The level of the ties seems in prospect following the facility fee is a key ingredient to the tight terms announced last week on terms of a loan facility as it reprea \$200m deal for Rhône-Poulenc, the French chemical company, banks over the life of the deal. writes Peter Montagnon in London. 4 basis points flat for its seven-year facility for Spanish state railways, deal, which is better than rates so expected to be given a mandate this far obtained by French state agen-week. Expectations are that they far obtained by French state agen- we

sents the bread-and-butter return to

Now bankers are looking to see Rhône-Peulenc is paying a fee of what the terms will be on a \$300m

date on a \$120m World Bank co-financing deal shortly. Meanwhile there is a fairly

steady flow of corporate facilities entering the market. These include a \$300m, seven-year deal for Trans-Canada Pipelines led by Morgan Guaranty with a facility fee of 10 basis points and a maximum margin of 15 points. CIBC and Morgan

ranging a three-year \$150m deal through Chase Asia and AMP Capital Markets. This carries a 7% point facility fee and a maximum margin of 15 basis points over Libor.

Laird Group has become the latest UK company to announce plans to tap the sterling commercial paper market. It has appointed S.G. Warburg and Samuel Montagu cies. Although many bankers re will be extremely tight, although Guaranty are also arranging a dealers on a £100m programme ungard this fee as tight, expectations one saving grace is that the deal is \$200m, five year facility for Fireder which paper can be issued in are that other horrowers will try to likely to be on the short side with a mans Fund of the US which carries sterling or in US currency. S.G. ratchet down the terms in a similar maturity of only six years.

A number of fairly sizable opera- and a facility fee of 8½ points.

Samuel Montagu are also dealers ratchet down the terms in a similar maturity of only six years.

The basic message is that the five tions are in the pipeline, including basis point harrier for facility fees of Algeria and Camer in the pipeline, including unit of State Bank of Victoria, is ar
string or in the State State of the control of the pipeline, including the control of the pipeline, including unit of State Bank of Victoria, is ar
string or in the State State of the pipeline, including the control of th

### Insurance broker incurs loss of \$900,000

By Our New York Staff

ALEXANDER and Alexander, the worki's second largest insurance broker, reported a third-quarter loss of \$900,000 after taking a \$16.6m charge from discontinued operations.

The company's net income fro continuing operations was \$15.7m or 38 cents a share, compared with \$17.4m, or 46 cents a share, in the same period last year.

A loss from discontinued opera tions of \$15.3m in the year-ago quarter made the final net \$2.1m or l cent per share.

Operating revenues increased to \$267.4m from \$238.3m last time. For the nine months, the compa ny showed net profits of \$44m, or 99 nts a share, against \$23.6m or 63 cents a share in the 1985 period on revenues that rose to \$786.4m from

A&A also announced yesterday settlement in a case brought against former auditors of the Alex ander Howden Group. A&A said the settlement provided for the payment to A&A of \$24m by Josolyne Layton-Bennett, De Paula Turner Lake and Peat Marwick Mitchell

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move to acquire the necessary large disk drive technology for its main-frame computers. However, a new generation of memory storage disk drives ran into serious technical problems and resulted in heavy

# Wickes buys big textile producer in \$1.16bn deal

ing producer of textile products, for \$1.16bn in a cash merger.

Wickes said it would begin a tender offer today for approximately 21.8m Collins & Aikman shares out-

standing at \$53 per share. from bankrun Mr Sanford Sigoloff, Wickes January 1985. chairman, said that New York- In August t based Collins & Alkman would operate as a separate unit with its the same of t

coverings, reported net profits of ed. \$66.4m last year on turnover of In its last financial year ending in \$1.1bn. Its stock closed \$2% up at January, Wickes made profits of

BURROUGHS, the Detroit compu-

The new company, which will re-

tain the Memorex name, will have its headquarters in London and

manufacturing plants in Belgium, Ireland and southern France. It will

employ about 6,000. Mr Giorgio Ronchi, the Italian chief executive

of the new group, said that it will fo-cus on the growing IBM plug com-

patible and media markets and will

continue to operate in much the

Burroughs paid \$117m in 1981 for the California-based Memorex in a

same way as in the past.

**Burroughs sells** 

ter maker, is selling the bulk of its formerly troubled Memorex computer peripheral operations for \$550m \$1.5bn of non-strategic assets following its \$4.8bn merger with Sperseveral senior Memorex executives.

WICKES, the US building products \$38 on the New York Stock Ex- \$78.1m on turnover of \$2.8bn. Its

Wickes, which filed for Chapter day. 11 protection from its creditors in Mr Sigoloff said the acquisition of a big acquisition since emerging from bankruptcy proceedings in

Owens-Corning Fibreglas. Earlier Wickes' \$1.23bn offer for Dallasown management team.

Collins & Aikman, which produces textiles products and wall based National Gypsum was reject-

Burroughs' decision to sell the

that Burroughs will announce a

buyer for its aerospace and marine group before the end of the year in a move which could raise another

Mr Michael Blumenthal, Bur-

rough's chief executive, said yester-

day that under the restructuring plan Burroughs would retain Mem-

orex's technology in "high-end storage devices," thus giving it a

strong proprietary position in this

key element of total storage sys-

and retail group, said it had agreed change on Friday before the an-to acquire Collins & Aikman, a lead-nouncement. Stock was unchanged at \$4.50 on the American Stock Exchange on Fri-

April 1982 when it reported a Collins & Aikman was an excellent \$143.5m loss, has been considering fit not only because of the added dimension that it brings to Wickes home furnishings and automotive segments, but also because of the resulting synergy it provides with businesses within those segments." He added that Mr Donald McCul-

lough, Collins & Alkman chairms would join the Wickes board. Mr Sigoloff said that the tender offer would expire on December 9 unless extended,

# **Duta property**

placed under Memorex for \$550m receivership

> DUTA, the publicly-listed property company controlled by Datuk Yap Yong Seong, a Malaysian busi-nessman, has been placed in receivership, Reuter reports from Kuals

Lumpur.

The action was taken by Perwira Habib Bank. Coopers and Lybrand, the accounting firm, has been appointed receivers and managers.

Last February, Datuk Yap, popu larly known as Duta Yap, lost control of Sealion Hotels, his major publicly listed vehicle, when the Standard Chartered Bank, his main banker, appointed its own nominees to manage the company. This follows the discovery of big losses in share dealings by one of its subsidiaries, Sealion Investments.

tems technology."

Mr Ronchi said last night that the For the year ending December last year, Duta has accumulated parts of Memorex being sold by losses of 9.33m riggit (\$3.5m) and loans of 30m ringgit of which 6m is Burroughs had remained profitable throughout and it was intended that owned to Perwira Habib Bank. the new Memorex would seek a stock market listing in New York

Shareholders funds amounted to and London as soon as possible | 44m ringgit.

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Treasury Yields

US MONEY AND CREDIT

# Re-funding rush hits government bond prices

PRICES in the US government bond market fell by more than two points in some cases last week, but traders blamed the sell-off on indigestion problems associated with the November re-funding rather than the out-come of the mid-term US congressional elections.

Analysts had been expecting a much closer battle for control of the Senate and had also been or the senate and had also been anticipating that the recent cut in the Japanese discount rate would cause Japanese investors to snap up the lion's share of the US government paper on offer at last week's auctions. In both recentains offer at last week's auctions. In both respects, the forecasters were rather wide of the mark. Mr David Jones of Aubrey G. Lanston noted: "Street profes-sionals made the initial mis-take of rushing in and hidding the days of the days. too aggressively for the Treasury's record-sized \$29bn refunding package and leaving retail investors (both domestic

and foreign) in the dust."

The performance of the various issues underlines what happened. A week ago the yield on the new three-year notes (6) per cent, due 1989)

US MONEY MARKET RATES (%) 7 wask 4 wicz ago ago 5.71 5.06 5.12 5,87 6,85 5,68 US BOND PRICES AND YIELDS (%) 7.30 8.03 7.88 8.63 9.25 9.05 Seven-year Treasury
25-year Treasury
30-year Treasury
New 10-year "A" Financial
New "AA" Long uniting
New "AA" Long industrial 7.94 N/A 8.36 9.20 9.00 N/A - 15 - 14 - 15 7 27 Mil rose by \$1.7bm to \$704.2bm. Source: Selomon Bros (estimates).

on the first two issues.

The average yield of 6.42 per cent on the three-year notes was the lowest in 10 years, and the 10-year notes were sold at an average yield of 7.25 per cent. Sensing that demand was not proving to be as strong as anticipated the average yield on the \$9.25bu of Treasury 7}

enthusiasm was such that with the \$6bn-plus they intraders drove down the yields vested in the May re-funding. for example.

By the end of the week investors in the new Treasury issues were nursing heavy losses on their investment and the average yields on the threeand 10-year issues had risen some 20 basis points above the midweek auction levels. Mean-while, the price of the new long

The indigestion in the US Reserve will probably delay credit markets was not helped by Friday's news of an un-expectedly large 298,000 increase in non-form payrolis in October following an upward national product will grow by revision in the September 2 per cent or less in the first figures. Aubrey Lanston's Mr quarter of 1987, "which leaves figures. Aubrey Lanston's Mr Jones senses that "a major change in the market's perception of the near-term economic and prospective Reserve responses autlook Federal appears to be under way."

He says that the latest economic data reinforce the more positive tone of earlier September data on construction spending, factory orders, leading economic indicators, and new homes sales. They also follow a welcome drop in the size of the monthly US trade deficit.

Analysts are now talking in terms of the pace of US economic growth rising from the 2.4 per cent in the third quarter to perhaps 3.5 per cent in the current quarter. As a result, hopes of an early cut in the discount rate are fading fact. notes (6) per cent, due 1989) on the \*\*\*2500 of Treasury 72 while, the price of the new long fast. The West Germans have was being quoted at 6.45 per cent, due 2016, was bid up bond had slipped to 9837, where cent on a when-issued basis and to 7.54 per cent but this was the yield on the 71 per cent not enough to entice Japanese level it is yielding some 25 to follow the Japanese and cut notes, due 1936, was being investors, who are estimated to parable dated issues at the May the run-up to the auctions, of the new long bond compared and August re-fundings. Street is that the Federal fast. The West Germans have

any further interest rate cuts until the new year. Smith Barney, for example, believes that the US gross open the good possibility of a discount rate cut at that time." However, most analysts believe that the Federal Open Market Committee meeting last

week probably voted to leave monetary policy unchanged. One piece of good news for the credit markets has been the behaviour of the dollar in the aftermath of the elections. It remained remarkably stable at around DM 2.06 and Y163 following the news that the Democrats now control both Houses of Congress, Nevertheless, the recent stability of the US currency has surprised some foreign exchange experts who still think that it could resume its downward decline

in the not too distant future.

Federal Reserve Monetary Target

On the political front, the and its aftermath is "probably general view on Wall Street is more the directions that might that last week's election results be indicated for policies after were a "non-event." in the 1988." By the middle of next short-term at least. Mr Michael year, Dr Sinai believes that a major uncertainty facing the says that he does not think that US financial markets will be the release of the October industrial production and retail sales figures, scheduled for Friday morning. The absence of cut rate the release of the october industrial production and retail sales figures, scheduled for Friday morning. Metz of Oppenheimer and Co says that he does not think that the outcome will lead to any significant change in administhe politics and economics of the US in 1989 and 1990." tration policy nor does he think that it will force the Government to "address the real problems we face." However, over the next few weeks the US credit markets will be taking less notice of the political power plays in Washington than the behaviour of the dollar and attempts to Dr Allen Sinai of Shearson Lehman Brothers says that the

fix the price of oil at around

10.77 9.36 8.70 8.46 7.66 7.66 8.39 7.06 8.39 7.06 8.30 7.22 8.16

\$18 a barrel. On the economic The absence of cut rate financing is expected to have led to a drop of around 3.5 per cent in retail sales while industrial production is forecast to have risen by around 0,2 per cent.

YEN STRAIGHTS

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Asian Dev Bk 7-, 94
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William Hall

### FT/AIBD INTERNATION AL BOND SERVICE

real importance of the election

# Judgment reserved on Chancellor's strategy

ket can pehaps be congratulated for avoiding the trap of judging Mr Nigel Lawson's autumn statement on its electoral merits.

A week is always said to be if an election is called as early months at least before the Chancellor's strategy is judged

by the voters.

It was only three weeks ago that Mr Lawson's Mansion House speech was accorded such disapproval that sterling fell to a new low against the D-mark. Since then, the pound has made a steady nothing y recovery, although has fundamentally changed

Two factors entirely beyond the control of the Treasury came to the rescue — the sur-prise dismissal of Sheikh Yamani and the accord between Japan and the US - but neither

one can be sure this will last. minor miracles of Mr Lawson's

been a shift in the priorities of the Organisation of Petroleum Exporting Countries and a serious attempt will now be made to boost prices. But, as is so often the case with this divided cartel, nothing is certain. As for the US/Japan pact, senior British monetary officials said at the time it should have no impact either on sterling or on British

interest rate policy.

Those opinion polls showing the Conservatives in the lead also gave a fillip to the pound.

And no doubt they provided a more sanguine background to the Chancellor's extraordinary frankness last Thursday about missed spending targets. But opinion polls are notoriously fickle. The BBC Newsnight's latest poll on Friday showed Labour still holding on to a marginal lead over the Tories. The foreign exchange and UK equity markets on Friday happily brushed aside the

The sense of excited anticipa-

tion is rather like that of modern children panting for Christmas presents when Father Christmas appears in department store grottos in mid-October. It is a long wait.

at the end of last week, however modest, was at least a taster of the deep worries about the Chancellor's "trust me"

There is no doubt that the tolerance of the current consumer boom, surging bank lending and extra spending and likely tax cuts next year amount to a high growth strategy and the Treasury's forecast for 3 per cent growth next year is not totally implausible. What seems clearly optimistic

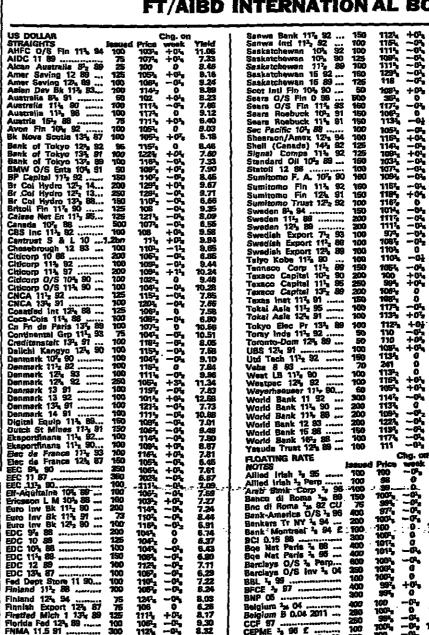
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antumn statement forecasts in is the forecast of 3½ per cent favour of pinning hopes on the retail price inflation late next response of voters—always year. Embodied in this prediction is one of the most notable assumptions of the antumn statement—that the rise in manufacturing until always one to the statement. manufacturing unit labour costs will slow to 2½ per cent next year. Another key assumption is that sterling stays at current levels, through higher interest rates if needed.

The prediction of a modest There may be something of filible current account deficit this in the gitt-edged market as depends on the expectation that well. But the decline in prices manufacturing industry will respond swiftly to demand

Much of this uncertainty is probably adequately provided for in current long gilt yields, and if sterling continues to be buoyed by political factors, the glit market may be able to make some headway. But pre-dictions of a £10bn public secdictions of a riven puone sec-tor borrowing requirement next year by several City securities houses will keep the lid on any outright enthusiasm for gilts.

**Janet Bush** 



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71/4 % Bonds due 1996

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First Chicago Limited

LTCB International Limited

Manufacturers Hanover Limited

Mitsui Trust International Limited

Privatbanken A/S

Copenhagen Handelsbank A/S

Den Danske Bank

October 1986

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# CITICORPO

\$200,000,000

71/4 % Notes due October 16, 1989

Goldman Sachs International Corp.

Citicorp Investment Bank Limited

Daiwa Europe Limited

Sumitomo Finance International

Banca Commerciale Italiana

Bank für Gemeinwirtschaft Aktiengesellschaft

Bank of Tokyo International Limited

Crédit Agricole

Crédit du Nord

iBJ international Limited

Mitsui Finance International Limited

Nomura International Limited

Saitama International (Hong Kong) Limited

Tokai International Limited

Banca Manusardi e C.
Bank of Montreal Capital Markets Limited

Banque Bruxelles Lambert S.A.

Crédit Lyonnais

Genossenschaftliche Zentralbank AG Wenna Mitsubishi Trust International Limited

Mitsui Trust International Limited Prudential-Bache Securities International

Takugin International Bank (Europe) S.A.

Toyo Trust International Limited

Yasuda Trust Europe Limited

October, 1986

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# Nippon Telegraph and Telephone Corporation

Can. \$200,000,000

9%% Notes due 1991

Goldman Sachs International Corp.

Daiwa Europe Limited

Algemene Bank Nederland N.V.

Banque Paribas Capital Markets Limited

Deutsche Bank Capital Markets Limited

Generale Bank

Morgan Guaranty Ltd

Nippon Kangyo Kakumaru (Europe) Limited

Orion Royal Bank Limited

Salomon Brothers International Limited

Swiss Bank Corporation International Limited

Union Bank of Switzerland (Securities) Limited

Yamaichi International (Europe) Limited

Prudential-Bache Securities International Société Générale

The Nikko Securities Co., (Europe) Ltd.

Societe General

Sumitomo Trust International Limited

Bank of Tokyo International Limited

Credit Suisse First Boston Limited

DKB International Limited IBJ International Limited

**Toronto Dominion international Limited** 

S.G. Warburg Securities

Nomura international Limited

Yasuda Trust Europe Limited

October, 1986

### **SWISS EQUITY WARRANTS**

# Novel instruments catch on immediately

BY JOHN WICKS IN ZURICH

A NEW concept has been intro- for-one or 10-for-one basis after a duced to the Swiss equity market in given date and at a pre determined the past few days - and has caught on immediately. On October 31, BZ Bank Zürich announced the placing of 100,000 covered warrants exchangable against registered shares of Cha-Geigy, the Basic chemical company. Within less than a week four similar placements followed and more seemed to be on the way.

In each case, shareholders of the companies in question have provided a pool of shares to be frozen on a blocked account until the warrants are exchanged or expire. These shareholders receive the price of the warrant and the eventual price of the share, as well as earning dividends in the meantime and retaining full voting rights. The warrants are going primarily to institutional - and foreign - investors, although growing specula-tive demand will probably soon put

many of them in the hands of indi-

share price. This is higher than present market quotations but will almost certainly lie substantially below the price prevailing when the three-year warrants mature.

Although the idea of covered warrants is by no means unknown elsewhere, the Swiss version is something special. At least initially, it refers specifically to registered shares, which play an important part in the Swiss stock market but ited. Entries into the corresponding share register are watched over jeakusly by the issuing companies, particularly with a view to re-stricting or prohibiting voting rights from passing to foreigners.

Such in-built precautions became significent not least during the Second World War and at the time of the massive petro-dollar recycling of the 1970s. Although unregisviduals at home and abroand. War-tered shareholders do, of course, rant-holders are entitled to ex- still receive dividends, probably no change them for shares on a one more than about 5 per cent of the involved in warrant transactions

overall registered-share volume is will, for registration considerations, their shares for the duration of the currently held by foreigners and doubtless finish up almost entirely warrant, for example, in effect lose other unregistered interests (ie 'un- in Swiss portfolios. welcome" Swiss shareholders).

The warrents are thus very attractive for foreign investors. Although these will be unable to register any shares purchasable against their warrants, they do have the likelihood of buying shares at a guaranteed price which can be expected to be well below the actual 1969 quotation plus the warrant premium.

According to Mr Martin Ebner, one of the founders of the young and innovative BZ Bank Zürich, the registered share warrant has a number of advantages. He sees it as anticipating structural alterations in the Swiss market – where traded options business is to begin in 1988 - and at the same time helping to popularise equities with such Swiss titutional investors as the hitherto ultra-cautious pension funds.

This reference to Swiss investors

underlines the fact that the shares

a couple of years. He says this should also stimulate the prices of registered shares, traditionally well below those of bearer shares of the substantial number of registeres same company and with an unrealistically high yield.

Apart from this, Mr Ebner points

to the opportunities for "frustrated"

investors in London and other for-

eign centres who now at least have

a chance to ride along with the up-

wardly mobile registered shares for

the virtues of covered warrants. Swiss Bank Corporation, Crédit Suisse and Bank Vontobel all placed warrants last week, as did BZ Bank Zürich in a second series, this time for Nestié. Union Bank of could be interested.

Mr Georges Streichenberg, a gen

their power to dispose over their holding for the period – and run the risk of having to buy it again in poor market conditions at maturity.

Mr Walter Zeller, head of the fi-nancial department of Ciba-Geigy. for instance, admits to certain mis givings." The warrants, he explains, ve again raised the old question as to what would occour should a shares pass to investors unable to be entered into the share register.

Other banks have also realised The Swiss Bankers' Association is also looking at whether it ought to issue some sort of recomme tion to members in respect of the sales of registered shares to interests unable to be entered into share registers. At least some sort of Switzerland had indicated that it warning is thought to be called for. It is also unclear as to whether the existence of the warrants would limit the freedom of companies to eral Manager of Swiss Bank Cor-poration, points out some possible issue their own warrants, as neces disadvantages of the covered war- sary in connection with bond bor-

# GTE set to thwart takeover bid with share repurchase plan

GTE, the US telecommunications GTE also announced an increase planned to resell 5m of its repurand electrical equipment group, has in its quarterly dividend of 19.5 chased shares to meet the requiretaken action to thwart a possible cents to 91.5 cents. The new annual ments of its employee stock purunfriendly takeover bid by announdividend is \$3.56 per common share. chase and savings plans.

one or more purchasers," according shares from time to time on the 4 per cent of the company's 129m to Mr Theodora Breaks shall also be shall be shall cover about the company's 129m. to Mr Theodore Brophy, chairman. open market. The company said it common shares outstanding.

Digital Equipment, the US minicounts for 4.7 per cent of the compathird quarter net profits to \$325m,
ny's stock and could cost \$620m, followed "unusual share accumula-

The repurchase plan covers abo

### NEW INTERNATIONAL BOND ISSUES Offer view U.S. DOLLARS O.S. DOLLARS Heakya Corp. ¶† Creik Agricole † Brace Coron. Italiane † Society for Saviluga (nj (b) †† Inspectarate let. Im ¶† Sankya Alexainian ¶ Toyo Alexainian ¶ Briefly lav. Deursans † Province of Alberta † † Trovince of Alberta † 3.750 7.128 3.500 1991 1991 1993 1991 6.124 189 588 759 7.222 Citizon 11 Town Real Estate ¶ CANADIAN DOLLARS th file of Arms. † Montreal Trest Co. ‡ C. lesh & Co. (H. K.) ‡ AUSTRALIAN DOLLARS Accessed First, of Assett, ‡ 1911/2 BM Australia ‡ Landeshauk Statigart ‡ 1929 1991 D-MARKS 2.258 2.768 -2.508 3.353 214 234 216 6 Settsu Corp. ¶‡ 180 188 Kenmood Corp. ¶‡ Murojena Manoisc. ¶‡ Destache Benk Finance \$‡ SWISS FRANCS SWISS FRANCS Yuste Feesthalm \*\* 9 ; Tate & Lyle 9 World Bank ; Feji Seillo \*\* 9 ; FAI Far. Services L. F. Rothschild ; Table 9 4.567 Scool Bus. Fin. Corp. ; Tsazaki Desti Kagya 🤊 FRENCH FRANCS 8.375 CURLUERS 1997 8.5be Nordie levestment Bk. (c) †1 \* Not yet priced. ‡ Final termt. \*\* Private piecement. 5 Comertible. † Finaling rate mets. ¶ With equity vegrants. ∯ With bood warrants. II Correccy-Echael. (a) 50m tap. (b) 45 over 5m Liber. (c) Top issuep. (d) Returns FRM Subal to 6m Liber. (a) Liber + (f) Perpetual FRM. (g) 46 over 3m Libid. Hote: Yields are calculated on ASIS basis.

### **BankAmerica** unit sought by consortium

By Alan Friedman in Milan

A CONSORTIUM of 209 banks which are members of the Visa credit card system in Italy has like to be considered a potential d'Italia, the Italian bank subsidiary of the US BankAmerica

Mr Mario Giglio, managing director of Sardinia's small Banca Popolare di Sassari, said at the weekend, however, that he thought the Italian central bank would probably prefer to see a foreign buyer for the BankAmerica subsidiary. The asking price is around L900bn (\$640m).

Mr Giglio said he thought the central bank would not wish to see an outflow of this amount from Italy, which would be the case should an Italian institution acquire the Bank-America unit.

Among the potential buyers of the 98-branch BankAmerica subsidiary are Deutsche Bank, Citicorp, Dresdner Bank Midland Bank, and Banca Com-mercial Italia.

# Outokumpu set for FM 200m loss in year

mining and metallurgical company, expects to incur a loss of FM 200m (\$40m) this year fall in metal prices. In 1985

The result for the first eight year is expected to grow by months of the year shows a 45 per cent to FM 7.3bn from loss of FM 100m before appro-

OUTOKUMPU, the Finnish priations and taxes. Meanwhile consolidated turnover rose by 35 per cent to FM 4.6bn for of FM 200m (\$40m) this year the period. This is mainly due in the wake of the dramatic to acquisition of Metallwerken and Wirsbo Bruk, two Swedish Outokumpu produced a profit copper refining companies, and of FM 329m before appro- Tara Mines of Ireland.

kumpu's president, says that year to be worse than 1985 but was still surprised by the dramatic fall particularly in the prices of nickel and cobok. Finland's largest ●Nokia.

Mr Pertti Voutilainen, Outo- Professor Pentti Kouri, advisory director Boston and a member of the board of directors at Nokia.

The deal includes automation energy production as well as instrumentation. Amoual turnprivately held company, will over of these sectors totals sell its industrial electronics of the Finnish company catalyst, which is controlled by price has not been disclosed.

## Hartogen Manila award

covering 1.4m hectares offshore in shallow water in the Sentry in the south of the country, the Bank reef prospect of the Suin first such approval granted by Sea about 500 miles (800 km) the administration of Mrs south-west of Manila.

drilling of one well in conjunc-

# HARTOGEN ENERGY, the tion with local partners which Australian oil and gas explorer, have agreed to take a 50 per has been awarded a licence by cent share of the costs, the Philippine Government The consortium aims to drill

Corazon Aquino.

The operations will mark the raise A\$72.5m (US\$46.5m) resumption of oil exploration through a planned placing of a in the Philippines which stopped completely in 1984.

With Australian Gas Light The project, which will cost Company (AGL), the New South about US\$5m, initially involves Wales utility, Our Financial

## Advance at Power Corp.

Canada, holding company of C\$77.5m, against C\$50.6m, aris-Montreal financier Mr Paul Des-marais, and its 70 per cent-owned Power Financial Corpor-stion (PEC) have a contation (PFC) have reported higher earnings for the third quarter and nine months. Power Corporation's nine-

month net earnings were C\$97.9m (US\$70.5m) or 75 cents a share against C\$82.4m or 70 cents a year earlier. Thirdquarter earnings were C\$31m or 23 cents a share against C\$28.6m or 24 cents. These

POWER CORPORATION of figures exclude special gains of

ings of C\$98.4m or C\$1.13 a share against C\$85.1m or 98 cents, before special gains of C\$137m against C\$1.7m, also arising from sale of shares in a subsidiary.

Power Financial has been undergoing a restructuring this year. The control of three finan-cial institutions will as a result be held directly by PFC,

All of these securities having been sold, this announcement appears as a matter of record only.



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Yen 8,000,000,000

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November, 1986

**NEW ISSUE** 

NOVEMBER 1986

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Daiwa Europe Limited Fuji International Finance Limited

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NOVEMBER 1997

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Convincing shareholders to stay in The first time restive share-holders suggested that Imperial Continental Gas Association should be broken up and some of its assets sold, the management, violently opposed to any such scheme, succeeded in convincing the dissenters that their long-term interests were better served by keeping the company in one piece.

company in one piece.

However, that was more than 150 years ago, and shareholders in 1826 were a pushover, knowing nothing about bid battles, let alone about leveraged buy-

This time the management will have to fight much harder if they are to thwart Gulf Resources, the pint-sized US company which is trying to buy IC Gas with a view to liquidating about half of its assets. It could be argued that IC Gas is such a natural for a

Gas is such a natural for a breakup plan, standing on three legs which barely touch at the top, that it is remarkable that no one had thought of it before. There seems little overlap between its Calor Gas subsidiary its portfolio of Relgian between its Calor Gas subsidiary, its portfolio of Belgian
interests, which include
minority stakes in Petrofina
and three Belgian utilities, and
between Century Power and
Light, the North Sea oil and
gas company, of which IC Gas
owns about 60 per cent.
While Burmah Oil, which with
its Castrol Oil subsidiary is the
nearest stock market equivas.

nearest stock market equivalent, has been a favourite take-over candidate for more than 10 years, IC Gas has passed un-noticed until about a year ago. Indeed, with sales of about 2500m, IC Gas "may have been the market's largest forgotten stock," says David Gray of James Capel. Until 1980, the City was only dimly aware of the company—information was scarce about its doings, it had



Mr Michael Rendle, deputy chairman of IC Gas

holders, and the little turnover in the stocks was handled by the company's own brokers. When the oil started to flow from the North Sea fields in which Comments which Century held a stake, City analysts turned their attention to IC Gas for the first time.
They found less of an energy group than a staid holding company which over the years had shown almost no appetite for new investments and divesti-

Its Belgian portfolio is a hangover from last century when IC Gas consisted of a string of European utilities most of which were sublost nationalisation.

The company took on its present form in the 1960s, when Century was established to sooner bought, than CompAir exploit the new gas finds in fell into recession, and after a the North Sea, and when IC Gas good deal of restructuring was

Imperial Continental Gas Share Price

**UK COMPANY NEWS** 

Lucy Kellaway examines the bid to break up Imperial Continental Gas

took full control of Calor Gas. Since the 1960s, Calor, which even then was thought to be a mature business, has continued mature business, has continued to grow, breaking into new markets and becoming increas-

ingly efficient. Century acquired stakes in the major producing oil fields Forties and Maureen, and by 1985 was making profits of £31m, while the Belgium investments year after year produced a steady if unexciting stream of cash.

On the whole things have bumped along peacefully for the company with two exceptions. First, it decided to broaden its base, and — against the advice of the City -plunged into the purchase of CompAir, a manufacturer compressed air equipment. No sooner bought, than Compair sold last year for less than IC Gas had paid for it. tunities exist or to exploit the scope for High Street show

The second upset has been the fall in the oil price which has reduced to almost nothing Century's likely contribution to profits. However, this will be offset at least in part by the purchase costs. happy effect of lower oil prices on Calor's gas purchase costs. As far as Calor itself goes

The Compair sale left the company with cash and a publicised intention to try again at establishing a fourth leg to the group. Mr Michael Rendle, an ex-managing director of BP, was brought in and is now leading the search, which he says could involve some kind of branded product, and perhaps something with bases in Europe. So far nothing has been found, and IC Gas is not going to rush

into anything.

A few months ago share-A few months ago share-holders thought this mixed hag of prospects was worth about \$80p a share. Enter the Barclay twins, the British investors behind the Gulf bid, and they find they are now being offered

530p.

If IC Gas is to persuade them If IC Gas is to persuade them from accepting such an offer, it must first convince them that it is too low, which might then produce a higher offer neither from Gulf or from elsewhere. But if it wants to keep its independence it must be able to demonstrate the efficacy of the group in its present form.

Mr David Barclay challenges
IC Gas on a number of
grounds, complaining that:
CompAir was a "disastrous
diversification" which does not bode well for future acquisi-

tions;
The company missed a floating off Century early last year;

Calor has failed to market itself in Europe, where oppor-

opportunity" in not

 The higher profit likely to be produced by Calor this year is a windfall, arising from the effect of low oil prices on gas

the record seems easy to defend On the management of the group as a whole, the case is less clear. If IC Gas missed the top of the oil cycle, then so did everyone else. However, its decision at the top of the cycle to make a major investment in just before oil prices fell, was

an unfortunate one. However, as the component parts operate more or less auto-nomously it is difficult to see what contribution is being made by IC Gas itself.

"The whole point of the holding company is that there is some value added to the centre, but with IC Gas, this seems to be lacking," says Mr Michael Unsworth of Smith New Court Agency.

Mr Michael Rendle would strongly deny any such claim, arguing that the group is well balanced between upstream (exploration and production) and The whole point

ploration and production) and downstream (selling and distributing oil products). Further-more, he says that growth has been made possible by the Bel-gian investments which have provided financial muscle, and put up cash against heavy investment outlays.

luctantly admits that the time may have come to sell the in-vestment portfolio. "If our do things to bring some of the cash forward," he says, However, the eal task, he says is " to show them that there is more in it for them if they stay in."

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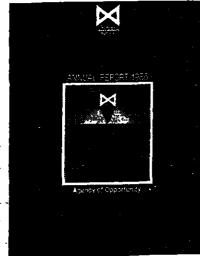
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	Nov.	Nov.	Nov.	· Nov.	Nov.	0ct. 31			Since Co High	Explication Low
	82.58	83.10	83.19	83.02	83.19	82.60	94.51	80.39	127.A	49.18
Government Secs	89.02	89.15	89.15	89.11	89.15	88.87	97.68	86.55	150.4	50.53
Fixed interest	1317.2	1303.9	1296.1	1294.3	1294.1	1285.4	1425.9	1094.3	1425.9	49.4
Ordinary		291.5	300.7	281.2	271.3	ZT7.2	357.8	185.7	734.7	43.5
Gold Mines	300.1		813.16	810.98	811.26	807.27	832_39	664.42	632.39	61.92
FT-Act All Share	822.25		1644.4		1639.2	1632.1	1717.6	1370.1	1727.6	986.9
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# What's stopping vour trader etting the best deal?

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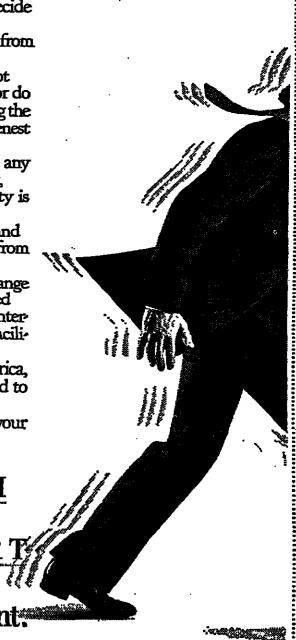
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enough momentum left from the

publicity campaign to ensure a

healthy aftermarket -- at least

so the advisers must be ardently praying. However, the "former activities" also point up the risks any leisure entrepreneur runs. The stripping out

of Voyager, the closure of film finance and the sale of the

island improves the quality of earnings radically and will, hopefully, also ease the tax charge a bit. Virgin as floated

has as its core a well diversified music rights business with a strong back catalogue from which to issue endless greatest

hits albums on compact disc and there has to be lots of up-

programme of disposals, borrow-

ings had been substantially reduced to £5.3m as of October

31 from £11m on May 23 1986. Mr King added that he was confident that the major problems would be put behind the company during the course

of this year and he expected the

group to return to profitability

COMPANY NEWS IN BRIEF

HEALTH CARE Services loss for acquired Virgo units, management): Gross income (Hospital and residential) Associate £475,000 (£614,000 £2.04m (£2.34m) and pre-tax homes): Pre-tax profit £311,000 then a subsidiary) and pre-tax deficit of £563,000 (£256,000

profit £465,000 (£424,000). All

Virgo stores refurbished and

integrated into Wrygges divi-

FLOYD OIL PARTICIPATION

(oil and gas explorer): Year to June 80 1986, turnover £2.03m

penses £320,208 (£241,668). Amortisation of exploration expenditure £457,374 (£358,289).

expenditure 1457,374 (1538,289).
Costs written off relating to relinquished acreage, £1.7m.
Operating loss, £2.52m (profit £900,000). Interest payable £209,028 (£240,181). Tax credit £161,612 (debit £202,981).
Extraordinary income £186,039.

Loss per share 13.69p (profit

65,000 on November 5. Bene-

ficial holding now 900,000.

TSB Group — The following

directors acquired shares: Si

Ian Fraser 10,000; J. P. R. Holt 3,000; Earl of Iddesleigh 4,700.

3,000; Earl of Iddesleigh 4,700.

Kellock Trust — Former directors purchased shares: F. G. Calonder 3,333 ordinary at 185p, 8,333 at 190p and 4,333 convertible preference at 1964p. J. N. Oppenheimer 6,667 ordinary at 185p, 16,667 at 190p, and 8,667 convertible preference at 1964p.

Crystalate Holdings — On October 31 the following directors sold shares: P. F. Deacon 17,750—he now holds 30,100; R. A. Opperman 11,000—he now holds 60,250.

2,45p).

this time allowing for £158,000 TR ENERGY (investment

SHARE STAKES

(£4.34m). Administration

sion, and showing improvement and trading profitability.

Fergabrook paid no tax and

# Virgin aiming to lead its field

MR Richard Branson's Virgin further \$3.08m. Group plans to become the leading UK-based international media and entertainment group selling records by mail order

Through the offer Virgin Group and its existing ordinary shareholders expect to raise a total of £55.6m net of expenses. Up to a maximum of 50m shares are on offer, just under 30 per cent of the expanded capital, at the minimum tender price of 120p. Applications, for which the minimum is 200 shares, close at 10 am on November 13. Of the proceeds of the issue, \$28.5m will be used to supply the growing working capital requirements of the group. From the regular of the group. the growing working capital requirements of the group. From the remainder Mr Branson will receive £19.68m, Mr Simon Draper (who is chairman of the music division) obtains £4.45m and Mr Ken Berry (who is contribution to the £21.62m managing director of the music and Mr Ken Berry (who is contribution to the £21.62m managing director of the music group operating profit before division) will get £706.000. central costs was £20.2m in spite Family trusts in which the three are involved will receive a merchandising.

according to the prospectus on to one which encompasses its offer-forsale by tender record companies, recording which is published today. studios, music publishing, 86 record shops, film and video distribution, and satellite tele-vision broadcasting via The Music Channel in which it has a 15 per cent interest.

Over the four years to January 1985, group sales more than trebled to £119m and pretax profits on continuing activi-ties rose almost tenfold to £14.9m. For the year to July 31, the new year end, sales were £188.6m and profits £19.1m.

Not all of the leisure and brokers who freely admit that entertainment activities asso they would not know one activitied with Mr Branson, who is the Ton Ton Ton Ton the content that presently owns 85 per cent of Virgin's ordinary shares, are to be included in the flotation. duction finance for films have 150p level, there should be

en discontinued. Second, Virgin Atlantic Airlines plus associated small freight and tour operating businesses and the London night clubs and discotheques have been stripped out from the and were recently group and were recently injected into a new private company, Voyager—which is to be owned by Mr Branson, Mr Draper and Mr Berry.

The two-plane airline lost \$2.8m in the year to July and wrote off \$2.14m of start-up roots in 1964.95 Lesses at the

costs in 1984-85. Losses at the companies now constituting Voyager totalled £5.1m in pre-tax to July. comment

The City has warmed to Virgin. side on the to date dull UK Fund managers and stock-retailing operation.

LCP bid battle starts to hot up

By Nikki Tait

The £153m bid battle for Midlands-based LCP Holdings is starting to hot up. Predator Ward White has disclosed that it is in negotiations with a US motor accessories stores group and LCP is claiming that the bid will overstretch Ward White's balance sheet.

Ward White, whose UK interests range from the Owen Owen department stores to motor accessory retailer Hal-fords, confirmed yesterday that it is talking to the privately-owned Discount Auto parts chain in Florida. The company has some 65 outlets, annual profits of around \$4m. and Ward White is consider ing paying around \$30m cash.

Mr David Rhead, chairman of LCP, is writing to Ward White shareholders, urging them to vote against the bid—and the necessary increase in Ward White paper—at the EGM in ten days' time.

Ward White's gearing, elaims LCP, is currently running at around 80 per cent and funding further expansion could overstretch the

Mr Rhead accuses Ward White of having no clear plans for LCP's UK based businesses and claims that the businesses and claims that the managers of its US motor accessories business. Whit-lock, are profoundly dis-turbed "by the bid.

Net loss of £424,000 (£240,000 profit) after tax credit of £139,000 (£16,000

charge) to give losses per share

KEYSTONE INVESTIGENT-

Revenue year ended September 30 1986 came to £1.22m (£1.11m

previous 11 months) before tax

f430,000 (£346,000). Investment income £1.57m (£1.25m). Earnings 5.48p (5.32n) per share and final dividend 3.5p for net

and mail divinend 3.55 for her total of 5.5p (5p) after scrip adjustment. Net asset value at September 30, was 343p (adjusted 237p a year earlier).

F.T. Share Information

been added to the Share

Group Development Capital
Trust (Section: Trusts, Fin-

Information Service.

The following securities have

of 1.8p (1p earnings).

# USM float puts value of £21m on TSB (CI) THE PROSPECTUS is published year producing a prospective

today for the flotation on the D/e of 4.9—compared with the USM of the Trustee Savings original 7.63 for the TSB Group Bank (Channel Islands), hither-to a wholly owned subsidiary of the TSB Group. It will have a value of £21m.

a value of £Zim.

The flotation has been structured to encourage account holders of the bank—which operates from nine branches in the Channel Islands—to buy shares. The issue has been heavily advertised on the Islands and Education and the Islands and Education and the Islands and Education are the Islands and Education and Education and Education are the Islands and Islands are the Islands and Islands are the Islands and Islands are the Islands are Islands are the Islands are the Islands are the Islands are the heavily advertised on the Islands and 50 per cent of the shares has been set aside for account holders with priority

applications.
In the offer the bank will issue 13.36m shares at 700 each, with an additional 1.33m reserved for a one-for-i0 loyalty bonus three years hence. There-

pay 20 per cent income tax on their dividend income—the notional gross dividend for the last financial year was 4.9p—while UK residents will pay 20 per cent tax in the Channel Islands and will then be taxed fully on the net figure in the UK. Lazard Brothers (Jersey) is the merchant bank to the issue with Roare Govett (Channel Islands), Le Masurier James & Chinn and Rowe & Pitman as

-and a gross prospective yield

Channel Islands residents will

of 7 per cent.

bonus three years hence. Therefore, 49 per cent of the bank's equity wil be in public issue; its parent bank, the TSB Group, will retain the rest. The TSB Group will also keep all the capital raised by the flotation.

The directors forecast pre-tax profits of £5.45m for the current comment

pective not assets of film; profits have risen steadily through the 1980s save for one suspicious leap in 1982-83, which turns out to be the innocuous product of profitable gilts trading; and the bank can claim the dual benefit of a well heeled customer base more than half the Channel Islanders hold accounts — and incipient interests in commercial and offshore banking, where the profits have only just started to roll in. The issue has been devised prinarily to appeal to Channel Islanders, who tend to be partial to things financial and precise come across. incipient interests in commer rarely come across oppor-tunities for investment in home grown companies. The nome grown companies. The Islanders are being tempted by a prospective yield of seven per cent. For mainlanders the gross yield tumbles to 5.6 percent, but even that is a better bet than the 4.5 per cent purposity on offer form the

11. 11. 11. 11. 11.

### Sedgwick US disposal

RANVI

SPONSORED SECURITIES

Midland Bank plc

£250,000,000 d Reating Rate Notes 200

Notice is hereby given that the Rate of Interest has been fixed at 11-225% p.a. and that the interest payable on the relevant Interest Payment Date, February 9, 1987 against Coupon No. 3 in respect of £5,000 nominal of the Notes will be £144.54, and in respect of

By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANG

£50,000 nominal of the Notes will be £1,445-41.

8 Lovar Lane, London EC3R 8BP Telephone 01-621 1212

Fred S. James, the North Sedgwick, which made £124m American retail subsidiary of pre-tax profit last year, desergive Group, the London-sergive and transport and transpor based insurance and reinsur-ance broker, has sold for £17.6m (\$25.1m) its Utah benefit claims handling operation,

James Benefits James Benefits made a pre-tax profit in 1985 of £830,000.

volume, low-profit margin com-puter intensive business handl-ing medical benefits claims on behalf of large self-insured US institutions.

The buyer is Alta Heath Strategies of Salt Lake City,

### Fergabrook £2m loss

Fergabrook Group, the dis- result of rationalisation and the tributor of toys and home improvement, garden and domestic hardware products, saw last time's first half profits of £557,000 slump to a loss of £2.2m in the six months to June 30 1986.

Turnover rose substantially from £7.6m to £31.7m. Losses in the year to December 31 amounted to £1.8m. Mr Richard King, chairman,

acknowledged the group's sub-stantial losses and said that came to 8.49p (profit 2.13p). An 1986 was proving to be a most unchanged interim of 1.2p will 1986 was proving to be a most unchang difficult year. However, as a be paid.

homes): Pre-tax profit £311,000 (£205,000) on turnover of £4.64m (£3.47m) for six months to September 30 1986. Earnings

per share 1.7p (1p) after tax £109,000 (£80,000). Increased dividend anticipated for the year

JUST RUBBER (synthetic rub-

JOST ROBBER (synthene rub-ber covered rollers): Interim dividend 0.64p (0.58p). Turn-over £1.05m (£871,782) and pre-tax profits £294,281 (£253,686) for half-year ending July 31 1986. Earnings per 10p share 2.51p (2.4p) after tax £105,433 (£103,580). USM-quoted.

A. GOLDBERG (department stores)—Turnover for half year

ended September 27, 1986 was £19.18m (£16.18m) and trading

stakes announced over the past

J. W. Spear - A. T. Vernon

Investments (a Canadian com-pany), has an interest in 207,000 ordinary (5.13 per

cent). It is a private holding company of which Mr A. T. Vernon is sole shareholder.

Udo Holdings - Director M. J. Wright disposed of 25,000

I.G. INDEX

FT for November Tel: 01-828 5699

week include:

(0.75p) USM-quoted.

### Viewplan in £6.7m agreed merger

Viewplan, the Docklands-based television and broadcasting equipment hiring company, has announced an agreed £6.7m merger with Trilion, which is also in the broadcasting ser-vices business.

The offer is three Trilion shares for every four Viewplan and values the latter at 61.5p per share. There is a partial cash alternative of 58.25p. On Friday, after news that Viewplan was in merger discussions, its shares leapt 23p

to close at 63p.

Trillon joined the USM in July 1985. It is forecasting pretax profits of not less than 1995,000 (1431,000) in the year to September.

### BOARD MEETINGS

Lucas Industries.		
FUTURE DATES		
lrenims:—		
British Telecom	Dec	
Bulmer and Lumb	!Nov	25
Cape Industries	Dec	2
Chamberlin and Hill	Dac	7
Hambros	Nov	25
Hampton Trust	Nov	13
Harrisons Malaysian Plants.	Nov	24
Moorgate Mercantile	Nov	
Skatchley	Nov	18
Staveley Industries	Nov	13
TR Natural Resources Inv. Tet.	Dec	1
Thames Television	Nov	
Volex	Nov	17
Weipsc	Nov	
Finala:		• •
Australia & New Zealand Bkg.	Nov	17
Beggeridge Brick	Dec	10
Share Drug Stores	Nov	17
(11-41111/D)		

## Security Tag Systems (Electri- | Share Drug Stores ....

	year		Yesc
1ZNov 17	Final 16 cts	Heath (C. E.)Nov 19	Interim 7.0
llied Irish		•Johnson	
BanksNov 12	interim 4.5	MattheyDec 4	Interim 0.5
mersham		*Kwik Save Nov 26	Final 3.4
internationalNov 10	Interim 2.42	*LWTNov 13	Final 9.232
saoc Paper		*Land SecNov 26	Interim 2.9
inds.,.Dec 11	Final 4.0	London IntlNov 19	interm 1.5
78π2Nov 19	Interim 5.0	*Lucas IndsNov 10	Final due
TNov 20	Interim 4.0	*MEPC .,,Noy 26	Final 8.0
CDec 4	Final 5.63	Metal BoxNov 18	interim 6.1
Dec 11	Interim 3.0	*Meyer IntlDec 9	Interim 1.95
B IndsNov 27	Interim 3.0 Interim 3.5	NorcrosDec 10	Interim 2.8
		*Northern	
BBDec 4	Fine) 11.0	FaadsDec 9	Interior 4.25
988ftNov 25	Interim 1.78	Pilkington .	
otsNov 20	Interim 2.5	BrosDec 12	Interim 5.0
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erter ConsDec 11	Interim 3.75	*RHMNov 19	Final 3.45
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rysalisDec 5	Final 3.95	Rothmana Nov 26	Interim due
urraulds Nov 26	Interim 1.75	Royal Bank	HILLSTEIN DUB
wson Ind Nov 27	Interim 1.7	Scotland., Nov 28	Final 6.0
e CorpDec 5	Interim 2.8	Saatchi and	
Le RueNov 11	Interim 8.25	SaatchfDec 4	Final 8.71
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/S ,Dec 12	Interim 7.0	Whitbresd Nov 19	Interim 2.25
sycostDec 12	Interim 0.95	Wolverhampton and	
[[ (M.)Nov 27	laterim 1.5	Dudley BrewsDec 9	interim 5.7

### PENDING DIVIDENDS

Dates when some of the more important company dividend statements may be expected in the next few weeks are given in the following table. The dates shown are those of last year's announcements except where the forthcoming board meetings (indicated thus \*) have been officially notified. Dividends to be declared will not necessarily be at the amounts in the column headed "Announcement last year."

	year		yesr
	Final 16 cts	Heath (C. E.)Nov 19	Interim 7.0
BanksNov 12	Interim 4.5	MattheyDec 4	Interim 0.5
sham		*Kwik Save ,, Nov 25	Final 3.4
motionalNov 10	Interim 2.42	*LWTNov 13	Final 9.232
	Interim ZAZ	*Land SecNov 26	Interim 2.9
c Paper	<b>.</b>	London Intl Nov 19	
Inds.,.Dec 11	Final 4.0	*Lucas IndsNov 19	interm 1.5
2Nov 19	interim 5.0		Final due
	Interim 4.0	*MEPCNov 26	Final 8.0
Dec 4	Final 5.63	Metal BoxNov 18	interim 6.1
	(nterim 3.0	*Meyer Intl Dec 9	Interim 1.95
IndsNav 27	Interim 3.5	NorcrosDec 10	Interim 2.8
Dec 4	Final 11.0	*Northern	
ttNov 25	Interim 1.78	FoodsDec 9	Interior 4.25
Nov 20	Interim 2.5	Pilkington .	
n	Final B.3	Bros.,.Dec 12	Interim 5.0
	Land! Ava	Polly Peck Dec 2	Rinal 3.75
and		*Powell	
Wireless Nov 20	interim 3.5	DuffrynNov 21	Interim 4.5
or ConsDec 11	Interim 3.75	*RHMNov 19	Final 3.45
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ClaysDec 12	Final 7.0	Smiths IndsNov 12	Interim 4.7
Nov 21	Interim 2.0	"SketchleyNov 19	Final 3.0
r (J. H.)Nav 25	Final 3.0	Stakis	Final 0.8
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.,Dec 3	Interim 1.4	*StorehouseNov 13	Interim due
ntlNov 12	Interim 1.94	Tate and LyleDec 11	Finel 14.5
	Fenal 4.57	Tratalger	
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Portland		*UnigateNov 24	Interim 3.45
EstatesKov 12	interim 2.0	*ValorNov 13	Interim 1.356
	M	VauxDec 10	Finel 7.321
WhitleyDec 10	Final 2,853	Whessoe Dec 12	Final 3.0
,Dec 12	Interim 7.0	WhitbresdNov 19	Interim 2.25
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(M.)Nov 27	lateam 1.5	Dudley BrewsDec 9	interim 5,7
n TrustDed 5	Finel 2.85	"Board meeting intime	iteo, † Righti
Made		lesue since made. ‡ Tex	tree. § Sçrij

## **London & Northern stake**

A CONCERT party, compromising for companies, announced that it had built up a 5.54 per cent stake in London & Recent speculation has suggested that London & Northern, which recently reported a sharp downwarm in interim months. care company - but added that the concert agreement on

longer exists.
The 6.15m shares were acquired by Technology Finance, Tanka, Dumenil Unit Trust Management and Quintex Company, and held through However, the companies said

possibly in conjunction with On Friday London & Northern said that Mr Earl had been in contact with the company in connection with the concert party interest, but refused to elaborate further. Mr Earl was they have since ceased to be not available for comment

downturn in interim profits, could face a takeover bid from

**Bancomer** Socieded Nacional de Crédito

(Incorporated in the United Mexican States with limited liability)

Formerly

Bancomer, S.A.

Agent Bank

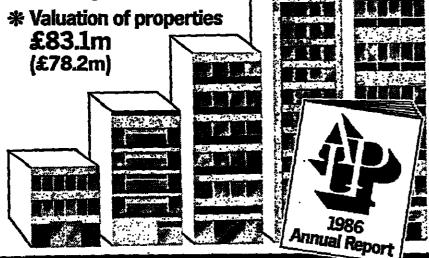
ORION ROYAL BANK LIMITED ember of The Royal Bank of Canada Group

# Allied London Properties growing in every way

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- \* Dividends up 25% to 1.75p per ordinary share
- \* Profits up 21% to £4.053m
- \* Net asset value 114p per ordinary share



Allied London Properties Plc

Allied House 26 Manchester Square London W1M 6EU.

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cally gardes, that for the fot from 10 November, 1986 to 11 May, 1967, the Note

U.S. \$100,000,000

THE CHASE MANHATTAN BANKNA.

merly Landon & Garimore Indestructs Trust p.l.c.) as company under Section 266 of the Companies Act 1985) (Registered in England No. 427958)

Issue of 850,000 Warrants to Subscribe for Ordinary Shares of 50p in Gartmore
European Investment Trust p.l.c. The above mentioned securities have been admined to the Official List of The Stock Exchange.

Particulars of the Warrants are available in the statistical services of Extel Statistical

Services Limited. Copies of the Listing Particulars relating to the Warrants may be obtained during normal business hours on any weekday (Saturdays excepted) up to and including 24th November, 1986 from:-

Gartmore European Investment Trust p.L.c., 2 St Mary Axe, London EC3 A SEP, Gartmore Investment Management Limited, 2 St Mary Axe, London EC3A 88P, de Zoete & Bevan, Ebbgate House, 2 Swan Lane, London EC4, Company Announcements Office, The Stock Exchange, Throgmorton Street, London EC2F 2BT (for collection only until 12th November 1986).

Banco Exterior de España, S.A.

(Incorporated with limited liability in Spain)

(Incorporated with strated seasing in spany)
NOTICE IS HEREBY GIVEN that pursuant to Condition 6(b) of the
Nozes Exterior International Limited has elected to retiern on
December 23, 1986 (the "Redemption Date") all of its outstanding Guaranteed Floating Rate Notes due 1996 (the "Notes") at a redemption
price equal to the principal amount thereof plus interest accrued to the
Redemption Date. On and after the Redemption Date, interest on the
Notes will cause to accrue.

November 10, 1986, London By: Chibank, N.A. (CSSI Dept.) Principal Paylog Agent

CITIBANCO

## Drexel Burnham Lambert **Equities Limited**

Members of The Stock Exchange, London

Contact:

Brian Palmer

Philip Thomas 01.638.6391 • 01.920.9986

**Drexel Burnham Lambert** Winchester House, 77 London Wall, London EC2N IBE

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November 10, 1986

Subordinated Floating Rate Notes due 1986-1990

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six month Interest Period, November 12, 1986 to May 12, 1987 the Notes will: carry an interest rate of 6% % per annum. On May 12, 1987 interest of US\$126.951389 will be due per US\$4,000 Note against coupon No. 10.

U.S. \$125,000,000

**Exterior International Limited** (incorporated with limited liability in the Cayman Islands) Guaranteed Floating Rate Notes Due 1996

Notes will cease to accrue.

The Notes should be presented and surrendered to the paying agents as shown on the Notes on the Redemption Data with all interest coupons maturing subsequent to said date.

Coupons due December 23, 1986 should be detached and presented for

U.S. \$60,000,000

Financial Times Monday November 10 1986

# FINANCIAL TIMES SURVEY

Monday November 10 1986

# Cayman Islands

TO THE financial world Cayman means an off-shore financial centre and tax haven. To the centre and tax haven. To the tourist it means a relaxing tropical island offering wonderful, coral life for the diving enthusiast. For the people of the islands it means, at long last, a prosperous home from which they no longer have to sail in search of a living.

Until 20 years ago times were

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ET, S.A.

440.000

Until 20 years ago times were hard on Grand Cayman and its ancillary islands Cayman Brac and Little Cayman Employment was scarce, the future looked bleak and the air was thick with

oleax and the air was thick with mosquitoes.

Today Cayman is a major off-shore financial centre with 18,700 companies, 500 banks and over 320 insurance firms registered. The capital, George Town, can probably claim as many banks, lawyers and telexes per head of population than any city on earth. city on earth.

This year more than 400,000 tourists will flock to the islands to enjoy the translucent seas and beautiful beaches undisturbed by the mosquitoes, which have been brought under control by a vigorous eradication

programme.
Financial services and tourism are the twin pillars of the economy and between them they provide the 20,000 inhabitants with full employment. In spite of the on-rush of affluence, the Caymanians remain easy-going and charming.

A British Crown Colony with a Governor appointed by the Queen, the Cayman has experi-enced none of the racial tension or political upheavals which have blighted some of the other Caribbean islands. This political stability, plus its proximity to the US, is one of the key reasons for continued economic

dodgers and money launderers, dangers the islands' future as a today it is determined to shake financial centre.

State of the

This British Crown colony has grown wealthy on tourism and financial services. Through a new agreement with the US, it is taking steps to remain a respectable offshore centre

# Envy of its neighbours

Survey by David Lennon

thing of the past. Anyone try-ing to deposit more than \$10,000 in cash today will be turned

The tax authorities in Washington may still regard it as a den of crooks aiding and abetting US tax dodgers, but the islands' self-image is of a repectable off-shore financial centre providing a legitimate service in a world where business and finance is increasingly transnational.

The islands' officials insist that the main achievement of the treaty is that it puts an end to the subpoena serving and other forms of harassment to which Cayman businessmen were subjected previously. In future all requests for information have to be dealt with

To underline this new image, the authorities point to the Narcotics Agreement of 1984 under which the Cayman agreed to lift the confidentiality regulations in cases concerning people or companies suspected of involvement in drug dealing. Notwithstanding the withdrawal of some funds at that time and a slowdown in the registration of new companies, business is today better than ever.

There is less agreement over the Mutual Assistance Treaty wealth is the absence of tax worked out between the ation and the confidentiality laws, which has attracted the business, commercial and financial community. Originally reregarded as a haven for tax dodgers and money launderers, today it is determined to shake off this above.

cluding narcotles trafficking, tors of the guarantee of confi-insider trading, fraud, bribery dentiality which is a key of foreign officials and the attraction, catch-all concept of racketeer-

which Cayman businessmen a referendum or the holding of were subjected previously. In future all requests for information have to be dealt with through orderly, legal channels.

This aspect is welcomed by the supporters of the treaty. George Town's financial and Their key arguments are that George Town's financial and

business community, but at the same time some are worried about the failure of the Treaty to protect them against accusa-They fear that the probing by mob money.
the US administration will Unspoken is the fact that the leave them vulnerable to pro- Cayman had little choice in the

whom prolonged and costly investigation revealed to be less than upright citizens.

A petition outlining a series of objections was circulated calling on the British Government to delay ratification of the treaty until the electorate can be given an opportunity to express its views either through

Their key arguments are that acceptance of the treaty under-lines the determination of the Cayman authorities finally to rid the islands of their negative tions over past transgressions— image as a haven for drug funds known or unknown.

secution for having hardled the matter because in the often affairs of people whom they used image of a mouse holding believed to be legitimate businessmen and investors, but the alternative to agreement is unthinkable.

Some amend the imagery to paint the Cayman as a mouse The Opposition in the Legisbeing squeezed between two lative Assembly has seized elephants—the US and the UK. upon the Treaty as an opportunity of London, which dodgers and money launderers, dangers the islands' future as a upon the Treaty as an opportunity to try to unseat the critics say succumbed to fine days when men with suitcases stuffed with cash were used on the investigation, prosesses stuffed with open arms by cution and suppression of a the George Town banks are a range of criminal offences, in-

But it is doubtful that there would be a majority in the islands in favour of independence from Britain. Indeed, a UN committee which visited Cayman a few years ago found that there was no support for ending its colonial status.

The islands are flercely pro-British and contributed \$500,000 British and contributed \$500,000 to a fund to aid the Falklands at the time of the Argentine invasion. This British patriotism remains strong in spite of the fact that Cayman is geographically, economically and socially much more closely involved with the US.

The American influence laid over a British basis leads to anomalies such as traffic driving on the left side of the road, while most of the cars are left-hand drive models intended for use in the US where traffic moves on the right.

The school system is British with the ordinary and advanced level GCE exams but the dominant influence on the local accents is American. The Caymanians do not need a passport to enter the US, but they do for Britain.

Nonetheless, the people of the Islands are pleased by the military and political protection afforded them by being 2 British dependency. They believe the link lands are the link lands. dependency. They believe the link lends an air of respectability to Cayman's financial dealings, and it clearly has helped ensure an orderly administration which to a large extent has avoided the corruption and bribe-taking which has arisen in other Caribbean states.

Aware of the fickle nature of its two main sources of revenue, and the fact that outside factors could adversely affect them, the Government is devoting con-

CI\$69.9m, compared with of living being some 20 per CI\$60.9m last year. This growth results mainly from the increased spending on infrastructure projects such as the West banks and insurance concerns Ray sewerage scheme a west balks and insurance concerns. Bay sewerage scheme, a new utilising the Cayman as an off- the envy (
water desalination plant, im- shore financial centre are proneighbours.

**CAYMAN ISLANDS** Cayman Brac Little Cayman **Grand Cayman** 

provements to the airport on Grand Cayman and the con-Cayman Brac airport. British companies such as Hadsphaltic are major beneficiaries of these

projects.
The main items of current expenditure are the salaries and the running costs of the Administration. One example of the determination of the Government to ensure that the population derives long-term benefits from the dramatic

economic improvement over two decades is the spending of CI\$7.3m on education.

Because the islands have to siderable efforts and investment to improving the islands' infrastructure.

This is reflected in the 1986 Budget, which is a record C1\$59.9m, compared with C1\$50.9m last very This is reflected with C1\$50.9m last very This is reflected with C1\$50.9m last very This is reflected with C1\$50.9m last very This with C1\$50.9m last very This

viding CI\$13.2m this year. The tourist tax on hotel bills plus the airport departure tax will raise a further CI\$4m, while just over CI\$7m will come from conveyancing and work permit

Prosperity has given the Cayman Islanders one of the highest per capita income levels in the Caribbean, estimated at about CI\$5,000. It has also led to a major improvement in educational standards.

But these changes have led

to questions such as whether the education is wasted in producing beach boys and chamber maids. Some also query the rapid pace of development and its sometimes adverse effect on family life and the environment.

The fact that the Caymanians are concerned about the sort of issues which trouble affluent societies underlines what a remarkable success story Cayman is, and why it is the envy of many Caribbean KEY FACTS

Three islands, Grand Cayman, Cayman Brae and Little Cayman cover 100 sq miles in the north-west Caribbean 480 miles south of Miami and 180 miles west of Jamaica. Government: British Crown

Government: British Crown
Colony with Governor
appointed by the Queen.
Elections are held every four
years to a Legislative
Assembly which comprises
12 elected and three
appointed members. Rule is
by the Executive Council of
four elected and three
appointed members.
Population: 20,000 (approx)
Capital: George Town,
Grand Cayman
Budget: CI\$69.9m (1986).
GNP per capita: CI\$5,900
(approx)

(approx) (approx)
Currency: Cayman Dollar
Language: English
Sources of income: Financial services and tourism.

### PIERSON, HELDRING & PIERSON NV., Amsterdam,

The Netherlands

Merchant Bankers Since 1875 Presents its wholly owned affiliate and

DUTCH MERCHANT BANK IN THE CAYMAN ISLANDS, Pierson, Heldring & Pierson (Cayman) Limited

located at the Ground Floor, First Home Tower, British American Centre, Grand Cayman which, as an "A" licenced Trust and Banking Company offers a full range of fiduciary and banking services including, inter alia:

\*PRIVATE BANKING \*CORPORATE \*TRUST \*ACCOUNTING

\*FUND MANAGEMENT \* REGISTRATION & TRANSFER AGENCY \* INVESTMENT MANAGEMENT.

For information concerning specific services, please communicate with John M. Rea, Managing Director. Mailing address: P.O. Box 92, Grand Cayman,

British West Indies

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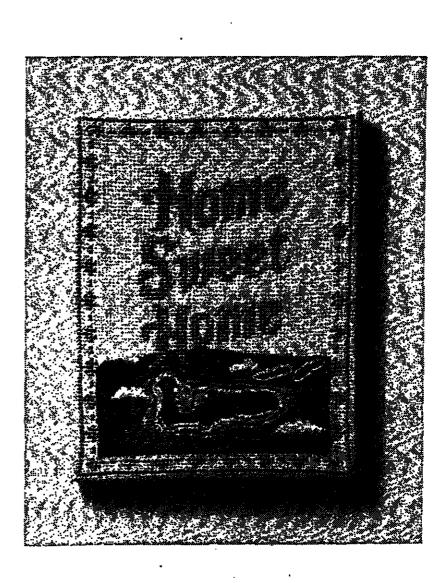
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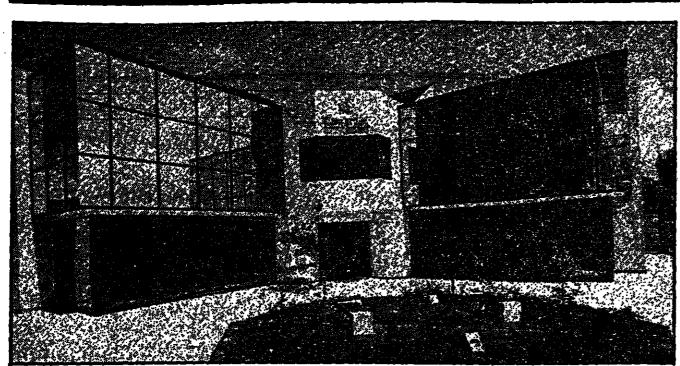
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One of the modern banking offices springing up in George Town

# Big operators bring reassurance

A NEW landmark for the Cay- attractions to keep business man Islands as a banking centre buoyant. will be reached by the end of this year when the number of banks registered hits 500. This includes 20 of the world's 25 largest banks and is seen locally as a source of reassurance in a time of new challenges.

Originally the business was dominated by the US banks, but over the past two or three years there has been a steady growth from the Far East and Latin America, according to Mr Peter Crook, the Inspec-tor of Banks and Trust Companies. The world's two largest banks, Dai-Ichi Kangy and Fuji received licences this summer.

The fact that the big banks are present is offered as proof that this is a legitimate offshore financial services centre, and not just a money laundering and tax evasion haven. The willingness of the banking fraternity to accept the provi-sions of the Mutual Assistance Treaty is offered as further evidence of probity.

Even the fact that the once inviolate banking secrecy is now a thing of the past does not fill the banking community with dismay. The tax-free and wellsupervised environment, political stability, good communica-tions and a wide range of professional services, plus being in the same time zone as New

"In the early days, when we were eager to attract business, we mistakenly regarded some of the business that came here as clean, when it was not," admits Mr Vassel Johnson, a member of the ruling executive council who was Financial Secretary during the years the Cayman was developing as a financial

"Being new to the business we thought that every financial centre had a mixture of clean, murky and dirty money. What we learned was that anyone walking around with money in suitases was not a legitimate businessman," he says, not denying that dubious looking characters with suitases full of money were once welcomed.

"There has been an evolution in offshore financial operations since the wild west days of the early 1970s," says Mr Peter Tonkins, president of the Banks Association and the Cayman National Bank. "We have shed the 'criminal' business and have minimised the chances of getting off-colour business."

Another official says that it as being made increasingly difficult to launder money on the Cayman. One important measure was the decision by the banks not to accept cash deposits in excess of US\$10,000. "I cannot say it does not been offset by other factors

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the re-introduction of Exchange Controls in the United Kingdom.

cant offshore banking centre, the Cayman books some 7 per cent of the Euro-dollar trade. The volume of business has risen steadily and total foreign assets of the registered banks are estimated to be \$172bu.

The big benefits to the islands' economy come not from the brass plate operations, but from the 58 banks operating with a physical presence. Their direct expenditure this year is CI345m (£36.3m). Some CI318m is paid in salaries to the 900 employees, more than 75 per cent of them Caymanians. The contribution to GDP, both direct and indirect,

Some of the Euro-dollar business may have been diverted from the Cayman by the creation in the US of intermational banking facilities (IBF) which allow US domestic banks to conduct their international business within these facilities instead of from offshore. But bankers on the island say the IBF enterprise has met with only limited success as many of the banks view the IBFs as artificial creations which could be the victims of a change of domestic policies.

It is difficult to accurately assess the impact of the IBFs, especially as any loss may have

TRUST COMPANY

CAYMAN ISLANDS

happen," the official admits. such as the relaxation of the "But at its far less so than in Swiss secrecy laws and the other places."

Well established as a signification America.

The fickle nature of the business and its vulnerability to forces outside the control of Cayman leads some people to argue that the future of the Crown colony must lie in tourservices.

Their concern is that the break in banking secrecy which began with the 1984 Narcotics Agreement and which has been reinforced by the 1986 treaty could well be followed by further measures which will make even tax avoidance money subject to scrutiny. At that point they believe the offshore business will dwindle and lose much of its significance for

However, this is regarded as unduly pessimistic by other bankers who argue that drug and criminal money was never more than a tiny fraction of the business being handled in George Town. That business has already been driven away by the Narcotics Agreement and the treaty, yet business is

They are banking on the Cayman's new "squeaky clean" image to bring in all those who previously were afraid to be associated with any place associated with any place tainted by drug and racketeerTourism

# Prosperity may hinge on leisure

has already surpassed the finan- source of tourists. 2.2 per cent cial sector as the largest single source of employment on the islands and many believe the future prosperity of the Cay-man depends ultimately upon

This means the promotional slogan: "The Cayman is Not For Everyone" used in the past to emphasise tranquility and the no-neon, no-night life and no-gambling reality has to be dropped. The message seen on Miami billboards this summer reads with truthful simplicity;

Cayman Islands Quiet. This year more than 400,000 tourists will sample the sun, sea, sand and relatively unspoilt charms of the islands regarded by many as a paradise for sun worshippers and divers, who can enjoy some of the finest coral and marine life in the Caribbean,

Being an offshore financial centre it is estimated that 10 per cent of the arrivals regis-tered as tourists come to do business. Many combine this with a holiday, and often bring their spouse or friends to relax on the beach while the financial transactions are being made. A few of these visitors even buy a condominium or get involved in other investments on the

The US is the source of 80 per cent of the islands' tourists, with close to 30 per cent of all arrivals coming equally from Fforida and Texas. Another 10 per cent come from Jamaica, the Caribbean island with which Cayman was linked until Jamai-

of tourists last year. This was due in large part to the £600 to £800 cost of a seven-day holiday.

As a tourist destination, the Cayman developed in a hap-hazard way. Twenty years ago the annual influx of tourists did not exceed 6,000, mostly divers and a few businessmen. Even while it grew as a financial centre, most investors who saw its tourism potential opted for

lem to worry about.

The first two major hotels to be built on the island since Holiday Inn opened in 1972 are due to open their doors at the turn of the year. One will be operated by Hyati Regency and the other, Treasure Island, is expected to be linked to the Best Western reservations system.
They will provide a major boost and challengs to the industry as they add 525 rooms of a higher quality, to the rather

The Cayman must attract half as many tourists again to

keep the hotel industry viable

its quick returns, rather than limited variety on offer in the hotels, which have had a very existing 1,700 rooms. This will bed track record for investors also bring the number of hotel in the Caribbean.

This year the total number of overnight tourists, staying an average of four nights, is expected to reach 175,000, a 17 per increase on 1985. Cruise ship arrivals are expected to remain at or decline slightly from the record 1985 level of 250,000. Cruise ship visitors, sometimes disparagingly referred to as "seaguli tourists" (they fly

as "seagull tourists" (they fly in, litter the place and fly out), stay only for a day. Despite the large volume of arrivals, cruise passengers contribute only 5 per cent of the revenue from the tourist industry. Some would

rooms up to the same level as those available in condo-

With annual average hotel cent, the competition for new business is going to be fierce. According to Mr Eric Berg-strom, the director of the tourism department, the Cayman must attract 46 per cent more overnight tourists in 1987 to keep the hotel industry

This dramatic increase must be achieved to ensure the hotels continue to operate profitably. A major promotional

TOURISM is the Cayman's major
source of foreign exchange,
bringing in US\$70m last year. It
Crown colony, the UK is a poor
has already surpassed the finanness in the form of convention visitors. It is also hoped that with further promotion the season can be extended into the summer.

To ensure that there will be enough "lift capacity," industry jargon for seats to carry passengers, Cayman Airways is stepping up its flight frequency by chartering an additional aircraft for the November in April high season.

high season, Not everyone is happy with the way things are going. Some of the islanders wonder it there is any need for additional totals is any need for another white given that there is full embloyment and the opening of new hotels will require the import of staff. Some fear that this could be a politically destablishing factor within the tslands they population of 20,000.

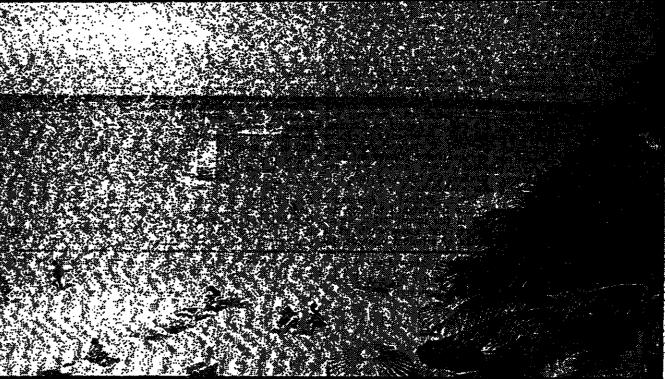
tiny population of 20,000.

The insyitable poaching of staff by the new hotels is a concern for existing ones.

One veteran hoteler sale:
"I am not afraid of losing my customers to the Hyatt, after all I am on the beach and they made the mistake of building their hotel away from it on the other side of the increasingly busy West Beach road. What does bether me is that they will steal my staff."

On the other hand, the

On the other hand, the islands' operators of water sports facilities and of the surprisingly large number of restaurants can hardly wait for the hoped for influx. The real question is however, whether success will spoil the still friendly and welcoming Cay



More than 400,000 tourists will flow into Cayman th is year, drawn by the relatively unspoilt islands, and bringing in the majority of its foreign exchange



# Sailing to the top

Profile:

Thomas Jefferson

LIKE JUST about everybody who is anybody in the Cayman, Mr Thomas Jefferson was a sailor in his youth. Today while still only in his mid-40s he is the islands' top administrator and the first official member of the ruling Executive Caymoil tive Council.

Despite leaving school at the age of 14, Mr Jefferson battled to get an education and after a series of stops and starts-including three and a half years at sea and two years as a military policeman in the US army—he now holds a master's degree in administration.

His genial and easy going personality belies the tough times be experienced. "I had many jobs. When you are hungry you are not so selec-tive, as long as it is legal." He does not regret this experi-

"If you come out at the end achieving something that satis- to put your hat where you can't fies you, why change it?"

His determination was recognised early within the administration and by the end of 1979 be had become principal secretary in the Department of Health, Education and Social Security. Just over two years later he moved to the key post of Finance Secretary, "On April 1, All Fools Day," he says with

a broad grin.

Life has changed for My Jefferson and his people. He looks with some regret on the passing of the trusting relationships which characterised his youth. "If your neighbour spanked you, your parents did not complain because they knew you deserved it." He accepts that the strain development has put on family life has to be accepted as the "bitter that comes with economic progress."

Generally regarded as a Camanian who will influence his country's future development, his ambitions are his own private affair. But one gauge could be a remark he made about not trying for too advanced an exam before being ready: "It is a devil of a thing

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Constitution of the second

# CAYMAN ISLANDS; a reliable and respectable place for business

From the Governor of the Cayman Islands His Excellency G. Peter Lloyd, CMG, CVO.





IT IS APPROPRIATE that the Cayman Islands should be the subject of a Financial Times Survey at this time. One reason is that it is just ten years since the last survey on Cayman, and in that time tremendous progress has been made in almost every segment of the economy.

A more significant reason, I believe, is that with the recent signing of the Mutual I egal Assistance Treaty with the United States, the Cayman Islands is set to begin a new chapter in the remarkable story of its development.

It was a sign of the stature that these three small islands have achieved that the treaty signing took place here, and that Cayman is a party to the first treaty of this type to be concluded between the United Kingdom and the United States.

As I said at that treaty-signing, the 1984 Perceties Agreement made plain that we prere determined to deny shelter to drug trafficure. Disertically is evidence of our determination to fight all serious crime, and it should provide a solid foundation for the future development of our financial industry.

The Caymanian people, and the sophisticated operations which have grown up with their co-operation, share a common interest in having the Islands known and respected as a place resolute in shunning any links with crime. This is the message that can valuably go out at this time.

G. Peter Lloyd, GOVERNOR.

IN JUST OVER 20 years the Cayman Islands have been transformed from a little-regarded trio of tropical islands into one of the world's leading offshore financial centres. An economy which struggled along on philatelic sales and seamen's remittances has expanded dramatically to become one of the most envied in the Caribbean.

This has been possible because of three basic reasons: A long history of political and social stability; sustained government policles ensuring complete freedom from direct tration; and the friendly receptiveness of Caymanians to new ideas and people.

On the firm basis of these essets has been built our thriving and respected financial centre, while alongside it has grown the other pillar of our economy, tourism, taking advantage of our tropical climate, clear waters and white beaches. Complementing each other, these industries have attracted large amounts of capital from overseas investors assured by the policies of our government and the attitudes of our people.

This investment has financed large-scale construction—of banking and other office complexes to house the business sector, and of hotels and condominium apartments for use by our steadily increasing flow of visitors. At the same time, the government has been enabled by healthy annual budgets to embark on its own large construction programmes, so that we now have a range of handsome public buildings—Legislative Assembly, Law Courts, Government Administration, Police Headquarters, Broadcasting House—as well as new roads and schools and modern port, airport and hospital facilities.

The capital investment programme, continued by successive governments, has been part of a consistent policy aimed at promoting the greatest good for the greatest number of people. Aspects of this policy have included the provision of adequate social services to ensure the all-round welfare of the community, and the equipping of Caymanians to play their full part in their country's future so that an acceptable balance is maintained between them and reside

The patiern of government development has continued through the 1980s, keeping pace with that in the private sector, in which there have been remarkable advances in telecommunications, power generation, hotels, condominiums, office buildings, restaurants, shops and

Ten years ago, when the last Cayman Islands survey was published in the Financial Times, the Budget estimated revenue at under CI\$12m, there were 216 banks and trust companies licensed, and just over 7,500 companies registered. Our insurance industry had not been launched, and our annual total of air and cruise ship arrivals had topped the 100,000 mark for the first time. The margin by which these figures have been exceeded illustrates the high rate of growth pages the exceeded illustrates the high rate of growth over the

ten-year period.

Our Budget for the current year anticipates revenue at CI\$69.9m, and in the first eight months over \$45.5m had been collected. We started the year with a deficit of \$1.1m from 1985 and previous years—a comparatively rare event—but with expenditure estimated at \$87.4m we expect to end the year with a surplus. It is a fact in which Caymanians take pride that our government has never needed grant-in-aid from Britain to balance the annual budget.

For over 40 years we were assisted by British development aid grants, but these ceased in 1975, to be replaced by interest-free loans. The last of these was received in 1980, and while we are grateful for the help that British provided in our years of difficulty we are happy and proud to be able to pay our own way without reliance on the British taxpayer. Our credit is coast and support the harmoning courses we use for good, and among the borrowing sources we use for funding new projects the major one is the Caribbean Development Bank.

Our banking industry continues to grow, and we have over 490 banks and trust companies licensed, now have over 490 banks and trust companies licensed, which is more than in any financial centre. As a result of legislation enacted in 1979, Cayman has also become one of the leading centres for the re-insurance industry, and we have over 320 companies licensed, a figure surpassed only by Bermuda. And the successful promotion of our Islands has made them an increasingly popular vacation resort, visited last year by over 400,000 people arriving by air or cruise ship.

Just as investors feel safe in putting their money here, our visitors come—and often come again—because they find that in the Cayman Islands they can relax among friendly people, where crime is minimal and there are no social tensions. Most of our visitors by air

By the Hon Thomas C. Jefferson, Secretary, Financial First Official Member of Executive Council, and Leader of Government Business in the Legislative Assembly.



get a Caymanian welcome aboard the Boeing 727s of our national airline, Cayman Airways, which provides daily service from Miami and Houston, regular services from Kingston, and charter services from New York, Detroit, Chicago, Atlanta and Tampa.

We expect an even larger increase in our arrivals total next year, when our two biggest hotels will be open. The Hyatt Regency (240 rooms) and the Treasure Island Resort (290 rooms) together represent an investment of over \$50m—which I see as a graphic and significant expression of confidence in our future as a tourist record.

In every aspect of our development it has been the in every aspect of our development it has been the policy of Government to ensure that, while welcoming investment and expertise from overseas, every chance is given for Caymanians to participate in their country's prosperity. Nearly 900 people are employed in our financial institutions, and I am glad to say that over 75 per cent of them are Caymanians and that they are steadily rising to the highest levels of management and supervision in this key sector of our economy.

These have been termed "the Fortunate Islands" and this is true not least in the fact that we have had

and this is true not least in the fact that we have had little or no unemployment and we have one of the highest standards of living in the Caribbean. And despite the fact that our population has risen rapidly to over 21,000, of whom more than 5,000 have come from over 50 other countries, we have retained an enviable social

The years when these Islands were remote from the world have been left far behind. Today we have the most modern forms of telecommunications available, with satellite and marine cable links providing the telephone, telex, facsimile and databank services essential for our financial centre operations. With 250 telex sets in use we have the highest per capita provision of this facility in the world.

Nor has the government ignored the need to keep pace technologically. Early this year we installed the first DEC VAXCluster computer system in the Caribbean, supplementing a DEC-PDP 11/70 installed five years ago. About 70 per cent of government departments now have access to computer application systems or office automation.

Such provision shows our realisation of the need to be forward-looking if Cayman is to remain in the forefront of international financial operations—a role reflected in the billions of Eurodollars involved in daily transactions here. We cannot afford to be complacent, for we are well aware of the potential fragility of a sector which depends on continuing confidence in Cayman as a reliable and respectable place to do business, as well as on world conditions beyond our

I have great considence that, with public and private sectors working toward this common purpose, we shall maintain the image that has made possible our remarkable progress.

## THE NEW TREATY

THE MUTUAL Legal Assistance Treaty, signed by the governments of the United Kingdom, the Cayman Islands and the United States in July, is a sincere effort by the three governments to overcome the difficulties created by attempts to use our confidentiality rules to hide

oy attempts to use our confidentiality rules to indecriminal activity.

Our government has always aimed for a clean operation of our financial centre. This is not only good sense for the long term but it reflects the upstanding character of the Caymanian, whose Christian principles have led to the banning of casinos and all other forms

of gamning.

At the same time, we have recognised the essential need of secrecy for the business transacted here, hence the Confidential Relationships (Preservation) Law, enacted in 1976 and reinforced by heavier penalties in 1979. We remain convinced that the legitimate investor

1979. We remain convinced that the legitimate investor has a right to confidentiality when he does business in our Islands, but in recent years we have been forced to recognise that this protection has been used to shield the international movement of illicit funds, especially those resulting from drug trafficking.

Because we shared this concern with the United States we entered into the Narcotics Agreement with them in 1984, and undertook at that time that providing the agreement worked satisfactorily we would negotiate a legal assistance treaty with them. Under the Agreement our Attorney General was required to obtain and provide information in Cayman on persons certified by the U.S. Attorney General to be involved in a narcotics-related investigation. Since the agreement took effect, evidence has been provided in about 60 cases and has assisted federal investigations of drug trafficking has assisted federal investigations of drug trafficking involving several hundred million dollars, with the result that a number of notorious drug traffickers have been jailed.

been failed.

Under the treaty, the enabling legislation for which has recently been approved by the Cayman Islands Legislative Assembly, we have undertaken to provide information to assist investigation of a broader range of serious crime. This is the first such treaty to be concluded between the US and Britain, and it is likely to be a model for others as there is a growing awareness among nations of the need to co-operate in combatting international crime.

Some doubts and fears have been expressed about the effects the treaty may have on business conducted in our financial centre, but I am convinced that the treaty need cause no fears to anyone who does not engage in crime. And it is important to note here that we in Cayman do not recognise tax avoidance as a crime and the treaty specifically excludes tax offences unless they involve the unlawful proceeds of a crime covered by

At the time the Narcotics Agreement was signed I said I felt it was a major step forward in ensuring the future of our financial industry. I believe this has been borne out by our experience in operating the Agreement, which has shown that our services and confidentiality rules have been abused, though not to the extent that some publications have claimed.

There were suprehencions the shout the possible

some publications have claimed.

There were apprehensions, too, about the possible effect of the 1984 agreement upon finencial business here, but these proved not to be justified—as illustrated by the fact that our total of licensed banks and trust companies increased by 40 that year. Those of us who carry the responsibility of supervision of our financial industry are content that whatever funds and operations moved away as a result of the agreement were undesirable and their departure is no loss.

In the same way, I expect the treaty to continuate the process of setting the right tone for the future.

In the same way, I expect the treaty to continue the process of setting the right tone for the future development of our financial centre so that reputable businesses are attracted to it. We have been greatly encouraged by the fact that since the treaty was signed we have had applications for banking licences from three large Japanese institutions—two of which are ranked as the world's largest and second largest. This means that 20 of the world's top 25 banks have licences here.

nere.

Me shall continue to strive to provide an offshore base of untarnished reputation for such prestigious businesses, so that Cayman plays an increasing role in international finance.

# The services and opportunities we offer

Carrier and the Carrier and th

Bank and Trus

ation Limited

THE CAYMAN ISLANDS have no central bank, and the money supply is regulated by the Cayman Islands Currency Board, a statutory body set up in 1972 when the Cayman dollar (CI\$1=US\$1.20) was first issued. The board maintains its reserves mainly in US dollar-denominated, government-guaranteed securities. At the end of 1985 the board's assets stood at CI\$17.9m, and currency in circulating the content of CI\$11.2m. tion amounted to CI\$11.3m.

Despite the lack of a central bank the Islands have developed a remarkably sophisticated banking system, which has grown rapidly into one of the foremost offshore banking centres in the world. In a British colony with a stable, progressive government sensitive to the needs of the banking community, banks have been keen to obtain licences to operate here. Other advantages include excellent communications, ready access to the eurocurrency market, a minimum of regulations, confidentiality protected by a law imposing heavy penalties, no taxation of profits, a readily available pool of legal and accountancy expertise, and effective prudential supervision. As a result there are now just under 500 banks and trust companies licensed by the government. licensed by the government.

Nearly all licences issued in recent years have been to well-known banking corporations, and of the world's 25 largest banks 20 now have Cayman Islands licences. The largest number are from North America (38 per cent), with Western Europe (33 per cent) a close second, but overall banks from 51 countries are licensed. et cluse second, but over all bands operations of these banks reached. Total assets of the Cayman Islands operations of these banks reached some US\$175bn at the end of 1985, a figure reflecting the Islands' importance at the centre of the global eurocurrency market.

Two types of licence can be issued, "A" and "B," though there is also a restricted version of the latter which allows the licensee to deal only with certain named customers. In principle the distinction between the two categories is one of function and not quality. An licence bank, of which there are 30, may undertake domestic and offshore business, while a "B" licensee is limited to offshore

The Inspector of Banks and Trust Companies, seconded from the Bank of England under the technical assistance programme of the Bank of England under the technical assistance programme of the International Monetary Fund, carries out close supervision of the International Monetary Fund, carries out close supervision of banks in accordance with the "Principles for the supervision of banks in accordance with the "Principles for the supervision of banks foreign establishments," better known as "The Basle banks foreign establishments, and the banks and concordance as a supervision and the close, effective, prudential supervision expect supervision expect

### **COMPANY REGISTRATION**

NEARLY 18,000 COMPANIES are registered in the Cayman Islands, for purposes of investment, sales, trading, shapping, insurance, real estate and a wide variety of other aspects of international finance and commerce. To the benefits of operating in the Islands' stable, tax-free environment are added the advantages of an efficient, computerised system of company registration and ample availability of company management expertise. Companies can be incorporated in two or

The Companies Law is based on the United Kingdom's Companies Act, 1948, with amendments to suit the offshore situation. Four types of company may be registered: Companies limited by shares; companies limited by guarantee; unlimited companies; and non-profit associations. They may be either ordinary companies, exempted companies, or foreign companies.

Exempted companies, which form a large majority of those on the register, are licensed to operate offshore. They can enjoy a government guarantee that should direct taxation ever be introduced they will be exempt from it for at least 20 years,

Anonymity is guaranteed by a strict confidentiality law. Nominee shareholders may be registered by exempted and ordinary companies, so that the beneficial shareholders are not recorded or known to the Registrar. Alternate directors may also be appointed, easing the statutory requirement of holding an annual meeting in the

A recent law amendment allows a company to be formed with only one subscriber. It is also an advantage that an exempted company does not have to file audited annual accounts.

Grand Cayman is well supplied with companies providing com-pany management services, most of them being associated with local legal firms and accountancy practices. They are subject to registration and regulation by the Registrar. Such firms are able to provide registered offices, nominee directors and other similar

For a foreign company, which is a company incorporated outside the Islands but carrying on business within the Islands, simplified registration procedures apply.

Enquiries about company formation may be addressed to: The Registrar of Companies, Tower Building, Grand Cayman, BWI. Tel:

### INSURANCE

AS A DOMICILE for offshore captive insurance companies, the Cayman Islands are second only to Bermuda in the number of captive insurance companies licensed to transact business.

Our Insurance Law came into effect in June, 1980, when all companies issuing insurance policies, or whose title suggested they were in any way connected with the insurance business, were required to submit an application for a licence. Many submitted applications, though others did not and chose to liquidate or relocate. We now have 323 active companies submitting annual accounts.

and because of the very unsettled state of the international insurance market, and severe lack of available capacity, the number of licence applications had increased dramatically over the past year. The Islands are now well organised to take advantage of the

present interest in captive insurance companies, and many of the biggest corporations in North America have seen the advantages of We have 30 licensed Underwriting Managers (including some

of the biggest names in insurance broking), and they also come under the framework of the Insurance Law.

We have ample auditing and accounting expertise (including all the "Big 8" accountancy firms) and some innovative legal minds to advise and assist potential licensees.

We have a separate insurance department, with insurance and

accounting expertise, and we have room for expansion. A licence application can be processed within four to six weeks.

A copy of our booklet, "Cayman Islands Guide to Offshore Insurance, 1986-87" may be obtained by writing to: The Department of Insurance, Government Administration Building, Grand Cayman,

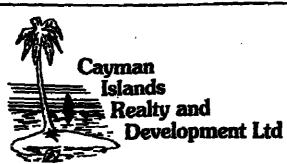
### The Government of the Cayman Islands

Government Administration Building Grand Cayman, BWI

Telephone: (809) 94-97900 - Telex: CP 4260 CIGOVT

Representative in the United Kingdom: Mr. Thomas Russell, CMG, CBE.

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Today there are 323 active licensed captive insurance companies registered in Cayman, managing and reinsuring the risks of their parent companies and affiliates. In addition there are 30 productions manager. are 80 underwriting management firms. The cautious estimate by officials is that these companies will generate some US\$1.4bn in premiums this

There were a record number of applications to register insurance companies in the first six months, 58 compared with 49 for all of 1985. Even in 1982, the previous peak year, the half-year total was only 42.

But this silver cloud has a grey lining in the form of two recent moves by the US Govern-ment designed to curb offshore insurance activities. The first blow came with the waiving of US federal excise tax on insurance premiums paid in Barba-dos, and soon in Bermuda too. The second is the plan to sharply reduce the percentage of US ownership required in an offshore company before its profits become liable to US

The Barbados and Bermuda treaties allow relief from the federal excise tax of 4 per cent on direct insurance premiums and 1 per cent on reinsurance premiums. This was granted in exchange for the island's coperation with the US Government in tracking down tax avoidance and evasion by US

The agreement has been in force in the Barbados since

Curbs may control boom

THE INSURANCE business in the Cayman Islands is booming, with applications for new Caymans. The Bermuda treaty, licences at an all time high. But some fear a slowdown could be imminent, because of new US legislation and agreements concerning offshore tax largest offshore insurance centre in the Caribbean. in the Caribbean.

Insurance

in the Caribbean.

The fear is that this cost saving will adversely affect the Cayman, which has already seen some business going to Barbados. This is particularly disappointing for the insurance community, which experienced a revival of business in late 1984 and 1985 following the slowdown of 1983.

But these worries are over-

But these worries are over-shadowed by fears over the pro-posed revision by Washington of the regulations governing the taxation of undistributed profits of companies overseas. The idea is that only 25 per cent

The idea is that only 25 per cent ownership of the capital of a company need be American to make its profits liable in taxation. This is less than half the existing ownership requirement. This could have a dramatic impact on offshore insurance operations. "We are in a state of hiatus, not knowing what will be the eventual outcome. But this could be an even more serious problem than the federal excise tax issue," says Mr Don Westmoreland, manag-

federal excise tax issue," says
Mr Don Wesimoreland, managing director of Transnational
Risk Management and chairman
of the Cayman Underwriting
Managers' Association.
Mr Anthony Stelling of
Samuel Montagu (Cayman) is
less pessimistic though clearly
wary. "This will slow down
affairs until equivocal parts of
the new legislation are clarified the new legislation are clarified and new formulas found for so that they do not fall into the

Cayman has not seen companies leave so far, according to Mr Peter Bates, the Government's supervisor of insurance. But he admits that some of the larger ones may pull out when the new US offshore insurance taxation proposals come into effect. However, at the moment, "we are still receiving applica-tions," he says, pointing to this year's record figures.

Cayman emerged as a serious insurance and reinsurance centre after June 1980 when the new insurance law became operational and forced a clean out among the 500 companies registered under the Companies Act which had the word insurance in their names. It was often impossible to tell in those days whether a company was angaged in genuine insurance or was helping in tax evasion in other countries, or providing a vehicle for fraud.

The new legislation required register and comply with cer-tain, far from onerous condi-tions. Some 300 applied and 250 were approved. This num-ber has now grown to 320 "genuine insurance companies," as Mr Bates describes them.

At the heart of the island's insurance regulatory system is the certificate which states that the insurer has complied with the information in its licence application. Signed by the underwriting manager or auditor, it is lodged with the superintendent and thereafter regulatory interference minimal.

This to a large extent self-egulatory arrangement, regulatory together with the enforcement of strict business secrecy, has



Aerial symmetry: Cayman Airways, far from talling off, is stepping up flights to handle convention business

helped boost the tax-free island as an attractive place to write off-shore insurance. These are the very elements which have worried developed countries who see it as an opening for tax

Lawmakers and regulators in countries such as the US are concerned about this because they are aware of the relative ease with which money can be transferred as reinsurance, with scant regard for national boundaries. Because of Cayman's secrecy laws, it is created by like minded indivi-extremely difficult to trace duals or organisations which deliberate insurance frauds, combine to insure their risks. except in the case of crimes More than 30 per cent of the

Much of the growth in the offshore sector has come from the captive insurance market, with 80 per cent of the companies being from the US. Canada and the UK are the second largest source of business while the remainder comes from the rest of the world.

The Cayman has specialised in association-type captive insurance companies. These are created by like minded indivi-

proven if the Cayman was to release the information which it so zealously guards.

Much of the growth in the offshore sector has come from operations on the island some years ago after being turned down by Bermuda.

This type of operation is second in number only to the 45 per cent share of the single parent type.

The direct contribution to the Cayman budget is some C\$1.7m in fees, plus a harderto-quantify amount derived from employment, the construc-tion, purchase and rental of buildings, servicing and aneli-

### Companies

# US treaty pierces veil of secrecy

THE NUMBER of companies registered on the Cayman Islands has tripled in a decade and in spite of a slow-down in growth over the past couple of years their incorporation and annual fees now provide more than 10 per cent of the budget.

The volume of company business, which is hard to measure because of a lack of reporting requirements, is believed to have increased even more dramatically in this period.

The pace of new company registration has fallen from the peak during 1980-82 when it reached 3,000 annually. In the past couple of years new registrations has averaged about 2,000 per annum. There was a the figures for the first half of this year continued the renewal

of growth. removed from the register at the rate of some 1,500 a year, usually for failing to pay annual licence fees for two years, the total number of companies has grown slowly in recent years and stood at about 18,700 by the middle of 1886, according to Mr Woodward Terry, the Registrar of Companies

of Companies.

Companies are a good source of revenue for the Islands which will earn CI\$7m from incorpora tion and annual fees this year. They also create employment for lawyers, accountants, man-agement and bank trust com-

panies and cierical staff.

Freedom from taxation, the proximity of the US where the bulk of new business originates and the ease with which companies can be formed in the Cayman are some of the major reasons why so many com-

panies have registered.
Until 1984 the assurance of complete confidentiality could have been added to the list of benefits. That guarantee was weakened by the 1984 Narco-

tics Agreement which allowed the US authorities access to the records in the Cayman of companies or individuals suspected of involvement in

drugs trafficking. The new Mutual Assistance Treaty has rendered the proless. The US is now entitled, under certain circumstances, to look into the accounts of a company or person believed involved in any of a wide range of criminal offences.

Though all matters relating directly to taxes have been excluded from the treaty, it is uncertain how long this situation will continue. Having won the right to pierce the veil of control of the ri criminal activities are con-cerned, Washington is clearly intent on closing the loopholes which allow its citizens to use tax havens to avoid or evade taxes. (This distinction does not exist on tax-free Cayman).

It is expected that the treaty may produce another slowdown in company registrations while

regi	Stratio	N5	
	Ordinary	Exempt	Total
976	638	639	1,301
977		840	1,576
978		1,011	1,905
979		1,457	2,533
980		1,751	2,979
981		1,836	3,052
982		1,927	2,930
983		1,549	2,284
984 ,			1,964
985	.745	1,226	2,017

eyes may be withdrawn from the Cayman. But most experts believe these will be tem-porary adjustments with porary adjustments with growth being resumed after a

pause, as was the case following the Narcotics Agreement. While banking and insurance are now carefully regu-

the register, they can operate with nominee shareholders; they do not have to hold an annual meeting; they can after their articles of association without restriction and they do not have to disclose financial

One official admits that companies can be registered too easily, "without any one enquiring into their bona fides. Our act is not as clean as it ought to be because crocks can bring impeccable references when wishing to do business;

the market absorbs its implications. It is also thought that offices do, perhaps, provide establishment of companies in-tended as vehicles of fraud or set up for money laundering. But smaller operators and new-comers to the field cannot afford to be as choosy in who they accept as their clients.

The new treaty has intensified the worries that they could be lated, there is only minimal implicated

How long will he continue to fight the political battle? "I

will not step into the shadows until we have new elections. If

my group loses, then I will shut up and retire from politics."

about which they know nothing. Mr Casey Gill, president of the Law Society, explains: Our concern as lawyers is that under the treaty we may get into an exposed situation for dealing with a criminal, though we did

with a criminal, though we do not know he was a criminal." Mr Paul Harris, a chartered accountant and president of International Management Services, says: "In future we want to know the source of the funds of the companies we work with." He believes the Cayman financial industry should seek, business further afield than the US and also move from the control of the con the copying to the innovative

stage.

"Banking and insurance were copied from Bermuda and the ing mutual funds and the enter-tainment industry to set up here." He points out that often from one country, it is shot in another, the stars are British the director American and the royalties come from all over the world." The only sensible solu-tion is an offshore company.

# Human dynamo still sparks

Profile: Jim Bodden

"LIFE is a street with two sidewalks and you must walk down one side or the other, there is no neutrality. So I guess I create a lot of enemies." says Mr Jim Bodden, the man who continues to dominate Caymanian politics two years

after losing the elections, "Mr Jim," as he is known to all, stirs passions among both friends and enemies, of which he seems to have equal amounts. You may like him or you may hate him, but no one is in-different to Cayman's fiam-boyant human dynamo.

His supporters believe that he is responsible for the islands'

massive development in the past decade. His critics blame him for being dictatorial, cutting corners and being too was lear prone to looking after his own. "But He diamisses his opponents as Governm

"idiots and incompetents." "My people trust me because yet done, they know that I make quick He adv they know that I make quick He admits to enjoying being decisions and cut through all at the helm. "I'm a salesman

the bureaucracy. I do not lean and love making deals. I have towards the civil service at all.

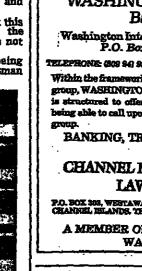
They say I was a dictator, but on the island, and lost fortunes we got things done," he says and made them again," he says proudly, while chain-snoking in spite of a minor heart attack just: before his recent 56th birthday. in explanation of both his personal popularity and the success of his administrations in

developing the island. Though there is no prime minister under the Caymanian political structure, there was no doubt that for the eight years between 1976-84 Mr Jim was primus inter pares, most definitely the leader among those formally his equals.

Now at the centre of the major storm over the Mutual Assistance Treaty with the US, which threatens to rent great holes in the commercial secrety.

holes in the commercial secrecy laws, he says: "I was ready to retire; I have a girl friend 20 years younger than me and was learning to relax.

"But then I realised that this Government is ruining the country and that my job is not



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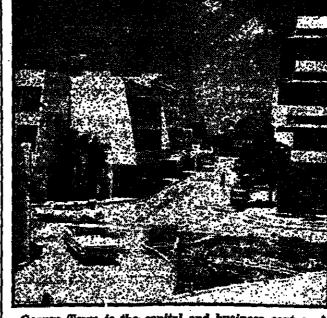
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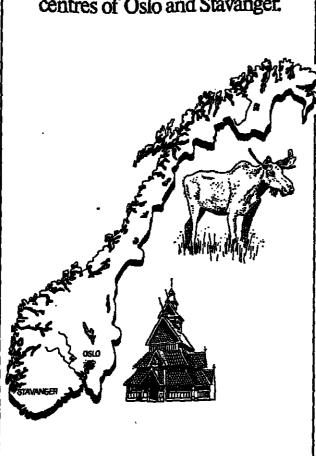
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# Nepal road building study

The Asian Development Bank has awarded the contract for a major study of the prospects for investing in roads and airport in the King-dom of Nepal to the Londonhased transport consultants TecnEcon.

TeenEcon.
The Asian Development Bank is looking for new investment opportunities in Nepal and the contract for the study, worth £250,000 (\$250,000), was awarded to TencEcon after open intervational composition. national competition.

national competition.
TecnEcon has already worked for the ADB providing technical assistance on previous studies of transport in the Kingdom, and the latest project will build on this.
"It is essentially a project identification exercise to help the ADB find investment opportunities," said Mr Jeff Ody, TecnEcon's chairman.
"We will be looking at the "We will be looking at the need for new roads to help

which will be completed in also at ways of improving the maintenance of the existing roads, including improved maintenance techniques." midsummer next year, TecnEcon is also working with the Pakistan Government planning rural road schemes, planning rural read schemes, and with the government of Malawi and consulting engineers Alexander Gibb planning an ODA financed road between the capital Lilongwe and Salima.

It is also preparing both.

The study will also assess the need for improving Nepal's airports, and will include an analysis of environ-mental protection measures TecnEcon have associated

with consulting engineers Scott Wilson Kirkpatrick for the civil enginering and civil aviation aspects of the study,

### Extension to hospital

JOHN LAING CONSTRUCTION a standard nucleus design which has been selected by Wirral Health Authority to carry out the £2.5m construction of an extension to Clatterbridge Hospital in Bebington, Merseyside. The extension will consist of a K-ray and endoscopy unit. The two-storey medical ward block contract is due for completion comprising 109 beds based on in September 1988.

It is also preparing business plans for a container terminal in China, in conjunction withthe Port of London Authority.

Hi-Spec Structures for : **Hi-Tech industries** CRENDON STRUCTURES LIMITED Tel: Long Crendon (0944) 208481-

### IN BRIEF

SHEPHERD BUILDING SER SHEPHERD BUILDING SEB-VICE has won four massgement fee contracts from Leeds City. Council worth a total over \$4.25m. The projects involved are primary schools at Harchills and Burmantofts, an aged persons home at Beeston and a restaurant and boathouse in the city's Roundhay Park.

Over £2.9m orders have been won by FAIRCLOUGH BUILD-ING. Work includes a fim contract to extend and refurbish factor College, Oxford. A single floor extension will provide a lecture room, offices and 10 study bedrooms. For Esser County Council, Fairclough is building a £750,000 primary school at Harwich by altering and extending a secondary school. school at Harwich by altering and extending a secondary school. For North East Thames Regional Health Authority. Fairclough is building accommodation for mentally handicapped people, including a training centre, in the grounds of Safiron Waldan Hospital, at a cost of \$700,000. Another part of the AMEC group. Robert Watson & Co (Steelwork) has a \$500,000 contract for the supply and erection of 450 tonnes of steelwork at the old Odhams Press buildings at Watford. The refurbished building will eventually be occupied by the ASDA-MFI Group.

by the ASDA-MFI Group.

\*\*MADEN YOUNG has been awarded five contracts warth \$2,95m. The City office will install HVAC and plumbing services under a £750,000 engineering services contract awarded by Higgs and Hill for the refurbishment of offices at Dorland House, Lower Regent Street.

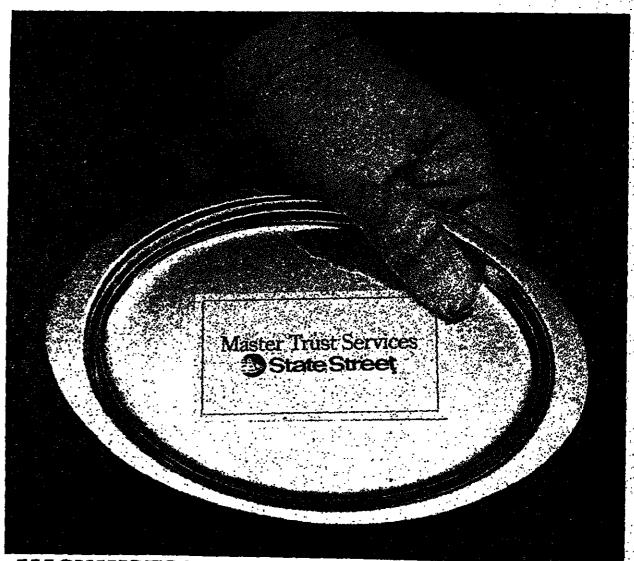
The Warrington office has received two engineering services contracts totalling £2.6m. In Barrow in Furness, Norwest Holst acting on behalf of the Northern Regional Health Authority has placed a mechanical and electrical engineering services installation contract for phase II of the Furness District General Hospital.

At the Norotel Hotel in Manchester, Shepherd Construction has placed a multi-service design and installation engineering services contract worth £1m.

On behalf of the National

on behalf of the National Mutual Trust, Percy Trentham has awarded a \$500,000 engineer ing contract for the installation of HVAC and fire protection systems in Hertfordshire. In Huddersfield, J. Sainsbury has appointed Haden Young to design and construct HVAC and plumling engineering services.

### **Egoli Consolidated Mines Limited** Interim report for the six months ended 30 September 1986 eterac J.M.R. Berando\* (Cheirman), D.M. Grant-Norton (Denuty cheirman), P.R. Gain, W.R. Lourie, A.G. Norto, J.N. Sherbard, Balance sheets |abridged| 78795 578 **6**1 191 833 76954714 1877 \$26 209 188 209 188 7*035095* 6839210 80 663 404 B1 401 021 77 063 902 3 323 961 155 915 7874305 109518 13 686 003 11 961 7785687 13674052 7721887 3756000 35612821 57100000 9379405 (1252973) (353319) 7765 687 4786 250 15073661 7 155 160 3397178 1300000 2979 437 7918 501 80 663 404 61 401 027 77 053 902 2987 178 2979 437 7918 501 II. Imadeleson to the above the following is the ambutable moothe in respect of associates making companies not accounted for ander the sparty method of accounting: F3,63 R2,55 1312318 686 529 305 689 1 991 034 960 278 477 822 R6,53 FD,43 Waverley Gold Mines Limited 3329 134 Name of company 12.1 21,9 50,7° IV. Dividends per share (cents) -- interim paid 5,0 Name of company Energy Resources and Mining Corporatio Marker Holdings Limited Tanks Oil and Pisterum Holdings Literated West Witweiterstand Gold Mines Limited 290,190 The listing of the company on The Johannesburg Stock Exchange has been transferre. "Mining - Gold" to "Financial - Mining Holding" as this more accurately reliects the of the company's business (see notes 1 and 2 to the batter; or these A.e. a consequence orangery has changed for accurating poley or other investments in associated con are now accounted for under the equity method of accounting except for making com under this advanced that accounting accounting except for making com under this advanced that accounting the except for the equity method of accounting except for making com under this advanced that accounting the except for the except Shareholders of Carrig Demonds Limited were advised by an encouragement in the press that a has entered into negotiations to acquire a 100% interest in Demon Dismonds Limited. If negotiations are successful Carrig Demonds Limited world crease to be a subsidiary of Egot Consolitation of Manual Limited. Production at Ringo Making Corporation Lineard, a wholly owned subsidiery of your or party, is increasing steadily and revenue from this source should accordingly also increasing subject to the gold pour maintaining its present levels. Reserves of surface material teatment exceeds 15 years at current and planned increased totals of production. It is entropered that ambustable revenue from West Withvelterssand Gold Holdings Limited and Wiss: Withvelters and Gold Hungs Limited well increase steadily as production is increase. 2. During the current cir months the o Carrig Demonds Umited - 51.3% Ajax (Propostary) Limited - 100% For and on behalf of the board Tiss Book Centre 56 Doff Street (Comer Johannesburg, 2001 (PO Box 1124, Johannesburg, 2000) Hill Samuel Registrers (S.A.) Limited 101 Market Statet Johannesburg, 2001 (PO Box 1051) J R Remide D M Grant-Hodge



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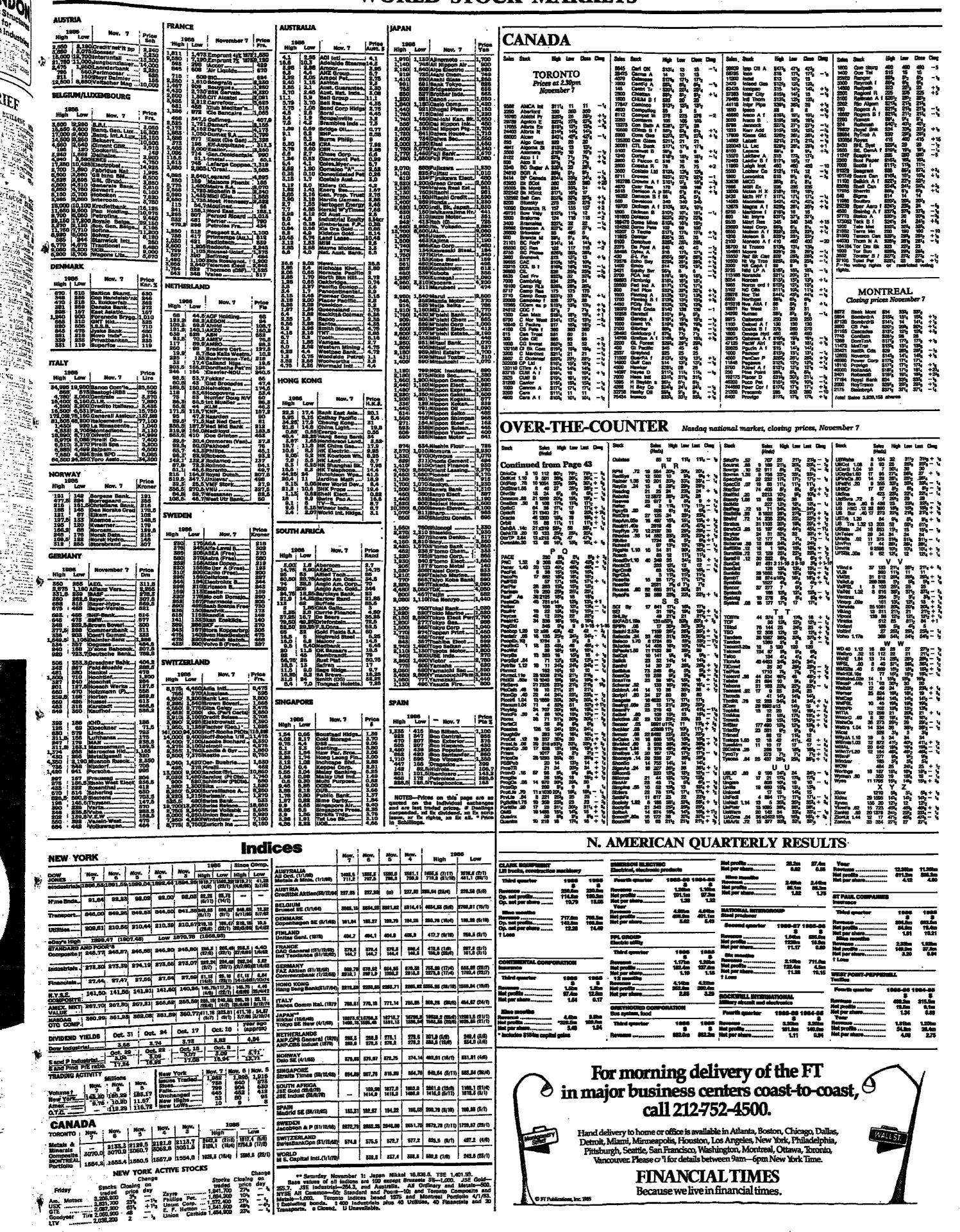
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State Street Bank and Trust Company, wholly-owned subsidiary of Six Boston, MA 02101. Offices in Boston, New York, Los Augeles, London Manther FURC. 63 Copyright State Street Boston Corporation 1986.

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# WORLD STOCK MARKETS



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Financial Times Monday November 10 1986

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# **CLOSING PRICES**

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## FOREIGN EXCHANGES News no longer upsets the dollar

SENTIMENT SURROUNDING the dollar has changed. Bad news no longer sends dealers rushing to sell

elections, with the Republicans loselections, with the Republicans tos-ing control of the Senate, was consi-dered a major blow for President Ronald Reagan, but the foreign exchanges falled to react. On the other hand better economic data has led to forecasts the dollar will move outside its recent range, which has put a ceiling on the currency of around DM 2,0750, and will soon

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THREE-MONTH STERLING £508,000 points of 100%

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HAS CLEARED USS

1.000.000.000.000

**TRANSACTIONS** 

IN EURO-SECURITIES

**SINCE 1ST OF JANUARY 1986** 

**WE THANK OUR PARTICIPANTS** 

FOR THEIR SUPPORT

rate at the end of October provided Japanese institutional investors and support for the dollar, because there is little expectation the US will fol-

Whether foreign demand at last week's US Treasury auctions was high enough to give further assist-ance was not clear. Almost the ance was not clear. Almost the entire \$29 in of three-year, 10-year and 30-year paper sold by the Treasury went to the New York district. The three-year notes were expected to attract almost wholly domestic interest, and this proved to be the case, but the US credit markets were the three would be strong the case but the US creat markets were hoping that there would be strong foreign bidding for the longer dated paper. The main area of foreign demand was expected to come from

THREE-MONTH EUROBOLLAS

High 96.23 95.28

95.28 95.19

this was hard to judge. About 96 per cent of the 10-year notes and 94 per cent of the 30-year bonds sold at auction were taken up means the US investment banks such as Goldman Sachs; Merrill Lyoch; Morgan Stanley and Salomon Brothers, but the unknown figure was how much of that paper had

Estimated volume to Previous day's open CHICAGO

not take it well. The average yield of 7.54 per cent was not as low as at one time hoped. The market was full of rumours in the early

A dealer at a large US commercial bank put the figure of Japanese demand at the auction around \$4bn. The result was not a disaster, but the retail market did

it was suggested Salomon Brothers were making a "bullet" bid for about 33 per cent of the 30year bonds at a yield of 7.50 per cent, but this soon proved ground-less, and dealers quickly revised their expectations to a figure fairly near the final outcome.

Apart from the mid-term elections and the Treasury auctions the other major event of the week for the market was Friday's Octo-ber US unemployment. The EMS EUROPEAN CURRENCY UNIT RATES

**EXCHANGE CROSS RATES** 

**EURO-CURRENCY INTEREST RATES** 

POUND SPOT-FORWARD AGAINST THE POUND

DOLLAR SPOT-FORWARD AGAINST THE DOLLAR

0.60-0.57c pm 0.45-0.36c pm 1%-1% pm 22-17c pm

pared with forecasts of 6.8 per cent to 7 per cent, but a more encouraging factor for the dollar was a rise of 298,000 in non-farm employment, against expectations of 185,000 to 210,000

The impact was muted however, and the US currency was unable to move up to a new trading range. This was the only important economic news released last week. This week forecasters see a

rise of about \$8bn in today's September US consumer credit, largely because cut price finance deals encouraged a high level of car sales.

+1.09 +1.09 -0.52 -0.33 -0.28 +0.59 -2.03

est 0.1 per cent to 0.2 per cent industrial production for the same month is expected to show an equally modest increase of 0.2 an equation of the present circumstances these figures should be enough to keep a firm base under the dollar. £ IN NEW YORK

Friday will be a heavy day as far as US statistics are concerned

to fall about 4 per cent to 44 per

cent, although Morgan Stanley has forecast a decline of 5.6 per

cent, reflecting the drop in car-sales as finance incentives have

come to an end. Inflation is fore-

October retail prices rising a mod-

STERLING INDEX

Noon	69.2 69.3 69.3 69.3 69.4	69.3 69.5
CURRENCY		
November 7	Bank of England Index	Morger Guerant Changes
U.S. Dollar	69.4 112.5	-218 +4.2
Canadiao Dollar Austrian Schilling Belokin Frant	77.6 131.7 96.8	-126 +8.8 -6.1
Desish Krone	.89.0 140.9	+16 +188
Swiss Franc	164.1 129.5 70.2	+19.6 +12.3 -12.9
LiraYen	47.B 206.7	-159 +333
Morgan Guaranty	changes:	average 19

One Year

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OTHER CURRENCIES

**AGAINST STERLING** 

# MONEY MARKETS

LIFFE-STERLING £25,000 \$ per &

**CURRENCY FUTURES** 

247.20 248.20 247.20 247.75

# Cautious optimism in London

LONDON WHOLESALE interest rates were slightly softer last week, but the yield curve was almost flat on money market rates from the overnight through to the

UK clearing bank base lending rate 11 per cent since October 15

FT LONDON INTERBANK FIXING

Bank of England treasury bill tender

					1000
Bilts on offer	£100e		Top accepted rate of discour	R 10.5890	%10,5890%
Total of applications		n 15298,4m	Average rate of discount	10.5680	%10.5631%
Total allocated			Average yield	! 10.859	20.85%
Minimum accepted bid	\£97.3		Amount on offer at next tens	ier . £100a	£100m
Allogment at minimum leve				,	1
WEEKLY CHAN	GE IN 1	WORLD	INTEREST RATE	S	
, mental	Ngv. 7	change	NEW YORK	Nov. 7	charge
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7 day loter bank			Prime rates	712	Unchid
3 comb interbank	77.9	+4		S%	+4
Treasury Bill Tender	111	-4	3 Mith. Treesary Bills	5,44	+0.09
Rand 1 BRS	10.5680	+0.0049	& Mith. Treasury Bills	5.63 (	+0.15
Band 2 Bilbs		Upchid Unchid	3 Mm. CD	5.80	+0.13
Barri 3 Bills	101	Unch'd	FRANKFURT		
Band 4 BRIS	7017	Decird	Lombard	5.5	Unch'd
3 Mith. Treasury Bill	1011		One milt. Interbant	4.475	-0.10
1 Mtb. Bank Bills	1012	[ <del>-</del> 4	Three month	4.575	-0.05
3 Mrs. Bank Bills	10%	<u></u>	PARIS	1	-0.02
4	2011	-22	Intervention Rate	300	
TOKYO		l	One roth interioris	7,00	Nucl. 4
One months Birls	4.21875	( <del>-</del>	Three month	<u>7</u> 4	+4
Three months Bills	4.28125	١ ~		712	+4
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Three most	5%	Unch'd		135	+4
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ONA RAMA & CHAS DA CO Y L	ecultar estent	gfier gas dea gfier gas dea	nd 2 blifs 15 to 33 days, b esem Bank of England buy erally deposit rates in the		

Chancellor's forecast of 3.75 per cent inflation in the fourth quarter of 1987, but the economists surveyed came out with a median.

forthcoming general election then the City was reasonably content. Earlier in the week an opinion poli taken by Harris Research Centre for TV-am showed the Tories in the lead over Labour. from the overnight through to the year, suggesting there was little confidence in predicting the future trend.

The Autumn Statement by Mr Spending in 1987-88 will total Nigel Lawson, Chancellor of the Exchequer, left dealers rather confused. The gilt market reacted predictably to fears of a Government U-turn on economic policy, with long dated stocks showing losses of about £1 on Friday, after dealers had a chance to digest Thursday's news. Fears centred

The Autumn Statement by Mr Spending in 1987-88 will total that UK public spending in 1987-88 will total confused. The gilt market reacted predictably to fears of a Government dealers are conomicted by Money Market Services, before they knew the higher was before they knew the higher of production cut backs by Saudi other hand the Government's estimate of a current account deficit mate of a current account deficit of £1.5bn in 1987 was considered realistic.

According to a survey of 11 of £1.5bn in 1987 was considered realistic.

The alternative way of looking at the Chancellor's figures was to say that if higher spending on health, education and housing the figure published in the Budget projection cut backs by Saudi of £1.5bn in 1987 was considered realistic.

Although Mr Lawson's statement caused general nervousness at the Chancellor's figures was to health, education and housing the figure published in the Budget projection cut backs by Saudi of £1.5bn in 1987 was considered realistic.

The alternative way of looking at the Chancellor's figures was to health, education and housing the figure published in the Budget projective figures was to production cut backs by Saudi of £1.5bn in 1987 was considered realistic.

Although Mr Lawson's statement was also encouraged the figure of 46 per cent when asked what the figure would be, and this general recomments of public spending on the figure of a current account deficit of £1.5bn in 1987 was considered realistic.

Although Mr Lawson's statement was also production cut backs by Saudi figures of £1.5bn in 1987 was

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